

U.S. DEPARTMENT OF AGRICULTURE Marketing and Regulatory Programs Animal and Plant Health Inspection Service Veterinary Services

VS Guidance 8603.2

APPENDIX 2A- FOR POULTRY OWNER

Appraisal and Indemnity Request for HPAI-Affected Premises

Other information requested in the mini memo can be added to this or may stand alone.

	Exemption 7 U.S.C.A. § 8791
Premises ID where birds are located:	Exemption 10002(o)(6)
	Common law privacy interest
HPAI presumptive positive date: 2/21/2022	
Address where birds are located:	
	Exemption 7 U.S.C.A. § 8791
	Exemption 10002(o)(6)
9	Common law privacy interest
	•
Poultry Owner Name, Address, Phone and E-mail A	
Poultry Owner Name, Address, Phone and E-mail A	
Poultry Owner Name, Address, Phone and E-mail A	Address:
Poultry Owner Name, Address, Phone and E-mail A	Exemption 7 U.S.C.A. § 8791 Exemption 10002(0)(6)
Poultry Owner Name, Address, Phone and E-mail A	Address: Exemption 7 U.S.C.A. § 8791
	Exemption 7 U.S.C.A. § 8791 Exemption 10002(0)(6) Common law privacy interest
Poultry Owner Name, Address, Phone and E-mail A	Exemption 7 U.S.C.A. § 8791 Exemption 10002(0)(6) Common law privacy interest

The State Official or Tribal Official <u>and</u> APHIS Official have determined that poultry on this premises are affected by HPAI. Poultry on this premises will be depopulated by State and/or APHIS and/or industry personnel. Indemnity for destroyed poultry and eggs affected by HPAI will be based on their fair market value, as determined by the current USDA Indemnity Table.

In cases where the destroyed poultry and/or eggs were produced by a Contract Grower, the appraised value of the poultry and eggs will be split between the Poultry Owner and Contract Grower based on the following formula:

- 1. Divide the value of the contract the Owner entered into with the Grower for the growing and care of the poultry or eggs (in dollars) by the duration of the contract (i.e., number of days in the contract duration) as it was signed prior to the outbreak.
- 2. Multiply this value by the number of days between the date the Grower started to provide services for the destroyed poultry or eggs and the date the poultry or eggs



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were destroyed. This is the maximum amount of federal indemnity the Control Grower is eligible to receive, if federal indemnity is approved for the destroyed poultry or eggs.

- 3. If the Grower has received any payment from the Owner under his/her contract prior to the date when the poultry or eggs are destroyed, then the federal indemnity the Contract Grower is eligible to receive will be reduced by this amount.
- 4. If federal indemnity is approved for the destroyed birds and/or eggs, the Poultry Owner will receive the difference between the total indemnity shown on the VS 1-23 Appraisal and Indemnity Claim Form and the total indemnity paid to the Contract Grower.
- 5. In the event that determination of indemnity to a party with which the Poultry Owner of destroyed poultry or eggs has entered into a contract for the growing or care of the poultry using the method described in 1 to 4 of this section is determined to be impractical or inappropriate, APHIS may use any other method for split payments that the Administrator deems appropriate.
- 6. I understand that I have the right to dispute the proposed split federal indemnity payment by notifying the APHIS Administrator in writing; the APHIS Administrator has the final authority for determining federal indemnity payments.

Poultry Owner—Initial the statements and sign below:

/	At the time of the outbreak, there was, to the best of my knowledge, a biosecurity plan that was followed to prevent the introduction of HPAI. Date of last audit if applicable:
	I understand that the poultry on the premises will be depopulated in the most humane manner possible and under the supervision of a USDA veterinarian or designee.
	I will provide barn and mortality records that verify the current inventory of poultry and —eggs on the premises, which includes the number, age, and molt status (if applicable) of the birds and the total number of eggs that must be destroyed.
	agree to accept the fair market value of the birds, as determined by the APHIS calculator, according to the inventory on the premises at the time this document is signed.
	I agree to provide APHIS with a copy of the current contract executed between the parties as well as any supporting documentation deemed necessary by APHIS to determine appropriate division of the indemnity payment. This includes any checks or statements indicating partial payments or advances already paid in association with the destroyed birds or eggs.



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2/22/22	W			
ate:				
Owner			**	



HPAI Response

7.

Appraisal and Indemnity Request Form
Appendix 1H - Indemnity and Compensation Request for HPAI

A	PPENDIX 1H - INDEMNITY AND COMPENSATION REQUEST FOR HPAI
1. 2.	State, County where birds are located: DELAWARE, NEW CASTLE
3.	The state of the s
	ACUTE DEATH: ONSET 2/20/2022; HOUSE 2, 62 WK chicken egg layers;115K birds in house
4.	Please list all the current test results available for this premises (include date and location of testing). For PCR, please list the Ct values:
	University of Delaware - Allen Lab - 2/21/22 Specimen ID Specimen Type Test CT Value Result
	1 Pooled Cloacal/Oropharyngeal NAHLN AIV rRT-PCR AI Matrix 18.66 Detected 2 Pooled Cloacal/Oropharyngeal NAHLN AIV rRT-PCR AI Matrix 18.47 Detected 3 Pooled Cloacal/Oropharyngeal NAHLN AIV rRT-PCR AI Matrix 18.37 Detected
	Please list the number of birds on the farm as well as their sex and ages:
Barr	1 #1 Birds #: 111,176 Sex: MXF Ages: 92 weeks 1 #2 Birds #: 113,308 Sex: MXF Ages: 63 weeks 1 #3 Birds #: 116,195 Sex: MXF Ages: 37 weeks
Barr	#4 Birds #: 104,685 Sex: MXF Ages: 88 weeks
Barn Barn	#6 Birds #: 114,744 Sex: MXF Ages: 53 weeks
Barn	#9 Birds #: 249.441 Sex: MXF Ages: 20 weeks
Barn	#Proc Birds #: Sex: MF Ages:
6. L	ist the number of commercial premises in the following zones surrounding the infected premises:
b	Within 1km (neighboring): 0 Delaware Within 3km (Infected Zone): 2 INCLUDING THE INDEX Within 10 km (Buffer Zone): 7 INCLUDING THE INDEX
7. 🕶	*If known: List the number of backyard premises in the following zones surrounding the infected emises:
d.	Within 1km (neighboring): 1 Delaware
e. f.	Within 3km (Infected Zone) 5 Delaware Within 10 km (Buffer Zone) 70 Delaware

8. What are the estimated number of additional At-Risk Premises , not included in the numbers above (this would include premises closely related by the network, business processes or those identified by
trace-in/trace-out): Still determining based on feed truck routes (fed from independent mill
that serves multiple farms) and egg delivery truck schedule
 Please indicate the number of barns/ houses on the premises as well as their dimensions (length x width for floorraised birds, length x width x height for caged birds):
Barn #[Size: 596ft x 57ft x 18.5ft
Barn #[2] Size: 596ft x 57ft x 18.5ft
Barn # Size: 596ft x 57ft x 18.5ft
Barn # Size: 596ft x 57ft x 18,5ft Barn # 5 Size: 596ft x 57ft x 18,5ft
Barn # 5 Size: 596ft x 57ft x 18.5ft Barn # 6 Size: 596ft x 57ft x 18.5ft
Barn # 7 Size: 596ft x 57ft x 18.5ft
Barn # Size: 596ft x 57ft x 18.5ft
Barn # Size: 462ft x 61ft x 28 ft
Barn # Prod Size: 225ft x 180ft Processing area
Flock Plan. Please Indicate the State and/or Industry recommendation for the management for this flock (include depopulation & disposal method and timeline for both). Please indicate your reasoning for this recommendation: Second Commendation Commen
Depopulation method: VSD+ heat Timeline:
To begin upon USDA approval, approx 2/22/2022
Disposal method: Outdoor composting/windrow Timeline:
As depopulation occurs
in a depopulation decays
Will NVS Equipment be requested? If so, please give a detailed estimate of what might be needed.
For Depopulation To be determined
For Disposal:
Removal of birds from houses for composting
11. Please indicate the approximate indemnity and or compensation being requested for this flock (for Owner and/or Grower):
a. Indemnity (supplied by poultry teamwith number and age of birds): \$ 3,750,000
b. Depopulation and Disposal: \$5,000,000
(request NVS)
c. Virus Elimination: \$ 700,000 flat rate est of \$3/cu yd & \$0.40/sq ft processing
(***A Field Reimbursement Specialist or Avian Indemnity Team member can assist with estimates)

HPAI Response
Appendix 1H – Indemnity and Compensation Request for HPAI

Signature(s) and Title(s) of Official making the above recommendation. (State and industry can submit separate forms or a joint form). Poultry Owner/Grower 2/22/22 Date Print Name Signature Area-Veterinarian in Charge: **Print Name** Signature Date **USDA APHIS VS Determination:** Approve On-site Depopulation as recommended above. UADA/APHIS VS is NOT in agreement with the recommendation above. Reason for difference in agreement: ☐More Information is needed. A decision will be made within 12 hrs once the information requested below is provided. (Enter information needed here) **USDA APHIS VS ICG Official: Print Name** Signature Date

Exemption 7 U.S.C.A. § 8791 Exemption 10002(o)(6) Common law privacy interest

- Inventory 2/21/2022

•	Exemption (o)(2) Trade secrets and commercial	House ID	Type of Birds	Number of Birds	Age of Birds	House Dimensions	Ceiling Height	Ventilation Type	Date of Onset of Clinical Signs
•	or financial information			111,176	92	596ft x 57t	18.5 ft		попе
	2	.		113,308	63	596R x 57R	18.5 ft		02/20/2022
	3			116,195	37	596ft x 57ft	18.5 ft		none
	. 4			104,685	88	596ft x 57ft	18.5 ft		none
	5			114,196	74	596ft x 57ft	18.5 ft		none
	6			114,744	53	596ft x 57ft	18.5 ft		попе
	7			115,240	47	596ft x 57ft	18.5 ft		none
	8			107,952	109	596ft x 57ft	18.5 €		none
	9			249,441	20	462ft x 61ft	28 ft		none
		_							

Exemption (o)(2)
Trade secrets and commercial or financial information

Delaware Department of Agriculture request for use of VSD PLUS (+)

We request to use VSD+ because of the following constrained circumstances:

- 1. Other methods are not available or will not be available in a timely manner.
- 2. The amplification of the virus on the premises poses a significant threat for further transmission and ongoing spread of HPAI. The Ct value from the birds in one house are very low (18).
- 3. The questions in this Ventilation Shutdown Plus (+) Policy document have been reviewed and discussed by APHIS officials, State or tribal officials, and the incident management team.

OPERATIONAL FACTORS CONSIDERED TO IMPLEMENT THE USE OF VSD PLUS (+) The need to implement alternative depopulation methods to meet the depopulation goal, and the use of VSD Plus (+), will be handled on a premises-by-premises basis, with close coordination and collaboration by State and APHIS officials. Three sets of issues will be considered: resources, epidemiology, and State/APHIS concurrence on the decision.

In selecting the depopulation method, and considering VSD Plus (+), the following interrelated questions can help guide the decision:

- 1. Which depopulation methods can be executed safely and effectively on the premises within 24-48 hours? We do not have availability of supplies and equipment for whole house CO2 at this layer facility that could ensure depopulation of 1.2 million birds within 48 hours.
- 2. What are the potential epidemiological consequences of virus amplification on the premises should the 24–48-hour goal not be met on the premises? There is another commercial premises in the 3km zone with layer pullets that is at great risk. There are 5 commercial premises in the 3-7km zone (2 broilers, 5 layers & pullets).
- 3. Are there large densities of poultry in the surrounding area that would be at risk from virus amplification on the premises? There is another commercial premises in the 3km zone with layer pullets that is at great risk. There are 5 commercial premises in the 3-7km zone (2 brollers, 5 layers & pullets).
- 4. Are there high-value or breeder flocks in the surrounding area that would be at risk from virus amplification on the premises? No
- 5. Could a depopulation time of greater than 24-48 hours be feasible if lateral spread can be mitigated through biosecurity measures, particularly in a facility without large densities of poultry or high value flocks in the surrounding area? No There is another commercial premises in the 3km zone with layer pullets that is at great risk. There are 5 commercial premises in the 3-7km zone (2 broilers, 5 layers & pullets).
- 6. Is there strong opposition from the State Animal Health Official, or designee, on any given method given the answers to the previous questions? No.
- 7. Is there strong opposition from the producer/owner on any given method, given the answers to the previous questions? No.
- 8. What resources are required for either CO2 or water-based foam or other methods? 2 trucks of CO2 and 4 manifolds per house plus safety personnel to ensure public safety.

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- 8. What resources are required for either CO₂ or water-based foam or other methods? 2 trucks of CO₂ and 4 manifolds per house plus safety personnel to ensure public safety.
- 9. For either CO2 or water-based foam or other depopulation methods, how quickly (in hours) can resources and personnel deploy and complete the depopulation safely and effectively? We have not been able to get an answer on how long it will take to get CO2 trucks, or even if they are available.
- 10. Are sufficient resources available to conduct either CO₂ or water-based foam or other depopulation methods within 24-48 hours? No, we have never tried to access CO₂ trucks or manifolds until this moment. We do not have safety personnel available. A request was put in and some equipment will arrive, but we do not have safety personnel or a contract for CO₂ tankers.
- 11. How many personnel are required for the completion of either CO₂ or water-based foam depopulation? CO₂ requires personnel knowledgeable about setting up a manifold system and we do not have anyone in the state with that type of training.
- 12. Are sufficiently trained personnel available to conduct the preferred depopulation method identified within 24-48 hours? Yes, a poultry veterinarian and agricultural engineer with many years of experience in depopulation. They both have knowledge of VSD Plus science.
- 13. Is ventilation shutdown plus (+) possible on the premises, given house construction and environmental factors? Yes.
- 14. Is ventilation shutdown plus (+) the only option that will achieve rapid depopulation meeting the 24–48-hour goal, given personnel and resource constraints? Yes.
- 15. What is the added risk of increased numbers of personnel on (and off) the premises from traditional depopulation methods such as CO₂ and water-based foam, in terms of biosecurity? We have very limited numbers of local responders available in Delaware at the state and federal level currently so any responder that goes onto the farm to do CO₂ and associated tasks will then be held back from a response with Broiler chickens, which predominate the industry in our state and region.

OWNER/OPERATOR: Signature:	Date: 2/22/22
UVS INCIDENT COMMANDER OR	UVS DISTRICT DIRECTOR/ASSISTANT DIRECTOR:
Signature:	_ Date:
OSTATE INCIDENT COMMANDER O	Date: 2/22/22

Exemption 7 U.S.C.A. § 8791 Exemption 10002(o)(6) Common law privacy interest

INCIDENT BRIEFING (ICS 201)

1. Incident Name:	2. Incident Number:	3. Date/Time Initiated:
DE HPAI 2022	22DE0001	Date: 2/24/2022 Time: 0800

4. Map/Sketch (include sketch, showing the total area of operations, the incident site/area, impacted and threatened areas, overflight results, trajectories, impacted shorelines, or other graphics depicting situational status and resource assignment):

DE HPAI 2022



5. Situation Summary and Health and Safety Briefing (for briefings or transfer of command): Recognize potential incident Health and Safety Hazards and develop necessary measures (remove hazard, provide personal protective equipment, warn people of the hazard) to protect responders from those hazards.

Delaware confirmed 1 case of HPAI H5 on 2/22/22, confirmed positive at NVSL. No additionally cases have presented or been confirmed. Due to the significant potential threat HPAI H5 poses to the DelMarVa poultry community. Unified Command has been established with representatives from DDA, MDA, and USDA.

The Delaware Department of Agriculture is engaged in management, coordination, and response to the presence of HPAI H5 in Delaware. Coordination with DPH regarding the human public health aspect of the incident is on-going, with no imminent threats or concerns. Public information is being coordinated through the DDA PIO with support from the MD PIO and DEMA PIO.

All commercial farms & backyard flocks in the 10k Control Area (CA) and in the 10-20k Surveillance Sone (SZ) have been identified and mapped.

6. Prepared by: Name:	Position/Title: OPS PLN UnitSignature:
ICS 201, Page 1	Date/Time: 2/22/22 @ 2030

Exemption 10002(o)(6) Common law privacy interest

		3. Date/Time initiated: Date: 2/24/2022 Time: 0800
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On-premise cleaning and disinfection (C&D) and decontamination procedures are being enforced to maintain enhance biosecurity in the Control Area. Depopulation plan underway to use VSD+ and outside windrow composting. VSD+ began at 1645 on 2/23/22. Anticipate use of CO2 for depopulation in conjunction with VSD+ to begin on 2/24/22. USDA support teams for disposal and chicken removal are on-site with additional SMEs incoming.

Surveillance testing began at Maryland commercial layer farms and was completed at Salisbury Lab. Daily testing will continue in order to ensure continuity of business. Hold orders were placed on those farms until the CA is cleared. Eggs will be permitted to move pending biosecurity inspection. Testing to continue in compliance with Secure Egg Supply Plan for movement of eggs. Surveillance plan for Delaware commercial and backyard flocks drafted.

7. Current and Planned Objectives:

- Maintain biosecurity and protect public health at the infected site
- Coordinate depopulation for premises
- Begin composting operations
- Complete surveillance of farms in the 10k
- Continue planning for surveillance of non-commercial farms within the 10k
- Begin planning for the 20k surveillance area
- Maintain continuity of operations, with a focus on long-term operations of layers and broilers, and permitting movements
- Develop supplemental cooperative agreement through USDA
- Develop plan for site security

8. Current and Planned Actions, Strategies, and Tactics:				
Actions:				
Personnel for CO2 depopulation to report to premises				
Report to ICP				
Pullet testing beginning				
Layer testing pick-up				
Biosecurity inspection				
On-going depopulation, disposal, and surveillance				

6. Prepared by: Name:	Position/Title: OPS PLN UnitSignature:
ICS 201, Page 1	Date/Time: 2/22/22 @ 2030

INCIDENT OBJECTIVES (ICS 202)

1. Incident Name:	2. Operational Period:		Date To: 2/24/22
DE HPAI 2022		Time From: 0800	Time To: 1830
3. Objective(s): Maintain biosecurity and protect pues Coordinate depopulation for premise Begin composting operations. Complete surveillance of farms in the Continue planning for surveillance Begin planning for the 20k surveilla Maintain continuity of operations, we movements. Develop supplemental cooperative Develop plan for site security.	es. ne 10k. of non-commercial farms on nce area. ith a focus on long-term o	site. within the 10k. perations of layers an	
			X.
4. Operational Period Command Emphas	is:		
Priority for all on-site personnel is to maintal continued depopulation and disposal of the working to contain the situation, including sa	infected premises. DDA a	ind partner agencies,	including the USDA, are
General Situational Awareness			
There is no public health concern, and avian to eat.	n influenza does not affec	t poultry meat or egg	products, which remain safe
5. Site Safety Plan Required? Yes I No		0	
Approved Site Safety Plan(s) Located			
6. Incident Action Plan (the items checked):
ICS 203 ICS 207		Other Attachments:	8
ICS 204 ☐ ICS 208 ☐ ICS 205 ☐ Map/Chart		B ICS 230	
=	at/Tidaa/Cyrraata		
ICS 205A ☐ Weather Forca ICS 206	st/Tides/Currents		
7. Prepared by: Name:	Position/Title: OPS		ature:
8. Approved by Incident Commander: Na	ame:	O'	1
ICS 202 IAP Page _ 3	Date/Time:	Signature:	/ /

I. Incident Name: DE HPAI 2022	2. Operational Period: Date/Time From:		2/24/22 @ 1830
. Incident Commander(s) & C	The Control of the Co	4. Operations Section:	
IC/UC		Chief	
UC		Deputy	
UC		OPS Staff	
Deputy		OPS Staff	
Safety Officer		OPS Staff	
Public Info Officer		OPS Staff	
Liaison Staff		OPS Staff	
Liaison Staff		OPS Staff	
		Disease Mgmt Br	
Planning Section:			
Chief		Depopulation Gp	
Deputy		Disposal Gp	
Situation Unit		Disposal Gp	
Operational Planning Unit		Case Manager	
Resource Unit		Case Manager	
Documentation Unit		Surveillance Br	
Disease Reporting Officer		Surveillance Gr	
Mapping		Lab Unit	
EMRS - Permitting		Lab Liaison	
EMRS		Lab Liaison	
Chicken Epi		BYF Diseas Mgmt Unit	
Logistics Section:		Commercial Layers Testing	
Chief		Public Health Operations	
Deputy		DPH SME	
Logistics Staff		DPH	
Logistics Staff		DPH	
Logistics Ground Support		MD Public Health	
Federal Coordinator		WEST GENET	
USDA Support			
OSDA Support			
	11		
		8. Other Agency/Organization Repre	
		Agency/Organization	Name
		USDA AVIC Area Vet	
		DCS Broiler Liaison	
		NCC EMA	
Finance/Administrative Sect	tion		
Chief			
Deputy			
Contracting & Acquisition			
Human Resources			
Financial Management Unit			
Claims & Compensation Administrative Services			
Training			
Prepared By: Name:		Position/Title: O	PS PLN Unit
Signatu	re:	Date/Time: 2/2	23/22 @ 2030
E ICS 203 IAP Page			

1. Incident Name:		2. Operation	nal Period	Page		ge
DE HPAI 2022		2/24/22 @ 0	800 to 2/24/22 @ 1830	5. Prep	ared By:	Date
3. Section	4. Branch/L	Init/Group/S	taging			2/23/2022
Operations	Disease Mg	mt Branch	12.5	6. PSC	Review:	Date
8. Operations Personne Branch Leader				7. OSC Review: Date		
9. Resources Assigned						
Strike Team/Task Force Resource Identifier/Leader	Contact Info #	# of Personnel	Work Assignment	Obj #	Reporting In	fo/Notes/Remarks
Depopulation		34 Total	Coordinate and complete depopulation of chicken houses through VSD+ and CO2.	(#1		
Disposal Group		44 Total	Prepare for disposal of depopulated chickens within 72 hours of depopulation being completed.			,
Case Management		2	Supporting on-site operations of depopulation and disposal while ensuring C&D and decon are completed appropriately to enhance biosecurity. Maintaining operational communcations with UC.			
±1						
-						
			*		97	
10. Special Instructions o	r Resource N	eeds:			3	
11. Communications (r	adio and/or	phone conta	ct numbers needed for this assign	nment):		
DE ICS 204 IAP Page	5					

1. Incident Name:		2. Operational Period		Page		
DE HPAI 2022		2/24/22 @ 0	800 to 2/24/22 @ 1830	5. Prepared By: Date		
3. Section	4. Branch/U	nit/Group/S	taging			2/23/2022
Operations	Surveillance	Branch		6. PSC	Review:	Date
8. Operations Personne	el					
Branch Leader:				7. OSC	Review:	Date
9. Resources Assigned						
Strike Team/Task Force Resource Identifier/Leader	Contact Info #	# of Personnel	Work Assignment	Obj #	Reporting Info	/Notes/Remarks
Surveillance		2	Coordinate surveillance operations within the 10k CA. Compile data and mapping to support surveillance operations.			
Lab Testing and Reporting		3 (1)	Coordinate lab testing with specific focus on farms within 10k CA for disease prevention and permitting.	x		
BYF Surveillance		1	Contact BYF via phone to do an EPI questionnaire and provide recommendations for bird health.		_	ā.
Commercial Layers Testing	1	1	Surveillance and Inspections to allow permitting and continuity of business.		E!	
			*1			
10. Special Instructions or Resource Needs:						
11. Communications (ra	ndio and/or p	hone conta	ct numbers needed for this assign	ment):		
DE ICS 204 IAP Page	6	-		_		
oo ton Ind age						

1. Incident Name:		2. Operational	Period		Pag	е
DE HPAI 2022		2/24/22 @ 0800	to 2/24/22 @ 1830	5. Prep	pared By:	Date
3. Section	4. Branch/U	Jnit/Group/Stagi	ng		~	2/23/2022
Operations		th Operations	(A)	6. PSC	Review:	Date
8. Operations Personn Branch Leader:	el			7. osc	Review:	Date
9. Resources Assigned	3					
Strike Team/Task Force Resource Identifier/Leader	Contact Info #	# of Personnel	Work Assignment	Obj#	Reporting Info	D/Notes/Remarks
DPH Operations		2	72			
SME		1				;; ;
MD Public Health		1				
					-	
10. Special Instructions of	or Resource N	eeds:		4) 4)		
11. Communications (radio and/or	phone contact n	numbers needed for this as	signment):		i.
DE ICS 204 IAP Page	7					

1. Incident Name:	2. Operational Period:	Date/Time From:	2/24/22 @ 0800
DE HPAI 2022		Date/Time to:	2/24/22 @ 1830

Incident Assigned Position	Name (Alphabetized)	Emails	Phone numbers Remote/In Person
ab Liaison - MD			Remote
EMRS			Remote
AVIC Area Vet			Remote
Planning - Documentation Unit			In person
On-Site Safety Officer			In person
MRS-permitting			Remote
Jaison Staff			In person
VCC EMA			In person
Deputy Planning Chief			In person
Public Health Ops			Remote
Disposal Group			in person
ORO			Remote
laison Staff			In person
Public Health Ops - MD			Remote
ab Liaison - DE			In person
Branch Director-Surveillance			In person
			Remote
Disposal Group			In person
Public Health Ops			In person
MRS-permitting			Remote
JC-DE			In person
PIO-DE			In person
Depop Group			in person
jurveillance Group			Remote
DCA Broiler Liasion			In person
Planning · Mapping			In person
AVIC			Remote
Deputy Operations Chief			In person
MD Commericial			Remote
ab Unit			In person
Operations Chief			In person
Case Manager			Remote
Contracting Officer			In person
BYF Disease Mgmt Unit			In person
C-MD			In person
ogistics - Federal Coordination			Remote
Planning - Resource Unit			In person
ogistics Support			In person
Public Health Ops-DE			Remote
Deputy Logistics Chief			Remote
inance Chief			Remote
ranch Director-Disease Mgmt			In person
PIO-MD			Remote
ogistics Support			Remote
Deputy Finance Chief			Remote
			In person
ogistics Support			
ogistics Chief			In person Remote
MRS			
Planning Chief			In person
MRS-permitting			In person
lanning-Situation Unit			Remote
ase Manager			In person
	9. Prepared By: Signature:	Name	Position/Title: OPS PLN Unit Date/Time: 2/23/22 @ 2030
	DE ICS 203	IAP Page 8	-

MÉDICAL PLAN (ICS 206)

1. Incident Name: DE HPAI 2022 # 22DE0001			2. Operational F		ate From: 2/ Time From:	24/2022 (0800 1	oate To: 2/2 ime To: 1	
3. Medical Aid	Stations:							
Name			Location			ontact s)/Frequency		medics Site?
							Ye	s No
							Ye	s No
							Ye	s No
		7					Ye	s No
							☐ Ye	s 🗍 No
			154				Yes	B No
4. Transportation	on (indicate	air or ground):						
						ontact		
Ambulance Service NCC Emergency Medical Se 3601 N. Dupon		Location	. 55.4		s)/Frequency		of Service	
NCC Emergency	Medical Se	3601 N. Dupor	t Highway New Cas	tie, DE 1	302-395-81	84 or 911	ALS	
					-		ALS	
				_	-		ALS	=-
				-			ALS	PLS
5. Hospitals:		ddrasa	Contest	Ton	vel Time		T	
Hospital Name	Latitude	ddress, e & Longitude Helipad	Contact Number(s)/ Frequency	Air	Ground	Trauma Center	Burn Center	Helipad
ChristianaCare	4755 Ogle	etown Stanton rk, DE 19718	911			X Yes Level:	☐ Yes ☐ No	XYes No
						Yes Level:	Yes No	Yes No
						Yes Level:	Yes	Yes No
						Yes Level:	Yes	Yes No
						Yes Level:	☐ Yes ☐ No	Yes No
6. Special Medic	cal Emerge	ency Procedure	95:					
Check box if	aviation as:	sets are utilized	for rescue. If asset	s are use	ed, coordinat	te with Air Ope	rations.	
7. Prepared by	Medical Ur	nit Leader): Nar	ne:		Sign	ature:		
8. Approved by	(Safety Off	icer): Name: P	ending		Signatu	re:		
ICS 206	IAF	Page	Date/Time: 2.	23.22 1	830			

I. Incident Name: DE HPAI 2022 2. Operational Period: Date From: 2/24/2022 Date To: 2/24/2022 Time From: 0800 Time Fro: 1830 3. Organization Chart Operations Section Chief Dispose Mami Branch Operations Section Chief Public Indiana Commandaria Operations Section Chief Public Indiana Commandaria Operations Section Chief Public Indiana Commandaria Operations Section Chief Paradiana Section Chief Operations Group Operations Group

1. Incident N		Operational Period (Date/Time)	DAILY MEETING SCHEDULE
DE HPAI 202	12 Fr	om: 2/24/22 0800 To: 3	2/24/22 1830	ICS 230-CG
3. Meeting S		d meetings are included)	'	
Description of		1		1
Date/ Time	Meeting Name	Purpose	Attendees	Location
0830	Unified Command Objectives Meeting	Review/ identify objectives for the next operational period.	Unified Command member	ers
0930	Commend & General Staff Meeting	IC/UC gives direction to Command & General staff including incident objectives and priorities	ICAUC, Command & Gene Staff	eral
0930	Tactics Meeting	Develop/Review primary and alternate Strategies to meet incident Objectives for the next Operational Period	PSC, OSC, LSC, RESL & SITL	
1000	BYF Mapping Meeting			
200	USDA Policy Meeting			
1400	Planning Meeting	Review status and finalize strategies and assignments to meet incident Objectives for the next Operational Period	Determined by the IC/UC	
800	Operations Briefing	Present IAP and assignments to the Supervisors / Leaders for the next Operational Period	IC/UC, Command & General Staff, Branch Directors, Div/G Sups , Task Force/Strike Tea Leaders and Unit Leaders	ion with a side
			*1	
		3(
J b	y: (Documents Lead		Date/T	
	Į.	-	2.23.22	1630
AILY ME	TING SCHEDULE			ICS 230-CG (Rev.07/04)

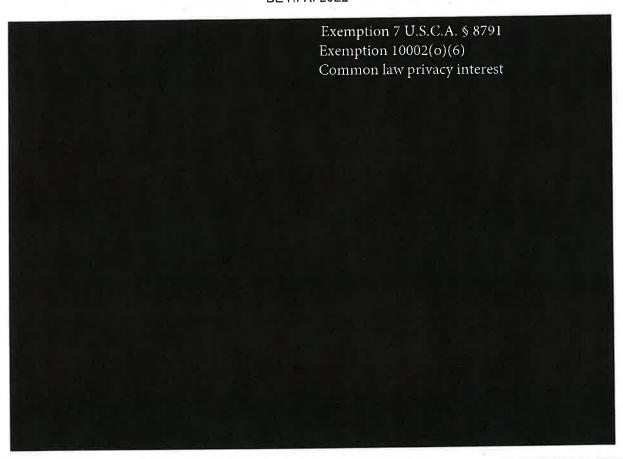
Exemption 7 U.S.C.A. § 8791 Exemption 10002(o)(6) Common law privacy interest

INCIDENT BRIEFING (ICS 201)

1. Incident Name:	2. Incident Number:	3. Date/Time Initiated:
DE HPAI 2022	22DE0001	Date: 2/25/2022 Time: 0800
DETII AI 2022		

4. Map/Sketch (include sketch, showing the total area of operations, the incident site/area, impacted and threatened areas, overflight results, trajectories, impacted shorelines, or other graphics depicting situational status and resource assignment):

DE HPAI 2022



5. Situation Summary and Health and Safety Briefing (for briefings or transfer of command): Recognize potential incident Health and Safety Hazards and develop necessary measures (remove hazard, provide personal protective equipment, warn people of the hazard) to protect responders from those hazards.

Delaware confirmed 1 positive case of HPAI H5 at NVSL on 2/22/22. There are no additionally cases presented or confirmed. Due to the significant potential threat HPAI H5 poses to the DelMarVa poultry community and industry, Unified Command has been established with representatives from Delaware Department of Agriculture (DDA), Maryland Department of Agriculture (MDA), and USDA.

The DDA is engaged in management, coordination, and response to the presence of HPAI H5 in Delaware. Coordination with DPH regarding the human public health aspect of the incident is on-going, with no imminent threats or concerns. Public information is being coordinated through the DDA PIO and a Joint Information Center.

All commercial farms & backyard flocks within the 10k Control Area (CA) and within the 10-20k Surveillance Zone

6. Prepared by: Name:	Position/Title: OPS PLN UnitSignature:
ICS 201, Page 1	Date/Time: 2/24/22 @ 1915

Exemption 10002(o)(6) Common law privacy interest

1. Incident Name: DE HPAI 2022	2. Incident Number: 22DE0001	3. Date/Time Initiated: Date: 2/25/2022 Time: 0800

(SZ) have been identified and mapped. All commercial farms in the 10k CA have been tested at least once; all tests are negative for HPAI H5.

On-premise cleaning and disinfection (C&D) and decontamination procedures are being enforced to maintain enhanced biosecurity in the CA. Depopulation plan is underway to use VSD+ and outside windrow composting. VSD+ depopulation of the initial house (House #2) began at 1645 on 2/23/22 and completed 2/24/22. Anticipate use of CO2 for depopulation in conjunction with VSD+ to begin on 2/24/22. Depopulation of House #3 to begin 2/24/22 evening with resources in place to begin depopulating House #1 on 2/25/22. USDA support teams for depopulation, disposal and chicken removal are on-site.

Surveillance testing began at Maryland commercial layer farms and was completed at Salisbury Lab. Daily testing will continue in order to ensure continuity of business. Hold orders were placed on those farms until the CA is cleared. Eggs are permitted to move with negative testing and on-going enhanced biosecurity. Testing to continue in compliance with Secure Egg Supply Plan for movement of eggs. Surveillance plan for commercial and backyard flocks in the CA and SZ is under review.

Public Health contact tracing/EPI on-going for DE and MD. Developing an on-site medical plan to address any human infection.

7. Current and Planned Objectives:

- · Maintain biosecurity and protect public health at the infected site
- Coordinate depopulation for premises
- Begin composting operations
- Continue surveillance of non-commercial farms within the 10k
- · Begin planning for the 20k surveillance area
- Maintain continuity of operations, with a focus on long-term operations of layers and broilers, and permitting movements
- Continue to develop supplemental cooperative agreement through USDA
- Begin enhanced site security

8. Current	and Planned Actions, Strategies, and Tactics:
Time:	Actions:
0700	Propane arrival at premises
0800	Report to ICP/EOC
0800	CO2 Tankers arriving at premises
0830	Heavy equipment arriving at premises for composting
~1000	Depopulation to begin whole house gas on House #1
~1100	Layer surveillance samples to UD Allen Lab
~1100	Continue Backyard Flock surveys in 10k
	On-going depopulation, disposal, and surveillance for infected premises.

6. Prepared by: Name:	Position/Title: OPS PLN UnitSignature:	Ī
ICS 201, Page 1	Date/Time: 2/24/22 @ 1915	

INCIDENT OBJECTIVES (ICS 202)

4 Incident Name		OMarral Dariade	Deta Erom: 2/25/22	Date To: 2/25/22
1. Incident Name: DE HPAI 2022	2. (Operational Period:	Date From: 2/25/22 Time From: 0800	Time To: 1830
 Coordinate dep Begin compost Continue surve Begin planning Maintain contin movements 	illance of non-commercial for the 20k surveillance uity of operations, with a velop supplemental coop	al farms within the 10 area focus on long-term o	k operations of layers an	d broilers, and permitting
		88		
N				
8 "				
			•	
4. Operational Period	Command Emphasis:			
Priority for all on-site per Operational emphasis in MDA and USDA, are well DPH EPI developed a s	s on continued depopula orking to contain the situ	ition and disposal of t ation, including samp	the infected premises bling and quarantining	DDA and partner agencies nearby poultry flocks. ce.
General Situational Awa	areness			
		luenza does not affec	ct poultry meat or egg	products, which remain safe
			(4)	
5. Site Safety Plan Re	guired? Ves Mo			
•	ty Plan(s) Located at:	USDA generated		
	n (the items checked bel		is Incident Action Plan)·
ICS 203	ICS 207	OW are included in th	Other Attachments:	''·
	ICS 208		ICS 230	
ICS 204	☐ Map/Chart			
☐ ICS 205	☐ Weather Forcast/T	ides/Currents		
ICS 205A	vveather Forcast/1	ides/Currents		
■ ICS 206		D . W #W ODG	DIALIBRIA Cien	eture:
7. Prepared by: Name		Position/Title: OPS		ature:
8. Approved by Incide	nt Commander: Name		Signature	: <u></u>
ICS 202	IAP Page	Date/Time:		_

Exemption 10002(o)(6) ORGANIZATION ASSIGNMENT LISTING (DE ICS 203) interest

1. Incident Name:	2. Operational Period:		0
DE HPAI 2022	Date/Time From:	2/25/22 @ 0800	Date/Time to: 2/25/22 @ 1830
. Incident Commander(s) & C	ommand Staff:	4. Operations Section	
IC/UC		τ	Chief
UC			Deputy
UC		NCC EMA/Stagin	ng Area
Deputy			S Staff
Safety Officer			S Staff
Public Info Officer		Disease M	
Liaison Officer		Depopulat	tion Gp
Liaison Officer		Dispo	osal Gp
. Planning Section:		Decon/Site	Safety
Chief		Case M	anager
Deputy		Site M	anager
Situation Unit			× 1
Operational Planning Unit		Surveilla	
Resource Unit		Surveilla	
Documentation Unit			ab Unit
Disease Reporting Officer		Lab L	jaison
Mapping		Lab L	iaison l
EMRS - Permitting		BYF Diseas Mg	
EMRS		Commercial Layers T	esting
Chicken Epi			
Logistics Section:			
Chief			
Deputy			
Support Branch			
Supply Unit			
Ground Support Unit			
Food Unit		Public Health Ope	
		DPH Ope	
		DPH OPS	
			PH EPI
		Medical S	
Federal Coordinator			Health
USDA Support		Infect. Disease	
			nization Representatives:
		Agency/Organizat	ion Name
		USDA AVIC	Area Vel
		DCS Braile	er Liaison
		MD Publ	ic Health
Finance/Administrative Sect	ion		
Chief			
Deputy			
Contracting & Acquisition			
Field Reimbursement Spec.			
Financial Management Unit			
Claims & Compensation		//	
Administrative Services			
Training			2:
Prepared By: Name:		Position/Title:	OPS PLN Unit
Signatur	e:	Date/Time:	2/24/22 @ 2000
		Dater Tille.	22722 @ 2000

1. Incident Name:		2. Operational Period			Page			
DE HPAI 2022		2/25/22 @ 0800 to 2/25/22 @ 1830			5. Prepared By:			
3. Section	4. Branch/L	Init/Group/St	taging			2/24/2022		
Operations	Disease Mg	mt Branch		6. PSC	Review:	Date		
8. Operations Personne	el							
Branch Leader			-	7. OSC	Review:	Date		
9. Resources Assigned								
Strike Team/Task	Contact	# of	Work Assignment	Ohi#	Reporting	Info/Notes/Remarks		
Force Resource Identifier/Leader	Info#	Personnel	WOIK Assignment	Obj#	Reporting	11110/110103/11011111111		
IQUILINEI/Leadei								
11		34 Total				¥		
D		34 Total	Coordinate and complete depopulation of chicken houses					
Depopulation			through VSD+ and CO2.					
	-							
		44 Total		2				
		Total	Prepare for disposal of depopulated chickens within 72 hours of			25		
Disposal Group			depopulation being completed.					
			Copopulation of the contract o					
•			Supporting on-site operations of					
			depopulation and disposal while					
Case Management	W	1	ensuring C&D and decon are completed appropriately to enhance			,		
•			biosecurity. Maintaining operational					
			communcations with UC.					
					-			
			7 5 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6					
			Maintain operational coordination of					
Site Manager		1	on-site depopulation, disposal, case management, decon					
			managomony coosi.					
	<u> </u>							
			*					
			Enforce decon and C&D on-site for					
Decon		1	enhanced biosecurity.	1				
	December 1	l						
10. Special Instructions of	r Kesource N	eeas:				(e		
				(4)				
11. Communications (r	adio and/or	phone conta	ct numbers needed for this assign	ment):				
8								
DE 100 004 Jun D								
DE ICS 204 IAP Page	5							

1. Incident Name:		2. Operational Period Page				
DE HPAI 2022		2/25/22 @ 0	800 to 2/25/22 @ 1830	5. Prep	pared By:	Date
3. Section	4. Branch/l	Jnit/Group/S	taging			2/24/2022
Operations	Surveillance	Branch		6. PSC	Review:	Date
8. Operations Personn Branch Leader:	el			7. OS C	Review:	Date
9. Resources Assigned	d					
Strike Team/Task Force Resource Identifier/Leader	Contact Info #	# of Personnel	Work Assignment	Obj #	Reporting	Info/Notes/Remarks
Surveillance	-	2	Coordinate surveillance operations within the 10k CA. Compile data and mapping to support surveillance operations.			
Lab Testing and Reporting		3	Coordinate lab testing with specific focus on farms within 10k CA for disease prevention and permitting.			
BYF Surveillance		1	Contact BYF via phone to do an EPI questionnaire and provide recommendations for bird health.			3
Commercial Layers Testing	t	1,	Surveillance and inspections to allow permitting and continuity of business.			
		ä				
10. Special Instructions o	N 2					
11. Communications (r	adio and/or p	hone contac	ct numbers needed for this assign	ment):		
DE ICS 204 IAP Page						
1						

1. Incident Name:				Page			
DE HPAI 2022		2/25/22 @ 0800	to 2/25/22 @ 1830	5. Prep	ared By:	Date	
3. Section		Jnit/Group/Stagi	ng			2/24/2022	
Operations		h Operations		6. PSC	Review:	Date	
8. Operations Personne	1					Date	
Branch Leader				7. OSC	Review:	Date	
9. Resources Assigned							
Strike Team/Task Force Resource Identifier/Leader	Contact Info #	# of Personnel	Work Assignment	Obj#	Reporting Info	o/Notes/Remarks	
DPH Operations		2	34 24				
SME	0	2				3	
MD Public Health		1	v.				
EPI		2					
Infectious Disease Safety		1		-	2		
			ଜ				
10. Special Instructions o		2					
11. Communications (re	adio and/or	phone contact i	numbers needed for this ass	ignment):	:	II.	
DE ICS 204 IAP Page		 					
DE 100 204 JIAF Fage							

COMMUNICATIONS LIST (ICS 205a)

1. Incident Name		2. Operational Period	Dale From: 2 <i>1</i> 25/22	Date To: 2/25/22
DE HPAI 2022			Time From, 0800	Time To: 1830
3. Basic Local Comr	nunications Informa	ation		
Incident Assigned Position	Name (Alphabetized)	Emails	Phone numbers	Remote/In
Lab Liaison - MD				Person Remote
EMRS				Remote
Composting SME				On-Site
AVIC Area Vet				Remote
Planning - Operational Planning Unit				ICP
Decon Safety				On-Site
Composting SME				On-Site
EMRS-permitting				Remote
Liaison Officer				ICP
NCC EMA/Staging Area Manager Deputy Planning Chief				On-Site
Public Health Ops				
Disposal Group				Remote
DRO				On-Site
Liaison Officer				Remote
Public Health Ops - MD				-
ab Liaison - DE				Remote
Sureveillance Branch Director				ICP ICP
Disposal Group				On-Site
DE Public Health Operations Chief				Remote
EMRS-permitting				Remote
UC-DE				ICP
PIO-DE				ICP
OPH Leadership				Remote
Depop Group				On-Site
Surveillance Group				Remote
DCA Broiler Liasion				ICP
Planning - Arc/GIS & Mapping				Remote
AVIC				ICP
Deputy Operations Chief				ICP
MD Commericial				Remote
ab Unit				ICP
Operations Section Chief				ICP
Case Manager				Remote
Contracting Officer				On-Site
BYF Disease Mgmt Unit				ICP
C-MD				ICP
. Prepared by:	Position	n/Title: OPS PLN Unit	Signature:	
CS 205A	IAP Pag		Date/Time: 02/24/	77. @ 1745

COMMUNICATIONS LIST (ICS 205a)

1. Incident Name		2. Operational Period	Date From: 2/25/22	Date To: 2/25/22
DE HPAI 2022			Time From: 0800	Time To: 1830
3. Basic Local Comn	nunications Informa	ation		
Incident Assigned Position	Name (Alphabelized)	Emails	Phone numbers	Remote/In Person
Logistics - Federal Coordination				Remote
Planning - Resource Unit Logistics Support				ICP
Case Manager				On-Site
Public Health Ops-DE				On-Site
Whole House Gas SME				On-Site
Deputy Logistics Chief			-	ICP
Finance Chief				Remote
On site support				On-Site
PIO-MD				Remote
Deputy Finance Chief				Remote
Logistics Support				Remote
Logistics Support				ICP
TBD				
Logistics Chief				ICP
EMRS				Remote
Planning Chief				ICP
EMRS-permitting				ICP
Safety Officer				On-Site
Planning-Situation Unit				Remote
Case Manager				On-Site

4. Prepared by:	Position/Title: OPS PLN Unit	Signature:
ICS 205A	IAP Page	Date/Time: 02/24/22 @ 1745

MEDICAL PLAN (ICS 206)

1. Incident Nam DE HPAI 2022	# 22DE001	01	2. Operational	Period:	Date From: 2 Time From:		Date To: 2/ Time To: 18	
3. Medical Aid	Stations:							
Name			Location			ontact s)/Frequency		medics Site?
							Ye	s No
							☐ Ye	s No
							Ye	
							Ye	s No
							☐Ye	s No
	4.5						Ye	s No
4. Transportation	on (indicate	air or ground):						
Ambulance S	Service		Location			ontact s)/Frequency	Level	of Service
		3601 N. Dupon	t Highway New Cas	tie. DE 1	302-395-81		ALS	
							TALS	
							ALS	BLS
							ALS	BLS
5. Hospitals:								
		ddress,	Contact	Tra	vel Time			
Hospital Name		& Longitude Helipad	Number(s)/ Frequency	Air	Ground	Trauma Center	Bum Center	Helipad
ChristianaCare		town Stanton rk, DE 19718	911			XYes Level:	Yes No	X Yes No
			3			Yes Level:	Yes	Yes No
						Yes Level:	Yes	Yes No
						Yes	Yes No	Yes No
						☐Yes Level:	☐Yes ☐No	Yes No
6. Special Medic	al Emerge	ncy Procedure	s :					
						5:		
								68
Check box if a	aviation ass	ets are utilized 1	or rescue. If assets	s are use	ed. coordinat	e with Air Ope	rations	
7. Prepared by (ature:		
8. Approved by (Safety Office	cer): Name: Pe	ending		Signatu			
ICS 206	-	Page	Date/Time: 2.	23.22 1	22000			

1. Incident Name: DE HPAI 2022 2. Operational Period: Description Chart Unified Commander(s) Unified Comman

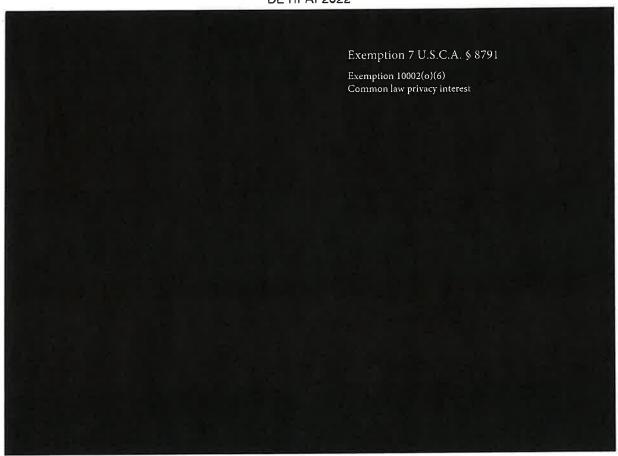
	From; 2/25/22 0800 To: old meetings are included) Purpose	2/25/22 1830	ICS 230-CG
Meeting Name		*****	
ied Command	Purpose		
		Attendees	Location
	Review/ Identify objectives for the next operational period.	Unified Command member	3
emand & eral Staff ting	IC/UC gives direction to Command & General staff including incident objectives and priorities	IC/UC, Command & General Staff	at
ics Meeting	Develop/Review primary and alternate Strategies to meet Incident Objectives for the next Operational Period	PSC, OSC, LSC, RESL & SITL	
A Policy Meeting	9		
ning Meeting	Review status and finalize strategies and assignments to meet incident Objectives for the next Operational Period	Determined by the IC/UC	
	×		=
ations Briefing	Present IAP and assignments to the Supervisors / Leaders for the next Operational Period	IC/UC, Command & General Staff, Branch Directors, Div/Gru Sups, Task Force/Strike Team Leaders and Unit Leaders	
	4		
			Date/Time 2.25.22 1

INCIDENT BRIEFING (ICS 201)

			4
1. Incident Name: DE HPAI 2022	2. Incident Number: 22DE0001	3. Date/Time Initiated: Date: 2/26/2022 Time: 0800	

4. Map/Sketch (include sketch, showing the total area of operations, the incident site/area, impacted and threatened areas, overflight results, trajectories, impacted shorelines, or other graphics depicting situational status and resource assignment):

DE HPAI 2022



5. Situation Summary and Health and Safety Briefing (for briefings or transfer of command): Recognize potential incident Health and Safety Hazards and develop necessary measures (remove hazard, provide personal protective equipment, warn people of the hazard) to protect responders from those hazards.

Delaware confirmed 1 positive case of HPAI H5 at NVSL on 2/22/22. There are no additional cases presented or confirmed. Due to the significant potential threat HPAI H5 poses to the DelMarVa poultry community and industry, Unified Command has been established with representatives from Delaware Department of Agriculture (DDA), Maryland Department of Agriculture (MDA), and USDA.

The DDA is engaged in management, coordination, and response to the presence of HPAI H5 in Delaware. Coordination with DPH regarding the human public health aspect of the incident is on-going, with no imminent threats or concerns. Public information is being coordinated through the DDA PIO and a Joint Information Center.

Hold orders are placed on all farms within the CA until CA is clear.

6. Prepared by: Name:	Position/Title: OPS PLN UnitSignature:
ICS 201, Page 1	Date/Time: 2/25/22 @ 1900

Exemption 10002(o)(6) Common law privacy interest

: 0800
: 080

All commercial farms & backyard flocks within the 10k Control Area (CA) and within the 10-20k Surveillance Zone (SZ) have been identified and mapped. All commercial farms in the 10k CA and 20k SZ have been tested at least once; all tests are negative for HPAI H5. BYF Surveillance goal has been met in the 10k CA. Daily surveillance testing continues at Maryland commercial layer farms to permit movement and maintain continuity of business. Samples continue to be run at Allen Lab. Eggs are permitted to move with negative testing and on-going enhanced biosecurity. Testing to continue in compliance with Secure Egg Supply Plan for movement of eggs. Plan for on-gong surveillance at commercial and backyard flocks located within the CA and SZ is under review.

On-premises cleaning and disinfection (C&D) and decontamination procedures are being enforced to maintain enhanced biosecurity in the CA. USDA support teams for depopulation, removal and disposal are on-site. Depopulation plan is underway to use VSD+ or CO2 and outside windrow composting. CO2 depopulation prep has had logistical delays; rescheduled to begin on House #1 2/26/22. VSD+ depopulation of the House #2 completed 2/23/22. VSD+ depopulation of House #3 completed 2/24/22. On 2/25/22, VSD+ depopulation begun on House #5. House #4 is being prepped and anticipated to be completed tonight. Depopulation to continue on 2/26/22. Composting operations began on 2/25/22.

Public Health contact tracing/EPI on-going for DE and MD. Developing an on-site medical plan to address any human infection. Safety Officer from USDA developing ICS208 and supporting site safety. No safety or health problems have occurred to date.

7. Current and Planned Objectives:

- Maintain biosecurity and protect public health
- Coordinate depopulation for premises
- Continue composting operations at the premise
- Maintain continuity of operations, with a focus on long-term operations of layers and broilers, and permitting movements
- Continue to develop supplemental cooperative agreement through USDA
- Contract security for premises
- Keep communication open between partner agencies and stakeholders

8. Current	and Planned Actions, Strategies, and Tactics:				
Time:	Actions:				
0600	Begin depopulation at Houses #1, #6, and #7				
0800	Report to ICP/EOC				
1100	CO2 tankers anticipated on-site				
	On-going depopulation, disposal, and surveillance for infected premises.				

6. Prepared by: Name:	Position/Title: OPS PLN UnitSignature:
ICS 201, Page 2	Date/Time: 2/25/22 @ 1900

INCIDENT OBJECTIVES (ICS 202)

1. Incident Name:	2. Operational Period: Date From: 2/26/22	Date To: 2/26/22
DE HPAI 2022	Time From: 0800	Time To: 1830

3. Objective(s):

- Maintain biosecurity and protect public health
- Coordinate depopulation for premises
- Continue composting operations at the premise
- Maintain continuity of operations, with a focus on long-term operations of layers and broilers, and permitting movements
- Continue to develop supplemental cooperative agreement through USDA
- Contract security for premise
- Keep communication open between partner agencies and stakeholders

4. Operational Perlod Command Emphasis:

Priority for all on-site personnel is to maintain enhanced biosecurity in the Control Area.

Operational emphasis is on continued depopulation and disposal of the infected premises. DDA and partner agencies MDA and USDA, are working to contain the situation, including sampling and quarantining nearby poultry flocks. DPH EPI developed a sign-in sheet to assist with contact tracing based on state of residence.

General Situational Awareness

There is no public health concern, and avian influenza does not affect poultry meat or egg products, which remain safe to eat. Sudden drop in temperature has slowed the ability to complete VSD+. To continue operations additional heating units will be required as temperatures are expected to remain low.

Today	54° /26°	AM Clouds/PM Sun/Wind	/ 15%	쿸 WNW 20 mph	~
Sat 26	41° /27°	AM Clouds/PM Sun	/ 2%	를 WNW 10 mph	~
Sun 27	51° /24°	Mostly Sunny	/ 6%	♣ WSW 15 mph	~
Mon 28	38° /23°	Sunny	/ 0%	考 NNW 13 mph	~

5. Site Safety Plan Required? Yes No Approved Site Safety Plan(s) Located at: USDA generated.

Exemption 10002(o)(6) Common law privacy interest

1. Incident Name:		2. Operational Period: Date Fr	
6. Incident Action Pla	n (the items checked	below are included in this Incider	nt Action Plan):
■ ICS 203	ICS 207	Other At	ttachments:
■ ICS 204	ICS 208	ICS	230
☐ ICS 205	Map/Chart		
■ ICS 205A	Weather Fored	Weather Forecast/Tides/Currents	
ICS 206			
7. Prepared by: Name		Position/Title: OPS PLN Uni	tSignature:
8. Approved by Incident Commander: Name: Signature:			
ICS 202	IAP Page 4	Date/Time:	

ORGANIZATION ASSIGNMENT LISTING (DE ICS 203)

. Incident Name:	2. Operational Period:	2/26/22 @ 0800	Date/Time to: 2/26/22 @ 1830
E HPAI 2022	Date/Time From:		
Incident Commander(s) & C	ommand Staff:	4. Operations Section	
IC/UC			Chief
UC	_	1100 5111101	Deputy
UC		NCC EMA/Stagli	
Deputy			PS Staff
Safety Officer			PS Staff
Public Info Officer		Disease N	
Liaison Officer		Depopula	
Liaison Officer		MDA Resource Conse	
Planning Section:		Whole House G	as SME
Chief			osal Gp
Deputy		Case N	
Situation Unit			lanager
Operational Planning Unit		Surveill	
Resource Unit		Surveilla	
Documentation Unit			Lab Gr
Disease Reporting Officer		Lab	Liaison
Mapping			Liaison
EMRS - Permitting		BYF Diseas Mg	
EMRS		Commercial Layers	
Epidemiologist		Public Health Ope	erations
Logistics Section:		DPH Ope	
Chief		DPH OPS	Deputy
Deputy		D	PH EPI
Support Branch		Medical	Support
Supply Unit	8	One	Health
Ground Support Unit		Infect. Disease	Safety
Food Unit			
Logistics Support			
Federal Coordinator			
USDA Support			
озын зарроп		8 Other AgencylOrg	anization Representatives:
		Agency/Organiza	tion Name
			DA Liason
		DCS Broil	
			olic Health
. Finance/Administrative Sect	tion	DI	DA Liason
Chief			
Deputy			
Contracting & Acquisition			
Field Reimbursement Spec.			
DDA Fiscal			
MDA Fiscal			
		Position/Title:	OPS DOC Unit
Prepared By: Name:		Position/Title.	OI O DO C OIII.
. Prepared By: Name: Signatu	re:	Date/Time:	2/25/22 @ 1800

1. Incident Name:		2. Operatio	nal Period		P	age
DE HPAI 2022		2/26/22 @ 0	800 to 2/26/22 @ 1830	5. Prep	pared By:	Date
3. Section	4. Branch/l	Jnit/Group/S	taging			2/25/2022
Operations	Disease Mg	mt Branch		6. PSC	Review:	Date
8. Operations Personne Branch Leader:				7. OSC	Review:	Date
9. Resources Assigned						
Strike Team/Task Force Resource Identifier/Leader	Contact Info #	# of Personnel	Work Assignment	Obj#	Reporting I	nfo/Notes/Remarks
Depopulation		71 Total	Coordinate and complete depopulation of chicken houses through VSD+ and CO2.			
Disposal Group		30 or 31 Total	Prepare for disposal of depopulated chickens within 72 hours of depopulation being completed.			
Case Management		1	Supporting on-site operations of depopulation and disposal while ensuring C&D and decon are completed appropriately to enhance biosecurity. Maintaining operational communications with UC.			
Site Manager			Maintain operational coordination of on-site depopulation, disposal, case management, decon			
Supply Unit Leader (On- Site)		1	Manage supplies on-site			8 = 8
10. Special Instructions or	Resource No	eeds:				
11. Communications (ra	dio and/or p	phone conta	ct numbers needed for this assign	ment):		¥
DE ICS 204 IAP Page	6					
DE 103 204 JIMF Fage	0					

1. Incident Name:		2. Operation	nal Period		Page	
DE HPAI 2022		2/26/22 @ 0	800 to 2/26/22 @ 1830	5. Prepared By:		Date
3. Section	4. Branch/L	Jnit/Group/Staging				2/25/2022
Operations	Surveillance	Branch	1549 - Stadi	6. PSC	Review:	Date
8. Operations Personne	el_					
Branch Leader				7. OSC	Review:	Date
Resources Assigned						
Strike Team/Task	Contact	# of				(Natas/Damaska
Force Resource	Info #	Personnel	Work Assignment	Obj#	Reporting into	/Notes/Remarks
ldentifier/Leader						
Surveillance		2	Coordinate surveillance operations within the 10k CA. Compile data and mapping to support surveillance operations.			
Lab Testing and Reporting		3	Coordinate lab testing with specific focus on farms within 10k CA for disease prevention and permitting.			
Non-Commercial Surveillance		2	Surveillance and inspections to allow permitting and continuity of business.			
					9	
			_			
¥			to the state of th		H 7 H	
					1	
40 Casalal Instructions	r Bosoures M	l ande:				
10. Special Instructions o	resource N	seus.	Q ·			+ 1
11. Communications (r	adio and/or	phone conta	ct numbers needed for this assigr	nment):		
DE ICS 204 ILAB Boss	7					
DE ICS 204 IAP Page						

ASSIGNMENT LISTING (DE ICS 204) Exemption 10002(o)(6) Common law privacy interest

1. Incident Name:		2. Operationa	l Period	Page		age
DE HPAI 2022		2/26/22 @ 080	00 to 2/26/22 @ 1830	5. Prepared By:		Date
3. Section	4. Branch/l	Jnit/Group/Stag	ging			2/25/2022
Logistics	Logistics			6. PSC	Review:	Date
8. Operations Personne	el					
Section Supervisor:				7. 050	Review:	Date
9. Resources Assigned						
Strike Team/Task Force Resource Identifier/Leader	Contact Info #	# of Personnel	Work Assignment	Obj#	Reporting I	Info/Notes/Remarks
Logistics Section Chief		2			250	
Ground Support Unit Leader		2				-
			2		(1	
Food Unit Leader		1				
Support Branch		1				(i
ь						
Supply Unit Leader		1				
10. Special Instructions o						
11. Communications (ra	adio and/or p	phone contact	numbers needed for this ass	ignment):		
DE ICS 204 IAP Page	8					

ASSIGNMENT LISTING (DE ICS 204) Exemption 10002(o)(6) Common law privacy interest

DE HPAI 2022 2/26/22 @ 0800 to 2/26/22 @ 1830 5. Prepared By: Date 3. Section 4. Branch/Unit/Group/Staging 2/25/ Operations Public Health Operations 6. PSC Review: Date 8. Operations Personnel	1. Incident Name:		2. Operational	al Period		Page		
3. Section Operations Public Health Operations Public Health Operations Public Health Operations Poublic Health Operations Processing Public Health Operations Obj # Reporting Info/Notes/Remains Processing Public Health Operations Obj # Reporting Info/Notes/Remains Processing Public Health Operations Obj # Reporting Info/Notes/Remains Obj # Reporting Info/Notes/Remains Operations Obj # Reporting Info/Notes/Remains Operations Obj # Reporting Info/Notes/Remains Obj # Reporting In							Date	
Operations Personnel 8. Operations Personnel Branch Leader: 7. OSC Review: Date 9. Resources Assigned Strike Team/Task Force Resource Identifier/Leader DPH Operations 2 MD Public Health 1 EPI 2 6. PSC Review: Date 7. OSC Review: Date 8. Operations Date 8. O		4. Branch/L					2/25/2022	
9. Resources Assigned Strike Team/Task Force Resource Identifier/Leader DPH Operations 2 MD Public Health 1 EPI 2 7. OSC Review: Date 7. OSC Review: Date 7. OSC Review: Date 8					6. PSC	Review:	Date	
Strike Team/Task Force Resource Identifier/Leader DPH Operations 2 MD Public Health 1 EPI 2 Work Assignment Obj # Reporting Info/Notes/Rem Obj # Rep				4	7. OSC	Review:	Date	
Strike Team/Task Force Resource Identifier/Leader DPH Operations 2 MD Public Health 1 EPI 2 Work Assignment Obj # Reporting Info/Notes/Rem Obj # Rep	9. Resources Assigned							
SME 2 MD Public Health 1 EPI 2	Strike Team/Task Force Resource	Contact		Work Assignment	Obj#	Reporting Info	Notes/Remarks	
MD Public Health 1 EPI 2	DPH Operations		2					
EPI 2	SME		2				e.	
	MD Public Health		1			,	i a a	
Infectious Disease Safety 1	EPI		2			*	Ý	
	Infectious Disease Safety		1					
10. Special Instructions or Resource Needs:	p							
11. Communications (radio and/or phone contact numbers needed for this assignment):	11. Communications (r	adio and/or	phone contact r	numbers needed for this as:	signment):		l.	
DE ICS 204 IAP Page 9	DEICS 204 IAP Page	9						

COMMUNICATIONS LIST (ICS 205a)

1. Incident Name		2. Operational Period	Date From: 2/26/22	Date To: 2/26/22		
DE HPAI 2022			Time From: 0800	Time To: 1830		
3. Basic Local Communications Information						
Incident Assigned Position	Name (Alphabetized)	Emails	Phone numbers	Remote/In Person		
Lab Liaison - MD				Remote		
				Remote		
Composting SME				On-Site		
USDA Liason				Remote		
Planning - Operational Planning Unit Whole House Gas SME				ICP On-Site		
EMRS-permitting				Remote		
Liaison Officer				ICP		
NCC EM/VStaging Area				On-Site		
Manager						
Deputy Planning Chief			السبيا ا	ICP		
				Remote		
Disposal Group				On-Site		
DRO Liaison Officer				Remote		
				ICP		
Public Health Ops - MD Lab Liaison - DE				Remote		
				ICP		
Surveillance Branch Director Disposal Group				ICP Ол-Site		
DE Public Health				Remote		
Operations Chief EMRS-permitting				Remote		
IC/UC-DE				ICP		
PIO-DE				ICP		
DPH Leadership				Remote		
Depop Group				On-Site		
Surveillance Group				Remote		
DCA Broiler Liason				ICP		
Planning – Documentation Unit				ICP		
Planning - Arc/GIS & Mapping UC (USDA AVIC)				Remote		
DDA Liason				ICP		
MD Commercial Layers				ICP Compto		
Testing Lab Group				Remote ICP		
Epidemilogist						
Operations Section Chief				ICP		
Case Management				Remote		
Contracting Officer				On-Site		

4. Prepared by:	Position/Title: OPS PLN Unit	Signature:
ICS 205A 10	IAP Page	Date/Time: 02/25/22 @ 1745

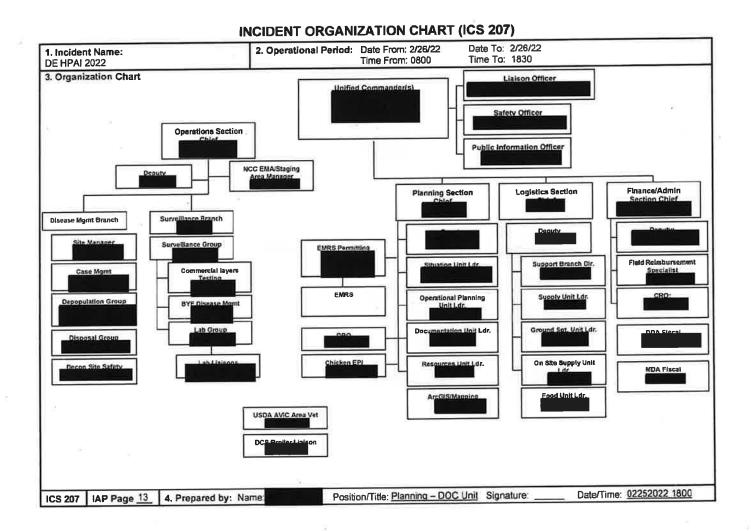
COMMUNICATIONS LIST (ICS 205a)

BYF Disease Mgmt Unit				ICP
1. Incident Name		2. Operational Period	Date From: 2/25/22	Date To: 2/25/22
DE HPAI 2022			Time From: 0800	Time To: 1830
3. Basic Local Comm	unications Informa	ation		
Incident Assigned Position	Name (Alphabetized)	Emails	Phone numbers	Remote/In Person
Ground Support Unit				ICP/On-Site
UC-MD				ICP
Field Reimbursement Specialist / Federal Coordinator				Remote
Planning - Resource Unit				ICP
Supply Unit				ICP
				On-Site
Public Health Ops-DE				On-Site
(One Health) PIO - DEMA				Remote
Deputy Logistics Chief				ICP
Finance Chief				Remote
				On-Site
PIO-MD				Remote
Depop Group - MD				On-Site
Deputy Finance Chief				Remote
Operations Section				Remote
Deputy & USDA Support Logistics Support				ICP
Logistics Chief				ICP
				Remote
Planning Chief				ICP
Logistics Support				ICP
EMRS-permitting				ICP
Safety Officer				On-Site
Planning-Situation Unit				Remote
Site Manager (USDA)				On-Site

4. Prepared by:	Position/Title: OPS PLN Unit	Signature:
ICS 205A	IAP Page 11	Date/Time: 02/25/22 @ 1745

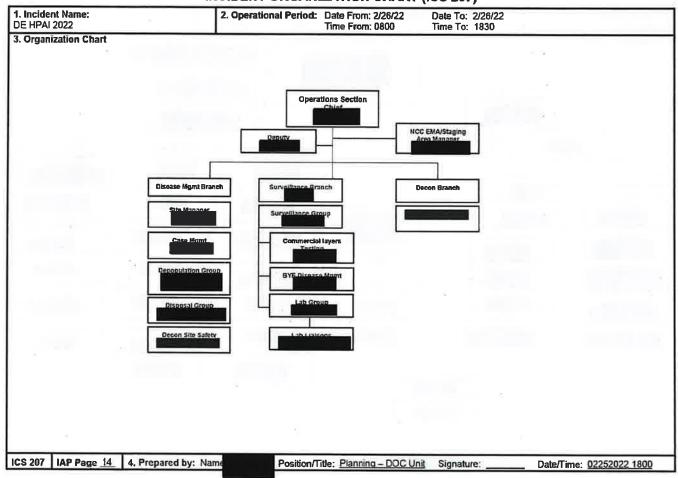
MEDICAL PLAN (ICS 206)

1. Incident Nan DE HPAI 2022	ne: # 22DE000	01	2. Operational	Period:	Date From: Time From:		Pate To: 2/2 Time To: 18	26/2022 30
3. Medical Ald	Stations:		-				+	
Name	9		Location			ontact s)/Frequency		medics Site?
							Ye	s No
							☐ Ye	
							Ye	
							☐Yes	
14							Ye	
			-				☐ ☐ Yes	
4. Transportation	on (indicate	air or ground):						3 🔲 140
4. Transportati	on (maioate	an or groundy.		-	C	ontact		
Ambulance S	Service		Location			s)/Frequency	Level o	f Service
NCC Emergency	Medical Se	3601 N. Dupor	nt Highway New Cas	tle, DE 1	302-395-81	84 or 911	ALS	BLS
							ALS	BLS
							ALS	BLS
							ALS	BLS
5. Hospitais:						•		
		ddress,	Contact	Tra	vel Time			
Hospital Name		e & Longitude Helipad	Number(s)/ Frequency	Air	Ground	Trauma Center	Burn Center	Helipad
ChristianaCare		town Stanton rk, DE 19718	911			X Yes Level:	☐Yes ☐No	Yes No
						Yes Level:	Yes No	Yes No
			4			Yes	Yes	Yes No
						Yes Level:	Yes No	Yes No
						Yes Level:	Yes No	Yes No
6. Special Medio	cal Emerge	ncy Procedure	s :					·2.
: 			8		-			
			for rescue. If assets	s are use			rations.	
7. Prepared by (!	Signa	ature:		
8. Approved by			ending		Signatu	re:		
ICS 206	IAP	Page 12	Date/Time: 2.	23.22 1	B30			

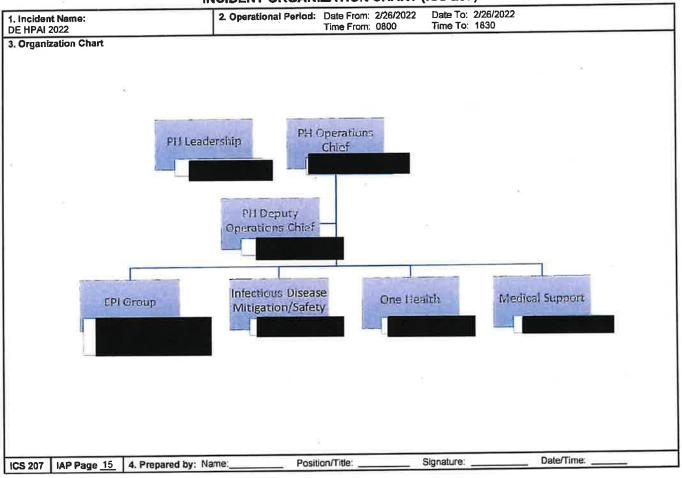


Exemption 10002(o)(6) Common law privacy interest

INCIDENT ORGANIZATION CHART (ICS 207)



INCIDENT ORGANIZATION CHART (ICS 207)



SAFETY MESSAGE/PLAN (ICS 208)

1. Incident Name:	2. Operational Period: Da	te From: 02262022	Date To: 0800					
DE HPAI 2022		ne From: 02262022	Time To: 1830					
3. Safety Message/Expanded Safety Mes	ssage, Safety Plan, Site Safe	ty Plan:	ω					
wash their hands frequently. Hand hygiene must also	Any personnel who have come into contact with poultry, their feces or respiratory secretions, or contact with potentially contaminated surfaces must wash their hands frequently. Hand hygiene must also be performed immediately after gloves are removed and must consist of washing with soap and water for at least 15-20 seconds or using other hand disinfection procedures as specified.							
2. All workers involved in the culling, transport, or disposal of HPAI virus-infected poultry must not eat, drink, or smoke while performing these duties and must wear appropriate PPE including: protective clothing capable of being disinfected (impermeable) or discarded, impermeable gloves, respirator, eye protection, and boots or protective foot covers.								
Unvaccinated personnel are highly encouraged to r infection with avian and human influenza viruses and	eceive the current season's inactivate potential genetic re-assortment.	d influenza virus vaccine to	reduce the possibility of dual					
 Potentially exposed personnel must monitor their he for 1 week afer last exposure to HPAI virus-infected or must seek prompt medical care and give notification p HPAI virus. 	exposed birds or to potentially contar	minated environmental sur	faces. Individuals who become ill					
Disposable items of personal protective equipment according to outbreak-response guidelines.	must be disposed of properly, and nor	n-disposable items must be	e cleaned and disinfected					
Refer to Directive 6800.1 APHIS Ensuring the Protecti Activities for more detailed guldance.	on of Employees Involved in Highly P	athogenic Avian Influenza	Control and Eradication					
Additional ICS 208 information forthcoming from USD	L.							
e H								
9								
e e e e e e e e e e e e e e e e e e e								
	â.	,						
	e.	9						
4. Site Safety Plan Required? Yes 🗸 No Approved Site Safety Plan(s) Located			6					
5. Prepared by: Name:	Position/Title: Planning Se	ection Signature						
ICS 208 IAP Page 16	Date/Time: 02252022 153	30						

1. Incident N DE HPAI 202	2	7011112	2/26/22 1830	DAILY MEETING SCHEDULE ICS 230-CG
3. Meeting S	chedule (Commonly-he	ld meetings are included)		
Date/ Time	Meeting Name	Purpose	Attendees	Location
0830	Unified Command Objectives Meeting	Review/ identify objectives for the next operational period.	Unified Command memb	ers
0930	Command & General Staff Meeting	IC/UC gives direction to Command & General staff including incident objectives and priorities	IC/UC, Command & Gen	eral
0930	Tactics Meeting	Devatop/Review primary and alternate Strategies to meet Incident Objectives for the next Operational Period	PSC, OSC, LSC, RESL & SITL	
1200	USDA Policy Meeting	Review status and finalize		
1400	Planning Meeting	strategies and assignments to meet incident Objectives for the next Operational Period	Determined by the IC/UC	
	* v			
1700	Operations Briefing	Present IAP and assignments to the Supervisors / Leaders for the next Operational Period	IC/UC, Command & General Staff, Branch Directors, Cluft Sups . Task Force/Strike Tea Leaders and Unit Leaders	Gru Gru
4. Prepared by	y		Date/Ti 2.25.22	
DAIL W BAFF	ETING SCHEDULE			ICS 230-CG (Rev.07/04)

Exemption 7 U.S.C.A. § 8791 Exemption 10002(o)(6) Common law privacy interest

Exemption 7 U.S.C.A. § 8791 Exemption 10002(o)(6)

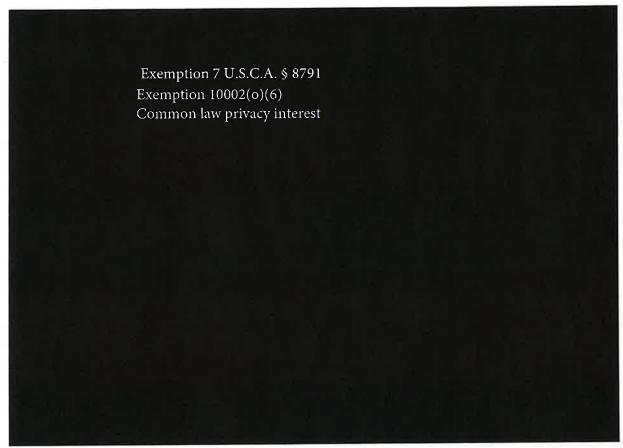
INCIDENT BRIEFING (ICS 201)

Common law privacy interest

1. Incident Name:	2. Incident Number:	3. Date/Time Initiated:
DE HPAI 2022	22DE0001	Date: 2/27/2022 Time: 0800

4. Map/Sketch (include sketch, showing the total area of operations, the incident site/area, impacted and threatened areas, overflight results, trajectories, impacted shorelines, or other graphics depicting situational status and resource assignment):

DE HPAI 2022



5. Situation Summary and Health and Safety Briefing (for briefings or transfer of command): Recognize potential incident Health and Safety Hazards and develop necessary measures (remove hazard, provide personal protective equipment, warm people of the hazard) to protect responders from those hazards.

Delaware confirmed 1 positive case of HPAI H5 at NVSL on 2/22/22. There are no additionally cases presented or confirmed. Due to the significant potential threat HPAI H5 poses to the DelMarVa poultry community and industry, Unified Command has been established with representatives from Delaware Department of Agriculture (DDA), Maryland Department of Agriculture (MDA), and USDA.

The DDA is engaged in management, coordination, and response to the presence of HPAI H5 in Delaware. Coordination with DPH regarding the human public health aspect of the incident is on-going, with no imminent threats or concerns. Public information is being coordinated through the DDA PIO and a Joint Information Center.

Hold orders are placed on all farms within the CA until CA is clear.

6. Prepared by: Name:	Position/Title: OPS PLN Unit Signature:
ICS 201, Page	Date/Time: <u>2/26/22 @</u> 1730

1. Incident Name:	2. Incident Number:	3. Date/Time Initlated:
DE HPAI 2022	22DE0001	Date: 2/27/2022 Time: 0800

All commercial farms & backyard flocks within the 10k Control Area (CA) and within the 10-20k Surveillance Zone (SZ) have been identified and mapped. All commercial farms in the 10k CA and 20k SZ have been tested at least once; all tests are negative for HPAI H5 Met BYF Surveillance goal in the 10k CA. Daily surveillance testing continues at Maryland commercial layer farms to permit movement and continuity of business. Samples continue to be run at Allen Lab. Eggs are permitted to move with negative testing and on-going enhanced biosecurity. Testing to continue in compliance with Secure Egg Supply Plan for movement of eggs. Plan for on-gong surveillance at commercial and backyard flocks located within the CA and SZ is under review.

On-premise cleaning and disinfection (C&D) and decontamination procedures are being enforced to maintain enhanced biosecurity. VSD+ and CO2 will be used to depopulated infected premise. Windrow method of composting to be utilized for disposal. VSD+ depopulation of House #2 completed 2/23/22. VSD+ depopulation of House #3 completed 2/24/22. VSD+ depopulation of House #5 completed 2/25/22. Depopulation of House #4 through VSD+ and House #1 through CO2 completed 2/26/22. Depopulation of House #7 (VSD+) and House #8 (CO2) anticipated to be completed on 2/27/22. Depopulation of House #9 (VSD+) anticipated for 2/28/22. USDA support teams for depopulation, disposal and chicken removal are onsite. Composting operations began on 2/25/22 and anticipated to continue through 3/3/22.

Public Health contact tracing/EPI on-going for DE and MD. Developing an on-site medical plan to address any human infection. Safety Officer from USDA developing ICS208 and supporting site safety.

7. Current and Planned Objectives:

- Ensure the safety and health of all responders
- Contain and eradicate HPAI H5N1 from the infected premises
- Conduct surveillance for HPAI H5N1 within the control and surveillance zones
- · Continue to work with partners and stakeholders to deliver public information and outreach

8. Current	and Planned Actions, Strategies, and Tactics:
Time:	Actions:
	Depopulation at Houses #7 (VSD+) and House #8 (CO2)
	Bird Removal for House #1, #4, and #6
	On-going depopulation, disposal, and surveillance for infected premises.
7.2	
	100 E

6. Prepared by: Name:	Position/Title: OPS PLN Unit Signature:	
ICS 201, Page	Date/Time: 2/26/22 @ 1730	

INCIDENT OBJECTIVES (ICS 202)

1. Incident Name:	2. (Operational Period:		Date To: 2/27/22	
DE HPAI 2022			Time From: 0800	Time To: 1830	
 Contain and erac Conduct surveilla 	y and health of all respo dicate HPAI H5N1 from ance for HPAI H5N1 wit with partners and stak	the infected premise thin the control and so	urveillance zones	outreach	
4. Operational Period C	ommand Emphasis:				
Priority for all on-site personal emphasis is MDA and USDA, are wor DPH EPI developed a significant personal expension of the personal expension of	on continued depopularising to contain the situation	tion and disposal of t ation, including samp	he infected premises. ling and quarantining	nearby poultry flocks.	ncies
General Situational Awar	eness		10		
There is no public health to eat. Sudden drop in te units will be required as t	mperature has slowed	the ability to complete	t poultry meat or egg e VSD+. To continue o	products, which remai operations additional h	n safe eating
Sun 27 53° /27°	Sunny		4 %	⇒ W 17 mph	×
Mon 28 40° /26°	Sunny		/ 0%	♦ NNW 12 mph	~
Tue 01 53° /36°	Partly Clo	udy	⊿ 3%	축 S 12 mph	~
5. Site Safety Plan Requ	uired? Yes No 🗆				
· -	Plan(s) Located at:	USDA generated			
6. Incident Action Plan			s Incident Action Plan):	
■ ICS 203	ICS 207		Other Attachments:		
■ ICS 204	ICS 208		ICS 230		
☐ ICS 205	Map/Chart				
ICS 205A	Weather Forecast/	Tides/Currents			
ICS 206					
7. Prepared by: Name:		Position/Title: OPS	PLN Unit Signa	ature:	
8. Approved by Inciden	t Commander: Name		Signature		
	IAP Page	Date/Time:			

ORGANIZATION ASSIGNMENT LISTING (DE ICS 203)

. Incident Name: E HPAI 2022	2. Operational Period: Date/Time From:		Date/Time to: 2/27/22 @ 1830
E FIPAI 2022 Incident Commander(s) & C		2/27/22 @ 0800 4. Operations Section	
IC/UC	Ommand Statt:	4. Operations Section	Chief
UC			Deputy
UC			
Deputy		NCC EMA/Stagin	S Staff
Safety Officer			S Staff
Public Info Officer		Disease M	
Liaison Officer		Depopulat	
Liaison Officer		Sepopulat	op
Planning Section:			
Chief			
Deputy		Dispo	sal Gp
Situation Unit			
Operational Planning Unit		Dec	on Gp
Resource Unit			USDA)
Documentation Unit			
Mapping			
EMRS - Permitting			
EMRS			
Surveillance Br		Case Ma	
Disease Reporting Officer		Biosecurity	
Epidemiologist		Site Ma	
Non-Commercial Surv.		Biosecu	urity Br
Lab Gr		Public Health Ope	
Lab Liason		DPH Ope	
Lab Liason		DPH OPS I	
			PH EPI
Logistics Section:		Medical S	Support
Chief		One	Health
Deputy		Infect. Disease	Safety
Support Branch			
Supply Unit			
On-Site Support			
Food Unit Ground Support Unit			
Ground Support Offic			
		_	
		8. Other Agency/Orga	nization Representatives:
		Agency/Organizat	
			A Liason
		DCS Broile	
	3.11		ic Health
		00	A Liason
×			
Finance/Administrative Sect	ion		
Chief			
Deputy			
ield Reimbursement Spec.			16:
DDA Fiscal			
MDA Fiscal			
	2		
		Position/Title:	PLN DOC Unit
Prepared By: Name:		Date/Time:	2/26/22 @ 1700
Signature	e:		
ICS 203 IAP Page			

1. Incident Name:		2. Operational Period			Page 5. Prepared By: Date			
DE HPAI 2022		2/27/22 @ 0800 to 2/27/22 @ 1830			5. Prepared By:			
3. Section	Control of the Property of the Party of the	Jnit/Group/S	taging			2/26/2022		
Operations	Bio Security	Branch		6. PSC	Review:	Date		
8. Operations Personne Branch Leader:				7. OSC	: Review:	Date		
9. Resources Assigned								
Strike Team/Task Force Resource Identifier/Leader	Contact Info #	# of Personnel	Work Assignment	1	Reporting Info	/Notes/Remarks		
Tactical Epi / Control Area Surveillance Branch		2	Perform biosecurity inspections and audits in the Control Area; perform surviellance of BYF and Commercial flocks as needed					
			are and a second					
		ş						
ħ								
			an a	\$c				
10. Special Instructions o			ct numbers needed for this assign	ment).				

1. Incident Name:		2. Operation	nal Period	Page			
DE HPAI 2022		2/27/22 @ 0800 to 2/27/22 @ 1830			ared By:	Date	
3. Section	4. Branch/l	Jnit/Group/S	taging			2/26/2022	
Operations	Disease Mg	mt Branch		6. PSC	Review:	Date	
8. Operations Personn Branch Leader:	el			7. OSC	Review:	Date	
9. Resources Assigned							
Strike Team/Task Force Resource Identifier/Leader	Contact Info #	# of Personnel	Work Assignment	Obj#	Reporting I	nfo/Notes/Remarks	
Depopulation		65 Total	Coordinate and complete depopulation of chicken houses through VSD+ and CO2.				
Disposal Group		28-29	Prepare for disposal of depopulated chickens within 72 hours of depopulation being completed.				
Case Management		1	Supporting on-site operations of depopulation and disposal while ensuring C&D and decon are completed appropriately to enhance biosecurity. Maintaining operational communications with UC.				
Site Manager		1	Maintain operational coordination of on-site depopulation, disposal, case management, decon			5.	
Biosecurity Officer/Decon Group		1	Maintain and enforce biosecurity on- site			- 0	
10. Special Instructions o	r Resource N	eeds:					
11. Communications (r	adio and/or	phone conta	ct numbers needed for this assign	iment):			
DE ICS 204 IAP Page							
		1					

1. Incident Name: 2. Operational Po		nal Period	Page				
DE HPAI 2022	EXISTRATION COST		5. Prep	pared By:	Date		
3. Section	4. Bra	nch/l	Init/Group/St				2/26/2022
Logistics	Logist				6. PSC	Review:	Date
8. Operations Pers	onnel						
Section Supervisor:					7. OSC	Review:	Date
					<u></u>		
9. Resources Assig							
Strike Team/Tas	I ('AD	tact	# of	Maula Anniannanh	OL: #	Poporting	Info/Notes/Remarks
Force Resource	9 Inf		Personnel	Work Assignment	Obj#	Keporang	IIIIU/NOIES/Keiliarks
Identifier/Leade	<u>r</u>				-		
(4					1		
Logistics Section C	hief		2				
					1	· ·	
		100					
						-	
					ıl		
Ground Support U	nit		2		1.0		
Leader					l		
	.				l		
41							e e
Food Unit Leade	r		1				
l	- 1						
		_					
Support Branch	.		1				£1
Support Branch			1				
1 11			-		+		
						1	
Supply Unit Lead	er						
					1		
						l	
10. Special Instruction	ons or Reso	urce N	leeds:				
				(4)			
					(1		
11. Communication	ns (radio a	nd/or	phone conta	ct numbers needed for this assig	nment):		
			•				
DE ICS 204 IAP P	age	5					

1. Incident Name:		2. Operational		Page				
DE HPAI 2022		2/27/22 @ 0800 to 2/27/22 @ 1830			5. Prepared By:			
3. Section		Jnit/Group/Stag	jing			2/26/2022		
Operations		th Operations		o. PSC	Review:	Date		
8. Operations Personne	el							
Branch Leader:				7. OSC	Review:	Date		
9. Resources Assigned			*					
Strike Team/Task Force Resource Identifier/Leader	Contact Info #	# of Personnel	Work Assignment	Obj#	Reporting In	fo/Notes/Remarks		
DPH Operations	=	1						
SME		0				*		
MD Public Health		0			,	ñ		
EPI		1 a	4° 5°	e e				
Infectious Disease Safety	=	1						
10. Special Instructions or	Resource N	eeds:						
11. Communications (ra	idìo and/or i	phone contact i	numbers needed for this as:	signment):				
DE 100 CO. Tree -								
DE ICS 204 IAP Page								

1. Incident Name:		2. Operational Period			Page			
DE HPAI 2022		2/27/22 @ 0800 to 2/27/22 @ 1830			ared By:	Date		
3. Section		Jnit/Group/S	taging				2/26/2022	
Planning	Surveillance	Branch		6. PSC	Review:		Date	
8. Operations Personne Branch Leader:				7. OSC	Review:		Date	
9. Resources Assigned								
Strike Team/Task Force Resource Identifier/Leader	Contact Info #	# of Personnel	Work Assignment	Obj#	Reporting la	nfo/Notes	Remarks	
Non-Commercial Surveillance	1		Perform surveillance activities for BYF in CA and SZ					
Lab Testing and Reporting	3		Coordinate and report laboratory testing					
Data Mapping	1		Monitor and enter data in EMRS for premises in CA and SZ					
Epi	1		Perform epidemiologic investigations	×	6			
Disease Reporting Officer	1		Manage disease activities, restocking, biosecurity and safety inspections, tracing, and permitting					
			3	IÞ.				
10. Special Instructions o			act numbers needed for this assign	nment)				
11. Communications (r	adio and/or	buone cours	ici unumera ucenen ioi mia aaaidi	unenc).				

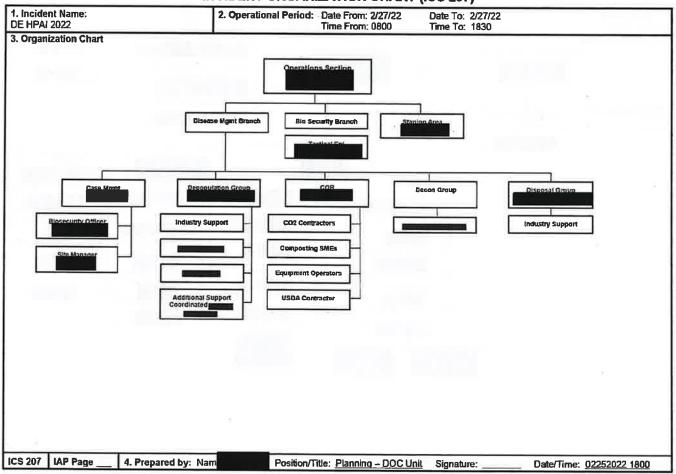
MEDICAL PLAN (ICS 206)

1. Incident Name: DE HPAI 2022 # 22DE0001		2. Operational Period: Date From: 2/27/2022 Date To: 2/27/2022 Time From: 0800 Date To: 1830			27/2022 30			
3. Medical Aid	Stations:							
Name	•		Location			ontact s)/Frequency		medics Site?
- V							Ye	s 🛛 No
							Ye	s No
							Пуе	s No
	9						TYe	s No
	*						□Ye	s □No
							☐ Ye	_
4. Transportati	on (indicat	e air or ground):					1 111	
				ſ	C	ontact	1	
Ambulance \$	Service		Location		Number(s)/Frequency	Level	f Service
NCC EMS		3601 N. Dupon	t Highway New Cast	ile, DE	302-395-	3184 or 911	ALS	BLS
							ALS	BLS
							ALS	BLS
			0				ALS	BLS
5. Hospitals:	4							
		Address,	Contact	Trav	el Time	Trauma Center		
Hospital Name		f Helipad	Number(s)/ Frequency	Air	Ground		Burn Center	Helipad
ChristianaCare		etown Stanton ark, DE 19718	911			XYes Level:	☐Yes ☐No	Yes No
						Yes Level:	Yes No	Yes No
						Yes	Yes	Yes No
						Yes Level:	Yes No	Yes
N .						Yes Level:	Yes No	Yes No
6. Special Medi	cal Emerg	ency Procedure	98:		٠			
						14	*	
0			$\mathbf{s}^{\mathbf{x}}$					
Check box if	aviation a	ssets are utilized	for rescue. If assets	are used	l, coordinate	with Air Oper	ations.	
Prenared by /	Medical U	nit Leader): Name	e:		Sign	nature:		
B. Approved by		and the same of th				NAME OF THE PARTY.		

1. Incident Name: DE HPAI 2022 2. Operational Period: De Le HPAI 2022 3. Organization Chart Unified Commander(s) Unified Commander

Exemption 10002(o)(6) Common law privacy interest

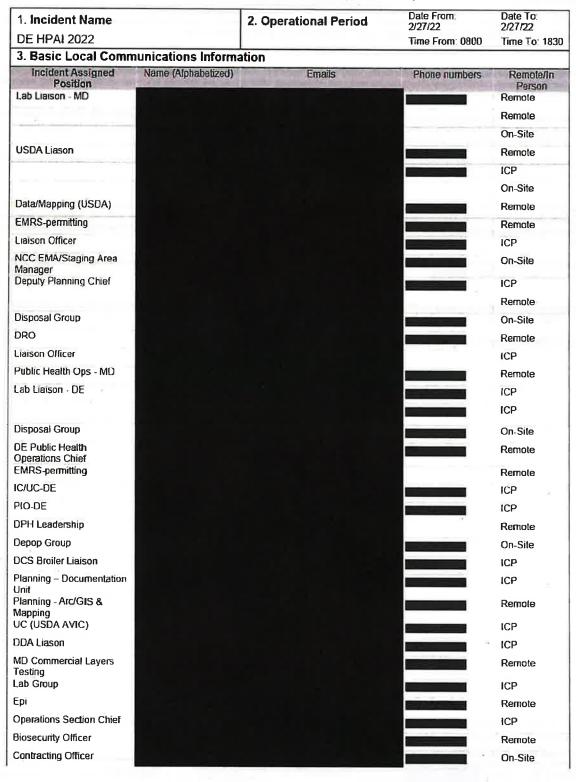
INCIDENT ORGANIZATION CHART (ICS 207)



SAFETY MESSAGE/PLAN (ICS 208)

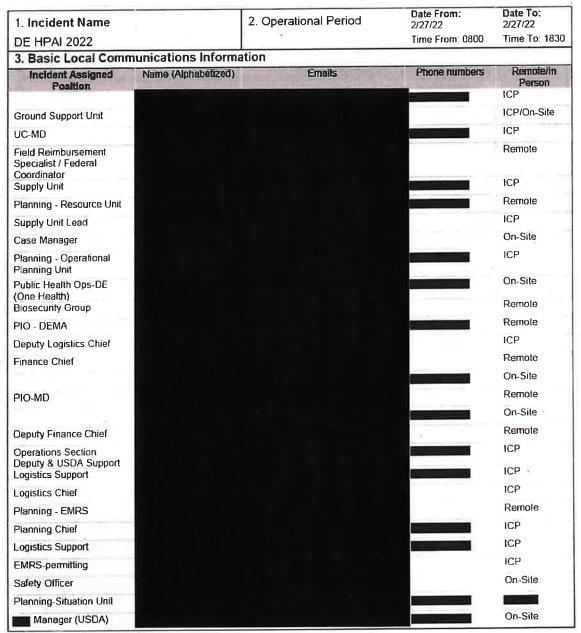
I. Incident Name: E HPAI 2022	2. Operational Period:	Date From: 02272022 Time From: 02272022	Date To: 0800 Time To: 1830
3. Safety Message/Expanded Safety Mes	sage, Safety Plan, Site S	Safety Plan:	
. Any personnel who have come into contact with pouvash their hands frequently. Hand hygiene must also least 15-20 seconds or using other hand d	be performed immediately after of	gloves are removed and must	tially contaminated surfaces must consist of washing with soap and
. All workers involved in the culling, transport, or dispond must wear appropriate PPE including: protective despirator, eye protection, and boots or protective foot	tothing capable of being disinfec	ry must not eat, drink, or smok ted (impermeable) or discarde	e while performing these duties ed, impermeable gloves,
. Unvaccinated personnel are highly encouraged to re fection with avian and human influenza viruses and p	eceive the current season's inact potential genetic re-assortment.	tivated influenza virus vaccine	to reduce the possibility of dual
 Potentially exposed personnel must monitor their he or 1 week afer last exposure to HPAI virus-infected or hust seek prompt medical care and give notification pripers. IPAI virus. 	exposed birds or to potentially of	contaminated environmental st	inaces, individuals who become in
. Disposable items of personal protective equipment occording to outbreak-response guidelines.	must be disposed of properly, ar	nd non-disposable items must	be cleaned and disinfected
lefer to Directive 6800.1 APHIS Ensuring the Protecticity of the Protectical Control of the Protectical Control of the Protection of the P	on of Employees Involved in Hig	hly Pathogenic Avian Influenz	a Control and Eradication
dditional ICS 208 information forthcoming from USDA	Α.		
			:3 :::
			(2)
4. Site Safety Plan Required? Yes ✓ No Approved Site Safety Plan(s) Located			1
5. Prepared by: Name:		ning SectionSignatu	re:
	Date/Time: 022620		
CS 208 LAP Page	Date/Time		

COMMUNICATIONS LIST (ICS 205a)



4. Prepared by	Position/Title: OPS PLN Unit	Signature:
ICS 205A	IAP Page	Date/Time: 02/24/22 @ 1745

COMMUNICATIONS LIST (ICS 205a)



4. Prepared by:	Position/Title: OPS PLN Unit	Signature:
ICS 205A	IAP Page	Date/Time: 02/24/22 @ 1745

		Operational Period (Date/Time	DAILY MEETING SCHEDULE ICS 230-CG	
DE HPAI 2022		From: 2/27/22 0800 To: 2/27/22 1830		
3. Meeting S		I meetings are included)		
Date/ Time	Meeting Name	Purpose	Attendees	Location
0830	Unified Command Objectives Meeting	Review/ Identify objectives for the next operational period.	Unified Command mem	bers
0930	Command & General Staff Meeting	IC/UC gives direction to Command & General staff including incident objectives and priorities	IC/UC, Command & Ges	neral
0930	Tactics Meeting	Develop/Review primary and alternate Strategles to meet Incident Objectives for the next Operational Period	PSC, OSC, LSC, RESL & SITL	
1200	USDA Policy Meeting		u e	
1400	Planning Meeting	Review status and finalize strategies and assignments to meet incident Objectives for the next Operational Period	Determined by the IC/UI	С
				:0:
1700	Operations Briefing	Present IAP and assignments to the Supervisors / Leaders for the next Operational Period	IC/UC, Command & Genera Staff, Branch Directors, Div Sups , Task Force/Strike Te Leaders and Unit Leaders	fGru
I. Prepared by			Date/1 2.26.2	Time 2 1800
DAILY MEE	TING SCHEDULE			ICS 230-CG (Rev.07/04)

Exemption 7 U.S.C.A. § 8791 Exemption 10002(o)(6) Common law privacy interest

Incident Action Plan

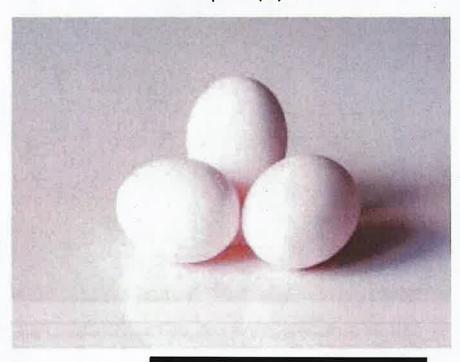
DE HPAI 2022

Operational Period: Start: 2/28/22 0800 End: 2/28/22 1900

Approved By

Prepared By

Date Prepared 2/27/22



Approved By Incident Commander(s)

Date/Time: 2/27/22 1700

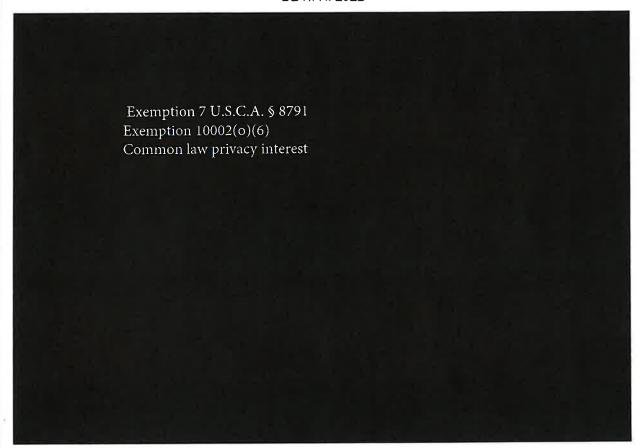


INCIDENT BRIEFING (ICS 201)

1. Incident Name:	2. Incident Number:	3. Date/Time Initiated:
DE HPAI 2022	22DE0001	Date: 2/28/2022 Time: 0800

4. Map/Sketch (include sketch, showing the total area of operations, the incident site/area, impacted and threatened areas, overflight results, trajectories, impacted shorelines, or other graphics depicting situational status and resource assignment):

DE HPAI 2022



5. Situation Summary and Health and Safety Briefing (for briefings or transfer of command): Recognize potential incident Health and Safety Hazards and develop necessary measures (remove hazard, provide personal protective equipment, warn people of the hazard) to protect responders from those hazards.

Delaware confirmed 1 positive case of HPAI H5 at NVSL on 2/22/22. There are no additionally cases presented or confirmed. Due to the significant potential threat HPAI H5 poses to the DelMarVa poultry community and industry, Unified Command has been established with representatives from Delaware Department of Agriculture (DDA), Maryland Department of Agriculture (MDA), and USDA.

The DDA is engaged in management, coordination, and response to the presence of HPAI H5 in Delaware. Coordination with DPH regarding the human public health aspect of the incident is on-going, with no imminent threats or concerns. Public information is being coordinated through the DDA PIO and a Joint Information Center.

Hold orders are placed on all farms within the CA until CA is clear:

6. Prepared by: Name:	Position/Title: OPS PLN Unit	_Signature:
ICS 201, Page	Date/Time: <u>2/27/22 @</u> 17	730

1. Incident Name:	2. Incident Number:	3. Date/Time Initiated:
DE HPAI 2022	22DE0001	Date: 2/28/2022 Time: 0800

All commercial farms & backyard flocks within the 10k Control Area (CA) and within the 10-20k Surveillance Zone (SZ) have been identified and mapped. All commercial farms in the 10k CA and 20k SZ have been tested at least once; all tests are negative for HPAI H5. Met BYF Surveillance goal in the 10k CA. Daily surveillance testing continues at Maryland commercial layer farms to permit movement and continuity of business. Samples continue to be run at Allen Lab. Eggs are permitted to move with negative testing and on-going enhanced biosecurity. Testing to continue in compliance with Secure Egg Supply Plan for movement of eggs. Plan for on-gong surveillance at commercial and backyard flocks located within the CA and SZ is under review.

On-premise cleaning and disinfection (C&D) and decontamination procedures are being enforced to maintain enhanced biosecurity. VSD+ and CO2 will be used to depopulated infected premise. Windrow method of composting to be utilized for disposal. VSD+ depopulation of House #2 completed 2/23/22. VSD+ depopulation of House #3 completed 2/24/22. VSD+ depopulation of House #5 completed 2/25/22. Depopulation of House #4 through VSD+ and House #1 through CO2 completed 2/26/22. Depopulation of House #7 (VSD+) and House #8 (CO2) anticipated to be completed on 2/27/22. Depopulation of House #9 (VSD+) anticipated for 2/28/22. USDA support teams for depopulation, disposal and chicken removal are onsite. Composting operations began on 2/25/22 and anticipated to continue through 3/3/22.

Public Health contact tracing/EPI on-going for DE and MD. Developing an on-site medical plan to address any human infection. Safety Officer from USDA developing ICS208 and supporting site safety.

7. Current and Planned Objectives:

- Ensure the safety, security, and well-being of all responders
- Establish physical security protocols and procedures around the affected premises
- Contain and eradicate HPAI H5N1 from the infected premises
- Conduct surveillance for HPAI H5N1 within the control area and surveillance zones
- Continue to work with partners and stakeholders to deliver public information and outreach

8. Current a	and Planned Actions, Strategies, and Tactics:
Time:	Actions:
	Depopulation at Houses #7 (VSD+) and House #8 (CO2)
	Six of nine bird houses depopulated; three of nine houses empty of birds
	Ops coordinating with Hot Zone to track manure displacement within houses. House #2 <75% complete
	Ventilation shutdown plus heat on in house #7 & #8. Prepping house #9
	8

6. Prepared by: Name:	Position/Title: OPS PLN Unit Signature:	
ICS 201, Page	Date/Time: 2/27/22 @ 1730	

Exemption 10002(o)(6) Common law privacy interest

INCIDENT OBJECTIVES (ICS 202)

1. Incident Name: DE HPAI 2022	2. Operational Period:	Date From: 2/28/22 Time From: 0800	Date To: 2/28/22 Time To: 1830
3. Objective(s):			
 Ensure the safety, security, and well 	l-being of all responders		
 Establish physical security protocols 	and procedures around	I the affected premises	
 Contain and eradicate HPAI H5N1 ft 	rom the infected premise	es	
 Conduct surveillance for HPAI H5N1 	within the control area	and surveillance zones	
 Continue to work with partners and 	stakeholders to deliver p	ublic information and o	outreach
9			
4. Operational Period Command Emphasi	is:		
Priority for all on-site personnel is to maintain Operational emphasis is on continued depor	n enhanced biosecurity	in the Control Area.	DDA and partner agencies
MDA and USDA, are working to contain the	situation, including samp	pling and quarantining	nearby poultry flocks.
DPH EPI developed a sign-in sheet to assist	t with contact tracing bas	sed on state of residen	ce.
General Situational Awareness			
			L. to orbist sources and
There is no public health concern, and avian to eat. Sudden drop in temperature has slow units will be required as temperatures are expenses.	red the ability to complet	ct poultry meat or egg te VSD+. To continue o	products, which remain sale operations additional heating
Mon 28 41° /27° Sur	nny	-	0% 考 N 12 mph
Tue 01 54° /35° Par	tly Cloudy	/	'3% 👙 SSW 13 mph
Wed 02 57° /42° Par	tly Cloudy		'6% ⊰ ₩ 10 mph
5. Site Safety Plan Required? Yes No			
Approved Site Safety Plan(s) Located a			
6. Incident Action Plan (the items checked	below are included in the):
ICS 203 ICS 207		Other Attachments:	
ICS 204 ICS 208		ICS 230	
☐ ICS 205 ☐ Map/Chart ☐ ICS 205A ☐ Weather Forect	ast/Tides/Currents	1032108	-
ICS 206	400 1 1400 CATTOTIC		
7. Prepared by: Name:	Position/Title: OPS	S PLN Unit Sign	ature:
8. Approved by Incident Commander: Na		Signature	
ICS 202 IAP Page	Date/Time:		

ORGANIZATION ASSIGNMENT LISTING (DE ICS 203)

I. Incident Name: DE HPAI 2022	2. Operational Period: Date/Time From:	2/28/22 @ 0800	Date/Time to: 2/28/22 @ 1830
. Incident Commander(s) & C		4. Operations Section	
IC/UC			Chief
UC			Deputy
UC		NCC EMA/Stagir	ig Area
Deputy			S Staff
Safety Officer			S Staff
Public Info Officer		Disease M	Igmt Br
Llaison Officer		Depopula	tion Gp
Llaison Öfficer			
. Planning Section:	Swell-trackles-vis		
Chief			
Deputy		Dispo	sal Gp
Situation Unit			
Operational Planning Unit			con Gp
Resource Unit		COR	USDA)
Documentation Unit			
Mapping			
EMRS - Permitting			
EMRS			
Surveillance Br		Case M	anager
Disease Reporting Officer		Biosecurity	Officer
Epidemiologist			anager
Non-Commercial Surv.		Biosec	urity Br
Lab Gr		Public Health Ope	
Lab Liason		DPH Ope	
Lab Liason		DPH OPS	Deputy
		DI	PH EPI
Logistics Section:		Medical S	
Chief			Health
Deputy		Infect. Disease	
Support Branch			
Supply Unit			
On-Site Support			
Food Unit			
Ground Support Unit			
		8. Other Agency/Orga	nization Representatives:
		Agency/Organizat	
			A Liason
		DCS Broile	
			ic Health
			A Liason
		-	
Financo/Administrative Cont	ion	_	
Finance/Administrative Sect	1011		
Chief			
Deputy			
Field Reimbursement Spec. Field Reimbursement Spec.			
DDA Fiscal			
MDA Fiscal			
		Position/Title:	PLN DOC Unit
Prepared By: Name:		Date/Time:	2/27/22 @ 1700
Signatur	e		
	T-18		

1. Incident Name:		2. Operation	nal Period	Page		
DE HPAI 2022				5. Prep	oared By:	Date
3. Section	4. Branch/L	Jnit/Group/S	taging			2/27/2022
Operations	Disease Mg	mt Branch	3	6. PSC	Review:	Date
8. Operations Personne						
Branch Leader:				r. osc	Review:	Date
9. Resources Assigned						
Strike Team/Task			-			
Force Resource	Contact	# of	Work Assignment	Obi#	Reporting Info/N	lotes/Remarks
Identifier/Leader	Info#	Personnel	1701K / 1881 g 1	00,		
*						
			Coordinate and complete			
Depopulation		65 Total	depopulation of chicken houses			
			through VSD+ and CO2.			
14						
			Prepare for disposal of depopulated			
Disposal Group		28-29	chickens within 72 hours of			
-			depopulation being completed.			
			Supporting on-site operations of			
	V.		depopulation and disposal while			
Case Management		1	ensuring C&D and decon are			
Sase management			completed appropriately to enhance			
			biosecurity. Maintaining operational communcations with UC.			
			Maintain operational coordination of			V.
Site Manager		1	on-site depopulation, disposal, case			
		,	management, decon			
				- 1		
4						
Diagoth-			Resintain and optores biograpusity on			السحب
Biosecurity Officer/Decon Group		1	Maintain and enforce biosecurity on- site			
omeenocom Group						
_						
10. Special Instructions of	r Resource N	eeds:				
	×					
11. Communications (ra	adio and/or	phone conta	ct numbers needed for this assigr	ment):		
	'	•	_			
N. S. C.						
DE ICS 204 IAP Page						

ASSIGNMENT LISTING (DE ICS 204) Exemption 10002(o)(6) Common law privacy interest

1. Incident Name: DE HPAI 2022		2. Operational Period 2/28/22 @ 0800 to 2/28/22 @ 1830			Page			
					pared By:	Date		
. Section	4. Branch/	Jnit/Group/Stagi				2/27/202		
Operations	Surveillance	Branch		6. PSC	Review:	Date		
B. Operations Person Branch Leader:	nel			7. OSC	Review:	Date		
. Resources Assigne	d							
Strike Team/Task Force Resource Identifier/Leader	Contact Info #	# of Personnel	Work Assignment	Obj#	Reporting In	fo/Notes/Remark		
Non-Commercial Surveillance	1					**		
Lab Testing and Reporting	3							
Data Mapping	1	27						
Epi	1					<u>9</u>		
Disease Reporting Officer	1							
0. Special Instructions	or Resource N	eeds:						

ASSIGNMENT LISTING (DE ICS 204) Exemption 10002(o)(6) Common law privacy interest

1. Incident Name:		2. Operation	nal Period	Page		
DE HPAI 2022		2/28/22 @ 0	800 to 2/28/22 @ 1830	5. Prer	pared By:	Date
3. Section		Init/Group/S	taging			2/27/2022
Logistics	Logistics			6. PSC	Review:	Date
8. Operations Personne Section Supervisor:				7. OSC	Review:	Date
9. Resources Assigned						
Strike Team/Task Force Resource Identifier/Leader	Contact Info #	# of Personnel	Work Assignment	ОЬј #	Reporting Info	/Notes/Remarks
Logistics Section Chief		2				
Ground Support Unit Leader	æ	2				
Food Unit Leader		1		*	ē: ====================================	v
Support Branch		1				
Supply Unit Leader		7				,
10. Special Instructions or	Resource No	eeds:				
11. Communications (ra	idio and/or j	phone conta	ct numbers needed for this assign	nment):	8	
DE ICS 204 IAP Page	5					

1. Incident Name:	cident Name: 2. Operational Period		Page			
DE HPAI 2022		2/28/22 @ 0	800 to 2/28/22 @ 1830	5. Prepared By: Dat		
3. Section		Jnit/Group/St				2/27/2022
Operations	Bio Security	Branch		6. PSC	Review:	Date
8. Operations Personn Branch Leader:	nel			7. os c	Review:	Date
9. Resources Assigne	d					
Strike Team/Task Force Resource Identifier/Leader	Contact Info #	# of Personnel	Work Assignment	Obj#	Reporting Info	/Notes/Remarks
Tactical Epi	=	2				
i i						
			~			
10. Special Instructions			ct numbers needed for this as:	e (anment)		

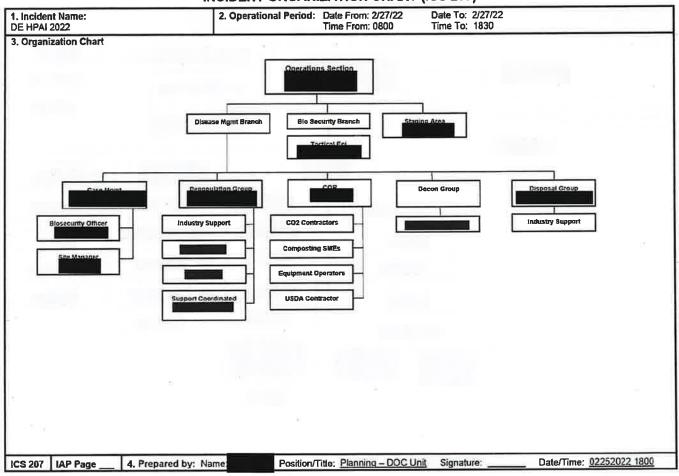
1. Incident Name:	74	2. Operation	nal Period	Page		
DE HPAI 2022		2/28/22 @ 0	800 to 2/28/22 @ 1830	5. Prep	oared By:	Date
3. Section	4. Branch/L	nit/Group/S				2/27/2022
Operations	Public Heal	h Operations		6. PSC	Review:	Date
DE HPAI 2022 3. Section Operations 8. Operations	eL					
Branch Leader:		15		7. 080	: Review:	Date
9. Resources Assigned						3
Strike Team/Task Force Resource Identifier/Leader	Contact Info #	# of Personnel	Work Assignment	Obj #	Reporting Info/N	lotes/Remarks
DPH Operations		1	i ×			
SME		0	Ar s		79	
MD Public Health		0	4			
EPI		1				
Infectious Disease Safety		1		:4		
						я
10. Special Instructions o						
11. Communications (r	adio and/or	phone conta	ct numbers needed for this assig	nment):		
DE ICS 204 IAP Page						

MEDICAL PLAN (ICS 206)

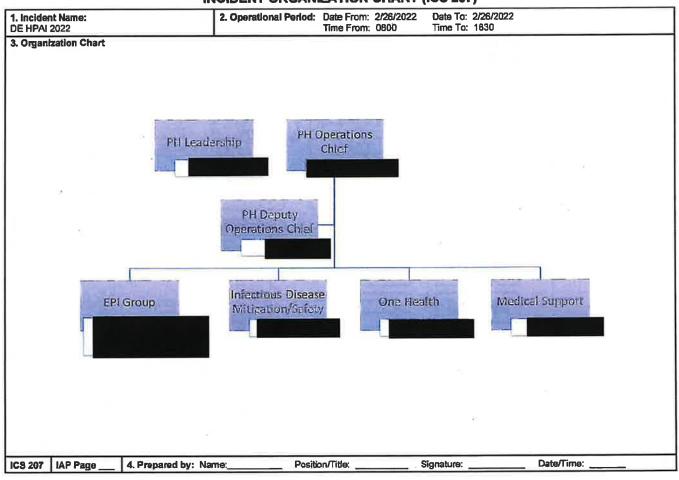
1. Incident Nan DE HPAI 2022		01	2. Operational	Penou.	Time From:	0800	ete To: 2/2 ime To: 18	30
3. Medical Aid	Stations:			_				
Name)		Location	Location		ontact s)/Frequency	Paramedics on Site?	
On-Site	On-Site						Ye	s 🛛 No
ICP		640 South Stat	e St, Dover		302-674-47	700 or 911	Ye	S No
							Ye	s No
							Ye	s No
							Ye	s No
							Ye	s No
4. Transportation	on (indicate	air or ground):						
Ambulance S	Service		Location			ontact s)/Frequency	Level	f Service
NCC EMS		3601 N. Dupon	t Highway New Cast	le, DE		8184 or 911	ALS	BLS
KC EMS		911 Public Saf			302-735-2	200 or 991	ALS	
_							ALS	BLS
							ALS	BLS
5. Hospitals:		1						
		Address,	Contact Trav		vel Time		T	
Hospital Name	Latitude & Long		Number(s)/ Frequency	Air	Ground	Trauma Center	Burn Center	Helipad
ChristianaCare		etown Stanton ark, DE 19718	911			XYes Level: 1	☐Yes ☐No	X Yes No
Bay Health	640 Sou Dover, D	th State St E	911			Yes Level:	Yes No	Yes No
		2				Yes Level:	Yes	Yes No
						Yes Level:	Yes	Yes
		82				Yes	Yes No	Yes No
6. Special Medi	cal Emerg	ency Procedure) s:	1	-1.	J.		
*							24	
Chastra harris	aviatia-		for rescue. If assets	aro	d appedinct	a mitta Air Orear	otions	
				ale use			ativiis.	
7. Prepared by (8. Approved by			B:		Signature:Signature:			
o. Approved by	(Jaiety Of	mociji italile			Signat	u. u.		

INCIDENT ORGANIZATION CHART (ICS 207) 1. Incident Name: DE HPAI 2022 2. Operational Period: Date From: 228/122 Time From: 0800 Time From: 0800 Time To: 1830 3. Organization Chart Disease Mymil Branch Bio Security Branch Bi

INCIDENT ORGANIZATION CHART (ICS 207)



INCIDENT ORGANIZATION CHART (ICS 207)



INCIDENT ACTION PLAN SAFETY ANALYSIS (ICS 215A)

DE HPAI 2022		4	2. Incide 22DE000	nt Number: 11	
3. Date/Time Prep		4. Operational		Date From: 02/28/2022 Date To: 02/28/2022	
Date: 02-27-2022 1	ime:0800			Fime From: 08:00 am Time To: 06:30 am	
5. Incident Area	6. Hazards/Risks			7. Mitigations	
	-Dehydration			-Hydrate with water	
ICP	-Exhaustion			-Adequate sleep-8 hours, rest breaks	
	-Stress			-Connect with home. Social Interaction, Be kind, laugh and relax,	
	-Driving and Weather	Hazard		-Weather reports, Weather warning APP on Phone, defensive driving, NO cell phone calls/texts while driving	
	-Slips Trips and Falls			-situational awareness,	
# 8	-Covid exposure and I	nfluenza monitori	ing	-Maintain 6 foot distance where possible, USDA personnel are Masked mandated in office space. Follow Influenza Like Illness monitoring/reporting. Report any symptoms to Safety Office	
	-Security-Control conv Premise/ICP	ersations outside	 -Avoid conversations in Public Areas. Some of the public does not approve of what we are doing, do not discuss name of the farm/location 		
27	Mental Health			 -Watch coworkers and employees for signs of stress, utilize Employee Assistance programs. Positive feedback for importance of the work being done. 	
	In addition to ICP Haza	ards:			
	-Inquisitive Public			-Leave the area if threatened or unsafe, Contact Safety	
	-Zoonosis (Covid, Sea	sonal Influenza,	-Proper PPE and Proper Biosecurity		
Depopulation	Campylobacter)		Follow Influenza Like Illness monitoring		
			Report any symptoms to Safety Officer		
			Hand washing and proper Decon Adhere to 12 hour work.		
	-Ammonia Levels			-report any houses with irritating levels, have fans running while in house (owner can assist with adjusting fans)	
	-Heat			-Hydration with water prior to activity, rest breaks, evaluate need of Tychems versus	
	-Disinfectants		6)	TyvekSDS, PPE, Proper mixing techniques, proper storage and handling	
	-Machinery and farm operations			-Avoid areas of machinery travel, House feeders, egg belts, fans, safety vests, give wide berth, safety vests	
	-Safety and Well Being		operations	-BUDDY SYSTEM Check ins.	
	lighting, visibility, unev	en terrain		Situational awareness, Adhere to 12 hour shift if possible,	
				Check in when arriving, leaving area / returning.	

CO2
Depopulation

In addition to ICP Hazards:

- -Disgruntled Public
- -Bird handling
- -Zoonosis (Covid, Seasonal Influenza, Campylobacter
- -CO2
- -Ammonia Levels
- -Heat
- -Disinfectants
- -Safety and Well being, Early and late operations lighting, visibility, uneven terrain

- -Leave the area if threatened or unsafe, Contact Security
- -Practice proper bird restraint/humane euthanasia of birds.
- -Proper PPE, Proper biosecurity Follow Influenza Like Illness monitoring/reporting

Report any symptoms to Safety Officer Hand washing and proper Decon Adhere to 12 hour work cycle

- -Proper gloves, PPE, correct storage. Strictly follow SOP and CO2 Lead, stay clear of dispensing truck and area. Lookouts for monitoring area during house CO2 fill. Limit access to area
- -report any houses with irritating levels, have fans running while in house, increased mortality will increase Ammonia levels. Use of FullFace Respirators/ Ammonia Cartidges
- -Hydration with water prior to activity, rest breaks, Tyvek versus Tychems for heat. -SDS, PPE, Proper mixing techniques.
- -BUDDY SYSTEM, Situational awareness, Adhere to 12 hour shift if possible, *Mandatory Check in* when arriving, leaving area /returning. Always in parties of 2 working around and entering houses.

DIODOGALI	I	
DISPOSAL/ COMPOSTING	In addition to ICP Hazards: -Inquisitive Public	-Leave the area if threatened or unsafe, Contact Safety
	-Zoonosis (Covid, Seasonal Influenza, Campylobacter)	-Proper PPE and Proper Biosecurity Follow Influenza Like Illness monitoring Report any symptoms to Safety Officer Hand washing and proper Decon Adhere to 12 hour work.
	-Ammonia Levels	-report any area with irritating levels, immediately add more cap to pile
	-Heat -Disinfectants	-Hydration with water prior to activity, rest breaks, evaluate need of Tychems versus Tyvek.
	-Machinery and farm operations	-SDS, PPE, Proper mixing techniques, proper storage and handling -Avoid areas of machinery travel, Safety vests, give wide berth,
	-Safety and Well Being, Early and late operations lighting, visibility, uneven terrain	-BUDDY SYSTEM Check ins. Situational awareness, Adhere to 12 hour shift if possible, Check in when arriving, leaving area/returning.
CASE MANAGER/ SITE	In addition to ICP Hazards: -Inquisitive Public	-Leave the area if threatened or unsafe, Contact Safety
MANAGER	-Zoonosis (Covid, Seasonal Influenza, Campylobacter)	-Proper PPE and Proper Biosecurity Follow Influenza Like Illness monitoring Report any symptoms to Safety Officer Hand washing and proper Decon Adhere to 12 hour work.
	-Heat	-Hydration with water prior to activity, rest breaks, evaluate need of Tychems versus Tyvek.
	-Disinfectants	-SDS, PPE, Proper mixing techniques, proper storage and handling
9 0	-Machinery and farm operations	-Avoid areas of machinery travel, House feeders, safety vests, give wide berth,
	-Safety and Well Being, Early and late operations lighting, visibility, uneven terrain	-BUDDY SYSTEM Check ins. Situational awareness, Adhere to 12 hour shift if possible,
		Check in when arriving, leaving areal returning.
	Mental Health Awareness (producer)	-In addition to ICP mitigations-Public Health/State/County hotlines and resources.

DECON	In addition to ICD Hazarda:			
DECON	In addition to ICP Hazards: -Inquisitive Public	-Leave the area if threatened or unsafe, Contact Safety		
	-Zoonosis (Covid, Seasonal Influenza, Campylobacter)	-Proper PPE and Proper Biosecurity Follow Influenza Like Illness monitoring Report any symptoms to Safety Officer Hand washing and proper Decon Adhere to 12 hour work.		
	-Heat	-Hydration with water prior to activity, rest breaks, evaluate need of Tychems versus Tyvek.		
	-Disinfectants	-SDS, PPE, Proper mixing techniques, proper storage and handling,		
	-Machinery and farm operations	-Avoid areas of machinery travel, safety vests/visibility colors, give wide berth, Face shields/eye protection for disinfecting vehicle, clear communications with operators,		
	-Safety and Well Being, Early and late operations lighting, visibility, uneven terrain	-BUDDY SYSTEM Check ins. Situational awareness, Adhere to 12		
e:	2 2	hour shift if possible, Check in when arriving, leaving area / returning.		
SURVEIL/	In addition to ICP Hazards:			
SICK BIRD CALLS	-Disgruntled Public	-Leave the area if threatened or unsafe, Contact Security		
CALLS	-Bird handling	-Practice proper bird restraint/humane euthanasia of birds.		
	-Zoonosis (Covid, Seasonal Influenza, Campylobacter	-Proper PPE, Proper biosecurity Follow Influenza Like Illness monitoring/reporting		
		Report any symptoms to Safety Officer Hand washing and proper Decon Adhere to 12 hour work cycle		
	-Ammonia Levels	-report any houses with irritating levels, have fans running while in house, increased mortality will increase Ammonia levels. Use of FullFace Respirators/ Ammonia Cartidges if warranted.		
	-Heat	-Hydration with water prior to activity, rest breaks, Tyvek versus Tychems for heat.		
	-Disinfectants	-SDS, PPE, Proper mixing techniques.		
	-Safety and Well being, Early and late operations lighting, visibility, uneven terrain	-BUDDY SYSTEM, Situational awareness, Adhere to 12 hour shift if possible, Mandatory Check in when arriving, leaving area /returning. Always in parties of 2 working around and		
		entering houses.		

8. Prepared by (Safety Office	cer): Name:	Signature:	
Prepared by (Operations	Section Chief): Name:	-\(\)	Signature:
ICS 215A	Date/Time:	2-27-22	

SAFETY MESSAGE/PLAN (ICS 208)

1 . Incident Name: DE HPAI 2022		2. Operational Period:	Time From: 0800	Time To: 1830
	nded Safety Mess	age, Safety Plan, Site S		
BUDDY SYSTEM know when HYDRATE: Stay hydrated to a be keep hydrated and watch for Utilize the proper PPE along watch Adhere to the 12-hour work under Drive Defensively and obey S Maintain Situational Awarenes evels of traffic in work areas and Maintain a 6 foot distance who Report any illness, Accident, i ossible. State and Contractor Employed Influenza Like Illness Monitori	e your team members ar avoid the risk of heat related signs of heat related illn with proper donning/doffi alle and get plenty of rest tate Regulations. ss. Practice the buddy sy and practice defensive dri- enever possible due to Conjury or Near Miss to Su ees follow procedures outing. Reporting and follow	re at all times. Check in and che ated illness and take breaks in ness in yourself and others. We ing procedures for safety and b in the evening, and attempt to ystem; know where your team ving techniques. Covid guidance. Face covering pervisor and Safety Officer Imi	eck out. the shade or in a cool area as eight options of Tyvek versus ' ilosecurity. Watch for rips and maintain a regular schedule. members are, check in regula as required for USDA personn mediately. USDA required to h agreement with CDC through	tears, compromises in biosecurity arly with supervisor. Be alert for high
eview the 215A for specific ha				
OR EMERGENCIES: Call 91	11 and report to Safety C	Officer and Supervisor.	2	
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			8 0	
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		38%		
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			*	
. Site Safety Plan Req Approved Site Safet	_	24	11	
5. Prepared by: Name:		Position/Title: Safe	ty Officer Signat	ure:
	IAP Page	Date/Time: 022720		
20 200		Date illie.		

COMMUNICATIONS LIST (ICS 205a)

1. Incident Name		2. Operational Period	Date From: 2/28/22	Date To: 2/28/22
DE HPAI 2022		3	Time From: 0800	Time To: 1830
3. Basic Local Comm				
Incident Assigned Position	Name (Alphabetized)	Emails	Phone numbers	Remote/In Person
Lab Liaison - MD				Remote
				Remote
Case Manager				On-Site
				On-Site
USDA Liason				Remote
				ICP
				On-Site
				Remote
EMRS-permitting				Remote
Liaison Officer				ICP
SME				On-site
Planning ~ Documentation Unit				ICP
NCC EMA/Staging Area Manager Deputy Planning Chief				On-Site ICP
DPH				Remote
Disposal Group				On-Site
DRO				
Liaison Officer				Remote
Public Health Ops - MD				Remote
Lab Liaison - DE				ICP
Surveillance Br Lead				ICP
Disposal Group DE Public Health				On-Site Remote
Operations Chief EMRS-permitting			/0	Remote
IC/UC-DE				ICP
PIO-DE				ICP
DPH Leadership				Remole
Depop Group				On-Site
DCS Broiler Liaison				ICP
200				ICP
Planning - Arc/GIS &				Remote
Mapping UC (USDA AVIC)				ICP
DDA Liason				ICP
MD Commercial Layers				Remote
Testing Lab Group				ICP
Epi				Remote

4. Prepared by:	Position/Title: PLN DOC Unit	Signature:	
ICS 205A	IAP Page	Date/Time: 02/27/22 @ 1700	

COMMUNICATIONS LIST (ICS 205a)

Operations Section Chief	4			ICP
Biosecurity Officer				Remote
Contracting Officer				On-Site
1. Incident Name		2. Operational Period	Date From: 2/28/22	Date To: 2/28/22
DE HPAI 2022			Time From: 0800	Time To: 1830
3. Basic Local Comn	nunications Informa	ation		
Incident Assigned Position	Name (Alphabetized)	Emails	Phone numbers	Remote/In Person
				ICP
Ground Support Unit				ICP/On-Site
UC-MD				ICP
Field Reimbursement Specialist / Federal Coordinator				Remote
Supply Unit				ICP
Planning - Resource Unit				Remote
Supply Unit Lead				ICP
Case Manager				On-Site
Planning - Operational Planning Unit				ICP
Public Health Ops-DE (One Health)				On-Site
Biosecurity Group				Remote
PIO - DEMA				Remote
Deputy Logistics Chief				ICP
Finance Chief				Remote
				On-Site
PIO-MD			P	Remote
				On-Site
Deputy Finance Chief				Remote
Operations Section Deputy & USDA Support				ICP
Logistics Support				ICP
Logistics Chief				
Field Reimbursement Specialist Planning - EMRS				Remote
Planning Chief				ICP
Logistics Support				ICP
EMRS-permitting				Remote
				On-Site
Safety Officer				Remote
Planning-Situation Unit				
Site Manager (USDA)				On-Site

4. Prepared by:	Position/Title: PLN DOC Unit	Signature:
ICS 205A	IAP Page	Date/Time: 02/27/22 @ 1700

1. Incident N		Operational Period (Date/Time	DAILY MEETING SCHEDULE	
DE HPAI 2022		om: 2/28/22 0800 To: 1	ICS 230-CG	
3. Meeting S	chedule (Commonly-hek	f meetings are included)		
Date/ Time	Meeting Name	Purpose	Attendees	Location
0830	Unified Command Objectives Meeting	Review/ Identify objectives for the next operational period.	Unified Command mem	bers
0930	Command & General Staff Meeting	IC/UC gives direction to Command & General staff including incident objectives and priorities	ICAJC, Command & Get Staff	neral
200	USDA Policy Meeting	Review status and finalize		
1400	Planning Meeting	strategies and assignments to meet Incident Objectives for the next Operational Period	Determined by the IC/UK	c
700	Operations Briefing	Present IAP and assignments to the Supervisors / Leaders for the next Operational Period	IC/UC, Command & Genera Staff, Branch Directors, Divi Sups, Task Force/Strike Te Leaders and Unit Leaders	/Gru
. Prepared by	7: <u></u>		Date/1 2.27.2	Rme 2 1800
3A II V 44EE	TING SCHEDULE			ICS 230-CG (Rev.07/04)

Exemption 7 U.S.C.A. § 8791 Exemption 10002(o)(6) Common law privacy interest

Incident Action Plan

DE HPAI 2022

Operational Period: Start: 3/1/22 07:00 End: 3/1/22 19:00

Prepared By:

Date Prepared 2/28/22



Approved By Incident Commander(s)

Date/Time: 2/28/22 1700



Exemption 7 U.S.C.A. § 8791 Exemption 10002(o)(6) Common law privacy interest

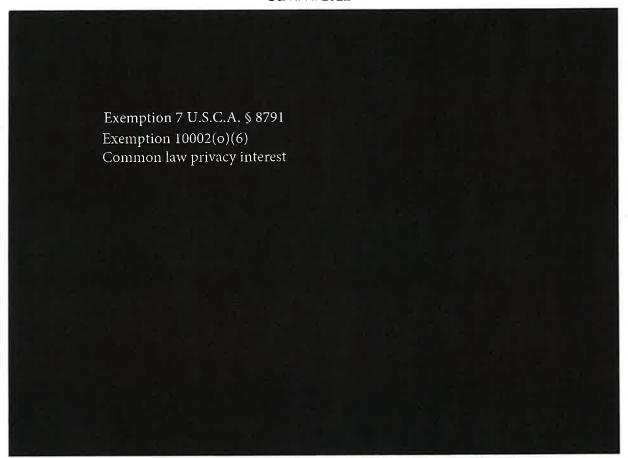
INCIDENT BRIEFING (ICS 201)

 1. Incident Name:
 2. Incident Number:
 3. Date/Time Initiated:

 DE HPAI 2022
 22DE0001
 Date: 3/01/2022
 Time: 0800

4. Map/Sketch (include sketch, showing the total area of operations, the incident site/area, impacted and threatened areas, overflight results, trajectories, impacted shorelines, or other graphics depicting situational status and resource assignment):

DE HPAI 2022



5. Situation Summary and Health and Safety Briefing (for briefings or transfer of command): Recognize potential incident Health and Safety Hazards and develop necessary measures (remove hazard, provide personal protective equipment, warn people of the hazard) to protect responders from those hazards.

Delaware confirmed 1 positive case of HPAI H5 at NVSL on 2/22/22. There are no additionally cases presented or confirmed. Due to the significant potential threat HPAI H5 poses to the DelMarVa poultry community and industry, Unified Command has been established with representatives from Delaware Department of Agriculture (DDA), Maryland Department of Agriculture (MDA), and USDA.

The DDA is engaged in management, coordination, and response to the presence of HPAI H5 in Delaware. Coordination with DPH regarding the human public health aspect of the incident is on-going, with no imminent threats or concerns. Public information is being coordinated through the DDA PIO and a Joint Information Center.

Hold orders are placed on all farms within the CA until CA is clear.

6. Prepared by: Name:	Position/Title: OPS PLN Unit Signature:	
ICS 201, Page	Date/Time: 2/28/22 @ 1800	

1. Incident Name:	2. Incident Number:	3. Date/Time Initiated:
DE HPAI 2022	22DE0001	Date: 3/01/2022 Time: 0800

All commercial farms & backyard flocks within the 10k Control Area (CA) and within the 10-20k Surveillance Zone (SZ) have been identified and mapped. All commercial farms in the 10k CA and 20k SZ have been tested at least once; all tests are negative for HPAI H5. Met BYF Surveillance goal in the 10k CA. Daily surveillance testing continues at Maryland commercial layer farms to permit movement and continuity of business. Samples continue to be run at Allen Lab. Eggs are permitted to move with negative testing and on-going enhanced biosecurity. Testing to continue in compliance with Secure Egg Supply Plan for movement of eggs. Plan for on-gong surveillance at commercial and backyard flocks located within the CA and SZ is under review.

On-premise cleaning and disinfection (C&D) and decontamination procedures are being enforced to maintain enhanced biosecurity. VSD+ and CO2 will be used to depopulated infected premise. Windrow method of composting to be utilized for disposal. VSD+ depopulation of House #2 completed 2/23/22. VSD+ depopulation of House #3 completed 2/24/22. VSD+ depopulation of House #5 completed 2/25/22. Depopulation of House #4 through VSD+ and House #1 through CO2 completed 2/26/22. Depopulation of House #7 (VSD+) and House #8 (CO2) anticipated to be completed on 2/28/22. Depopulation of House #9 (VSD+) anticipated for 03/01/22. USDA support teams for depopulation, disposal and chicken removal are onsite. Composting operations began on 2/25/22 and anticipated to continue through 3/4/22.

Public Health contact tracing/EPI on-going for DE and MD. Developing an on-site medical plan established to address any human infection. Safety Officer from USDA developing ICS208 and supporting site safety.

7. Current and Planned Objectives:

- · Ensure the safety security and well-being of all responders
- Establish physical security protocols and procedures around the affected premises
- Contain and eradicate HPAI H5N1 from the infected premises
- Conduct surveillance for HPAI H5N1 within the control area and surveillance zones
- Continue to work with partners and stakeholders to deliver public information and outreach
- · Monitor social media and news outlets for information and misinformation regarding HPAI in Delaware.
- Coordinate Demobilization Planning Team

8. Current	and Planned Actions, Strategies, and Tactics:					
Time:	Actions:					
	Beginning to receive sign-in sheets from the field (Logistics is picking them up and bringing them back to the ICP when they go to the site)					
	DDA and USDA have provided personnel to assist with signing in resources and personal					
	United Rental Lighting carts (x3) on scene for night operations.					
	DelDOT emergency lighting expected to be picked up by COB 11/28/22					
	As of 2/28/22 eight of nine bird houses depopulated, (1,2,3,4,5,6, 7, & 8).					
	Houses 1-6 pulled.					
	House #2 Unloaded					
	Prepping house #9 VSD+ Heat					
	House #9 is double the population of birds (249,411) to other houses on site.					
	Operations coordinating with Hot Zone to track manure displacement within houses.					
	0% of Houses Debulk.					
	0% of Houses Decon					
	Over the next operational period, continue composting operations and plan decontamination strategy.					

6. Prepared by: Name:	Position/Title: OPS PLN Unit Signature:	
ICS 201, Page	Date/Time: 2/28/22 @ 1800	

INCIDENT OBJECTIVES (ICS 202)

Exemption 10002(o)(6) Common law privacy interest

Some continued by the continued companies of the continued continued companies of the continued companies of the continued continued companies of the continued continued companies of the continued co	1. Incident Name:	2. Operational Period:	Date From: 3/01/22 Time From: 0800	Date To: 3/01/22 Time To: 1830
Ensure the safety security and well-being of all responders Establish physical security protocols and procedures around the affected premises Conduct surveillance for HPAH HSN1 from the infected premises Conduct surveillance for HPAH HSN1 within the control area and surveillance zones Continue to work with partners and stakeholders to deliver public information and outreach Monitor social media and news outlets for information and misinformation regarding HPAI in Delaware. Coordinate Demobilization Planning Team 4. Operational Period Command Emphasis: Priority for all on-site personnel is to maintain enhanced biosecurity in the Control Area. Operational emphasis is on continued depopulation and disposal of the infected premises. DDA and partner agencies MDA and USDA, are working to contain the situation, including sampling and quarantining nearby poutry flocks. DPH EPI developed a sign-in sheet to assist with contact tracing based on state of residence. General Situational Awareness There is no public health concern, and avian influenza does not affect poutry meat or egg products, which remain safe to eat. Sudden drop in temperature has slowed the ability to complete VSD+. To continue operations additional heating units will be required as temperatures are expected to remain low. Detailed Forecast Today: Perty some, with a light rest 15 Southeast wind 5 to 1 siph December of 1 significance of 1 wind a significance of 1	DE HPAI 2022		Time From: 0600	Time 10. 1630
Priority for all on-site personnel is to maintain enhanced biosecurity in the Control Area. Operational emphasis is on continued depopulation and disposal of the infected premises. DDA and partner agencies MDA and USDA, are working to contain the situation, including sampling and quarantining nearby poultry flocks. DPH EPI developed a sign-in sheet to assist with contact tracing based on state of residence. General Situational Awareness There is no public health concern, and avian influenza does not affect pouttry meat or egg products, which remain safe to eat. Sudden drop in temperature has slowed the ability to complete VSD+. To continue operations additional heating units will be required as temperatures are expected to remain low. Detailed Forecast Totalgat: Party coudy, with a low around 25 East wind around 5 mph becoming colin in the evening Tibusday: Party coudy, with a low around 25 East wind around 5 mph becoming colin in the evening Tibusday light: Party coudy, with a low around 25 East wind around 5 mph becoming colin in the evening and in th	 Ensure the safety security and well- Establish physical security protocols Contain and eradicate HPAI H5N1 Conduct surveillance for HPAI H5N Continue to work with partners and Monitor social media and news outleten 	s and procedures around from the infected premise 1 within the control area stakeholders to deliver p ets for information and m	s and surveillance zones ublic information and c	s outreach
Operational emphasis is on continued depopulation and disposal of the infected premises. DDA and partner agencies MDA and USDA, are working to contain the situation, including sampling and quarantining nearby poultry flocks. DPH EPI developed a sign-in sheet to assist with contact tracing based on state of residence. General Situational Awareness There is no public health concern, and avian influenza does not affect poultry meat or egg products, which remain safe to eat. Sudden drop in temperature has slowed the ability to complete VSD+. To continue operations additional heating units will be required as temperatures are expected to remain low. Detailed Forecast Tonight Party doudy, with a low around 25 East wind around 5 riph becoming coulin in the evering Tuesday Night Party doudy with a low around 39 South wind around 3 riph becoming west after mid-light Wednesday Mostly surry, with a high near 51. Southeast wind 5 to 10 riph becoming west after mid-light Wednesday Might Party coudy, with a low around 32. South wind around 3 riph becoming west after mid-light Thursday Might Party coudy, with a high near 49. Thursday Might Party coudy, with a high near 49. Thursday Might Party coudy, with a low around 24. Approved Site Safety Plan (s) Located at: USDA generated 6. Incident Action Plan (the items checked below are included in this Incident Action Plan): I CS 203	4. Operational Period Command Emphas	is:	÷	ia .
There is no public health concern, and avian influenza does not affect poultry meat or egg products, which remain safe to eat. Sudden drop in temperature has slowed the ability to complete VSD+. To continue operations additional heating units will be required as temperatures are expected to remain low. Detailed Forecast Tonight Party doudy, with a low around 25. East wind around 5 mph becoming calm in the evening Tuesday Party summy, with a high near 53. Southeast wind 5 to 10 mph becoming south 10 to 15 mph in the afternoon. Tuesday Night Party doudy, with a low around 39. South wind around 5 mph becoming west after midnight Wednesday Mostly summy, with a high near 57. West wind 5 to 10 mph Wednesday Night Party coudy, with a low around 42. West wind around 5 mph. Thursday Night Party coudy, with a low around 24. 5. Site Safety Plan Required? Yes No Approved Site Safety Plan(s) Located at: USDA generated 6. Incident Action Plan (the items checked below are included in this Incident Action Plan): I CS 203 I CS 207 Other Attachments: I CS 204 I CS 208 I CS 230 I CS 205 Map/Chart I CS 230 I CS 205 Map/Chart I CS 206 Map/Chart I CS 206 Map/Chart I CS 206 Map/Chart I CS 206 Map/Chart I CS 207 Map/Chart I CS 206 Map/Chart I CS 207 Map/Chart I CS 207 Map/Chart I CS 208 Map/Chart I CS 206 Map/Chart I CS 207 Map/Chart I CS 208 Map/Chart I CS 205 Map/Char	Operational emphasis is on continued depo MDA and USDA, are working to contain the DPH EPI developed a sign-in sheet to assis	pulation and disposal of t situation, including samp	he infected premises. Jing and quarantining	nearby poultry flocks.
to eat. Sudden drop in temperature has slowed the ability to complete VSD+. To continue operations additional heating units will be required as temperatures are expected to remain low. Detailed Forecast Tonight Party cloudy, with a low around 25 East wind around 5 mph becoming south 10 to 15 mph in the afternoon. Tuesday Night Party cloudy with a low around 39 Southward around 3 mph becoming south 10 to 15 mph in the afternoon. Tuesday Night Party cloudy, with a low around 39 South wind a round 37 mph becoming west after midnight Wednesday Night Party cloudy, with a low around 42. West wind 5 to 10 mph Thursday Night Party cloudy, with a low around 42. West wind eround 5 mph. Thursday Night Party cloudy, with a low around 24. 5. Site Safety Plan Required? Yes No Approved Site Safety Plan(s) Located at: USDA generated 6. Incident Action Plan (the items checked below are included in this Incident Action Plan): I CS 203 I CS 207 Other Attachments: I CS 205 Map/Chart I CS 208 I CS 230 I CS 205 Map/Chart I CS 205 Map/Chart Signature: I CS 206 Plan Required? Name: Position/Title: OPS PLN Unit Signature: 8. Approved by Incident Commander: Name: Signature:	General Situational Awareness			8
Torlight Partly cloudy, with a low around 25 East wind around 5 mph becoming collin in the evening Tuesday Night Partly sumity, with a low around 39 South wind around 5 mph becoming south 10 to 15 mph in the afternoon. Tuesday Night Partly cloudy, with a low around 39 South wind around 5 mph becoming west after midnight Wednesday Night Partly cloudy, with a low around 42 West wind 5 to 10 mph Wednesday Night Partly cloudy, with a low around 42 West wind eround 5 mph. Thursday Night Partly cloudy, with a low around 24. 5. Site Safety Plan Required? Yes No Approved Site Safety Plan(s) Located at: USDA generated 6. Incident Action Plan (the items checked below are included in this Incident Action Plan): ICS 203 ICS 207 Other Attachments: ICS 204 ICS 208 ICS 230 ICS 205 Map/Chart ICS 230 ICS 205 Map/Chart Signature: 7. Prepared by: Name: Position/Title: OPS PLN Unit Signature: 8. Approved by Incident Commander: Name: Signature:	to eat. Sudden drop in temperature has slow	ved the ability to complete	et poultry meat or egg e VSD+. To continue o	products, which remain safe operations additional heating
Tuesday Night Partly cloudy, with a high near 52. Southeast wind 5 to 10 mph becoming south 10 to 15 mph in the afternoon. Tuesday Night Partly cloudy, with a high near 57. West wind 5 to 10 mph Wednesday Night Partly cloudy, with a high near 57. West wind 5 to 10 mph Wednesday Night Partly cloudy, with a low around 42. West wind around 5 mph. Thursday Night Partly cloudy, with a low around 42. West wind around 5 mph. Thursday Night Partly cloudy, with a low around 42. West wind around 5 mph. Thursday Night Partly cloudy, with a low around 42. West wind around 5 mph. Thursday Night Partly cloudy, with a low around 42. West wind around 5 mph. Thursday Night Partly cloudy, with a low around 42. West wind a round 5 mph. Thursday Night Partly cloudy, with a low around 42. West wind a round 5 mph. Thursday Night Partly cloudy, with a low around 42. West wind 5 to 10 mph Wednesday Night Partly cloudy, with a low around 42. West wind 5 to 10 mph Wednesday Night Partly cloudy, with a low around 42. West wind 5 to 10 mph Wednesday Night Partly cloudy, with a low around 42. West wind 5 to 10 mph Wednesday Night Partly cloudy, with a low around 42. West wind 5 to 10 mph Wednesday Night Partly cloudy, with a low around 42. West wind 5 to 10 mph Wednesday Night Partly cloudy, with a low around 42. West wind 5 to 10 mph Wednesday Night Partly cloudy, with a low around 42. West wind 5 to 10 mph Wednesday Night Partly cloudy, with a low around 42. West wind 5 to 10 mph Wednesday Night Partly cloudy, with a low around 42. West wind 5 to 10 mph Wednesday Night Partly cloudy, with a low around 42. West wind 5 to 10 mph Wednesday Night Partly cloudy, with a low around 42. West wind 5 to 10 mph Mednesday Night Partly cloudy, with a low around 42. West wind 5 to 10 mph Partly cloudy, with a low around 42. West wind 5 to 10 mph Nostly sunny, with a high near 49 Thursday Night Partly cloudy, with a low around 42. West wind 5 to 10 mph Partly cloudy, with a low around 42. West wind 6 to 10 mph Nostly sunny, w	Detailed Forecast			
Tuesday Night Parthy cloudy with a low around 39 South wind around 5 mph becoming west after midnight Wednesday Night Parthy cloudy, with a high near 57 West wind 5 to 10 mph Wednesday Night Parthy cloudy, with a high near 49 Thursday Night Parthy cloudy, with a low around 42 West wind eround 5 mph. Thursday Night Parthy cloudy, with a low around 24. 5. Site Safety Plan Required? Yes No Approved Site Safety Plan(s) Located at: USDA generated 6. Incident Action Plan (the items checked below are included in this Incident Action Plan): ICS 203 ICS 207 Other Attachments: ICS 204 ICS 208 ICS 230 ICS 205 Map/Chart ICS 205 Map/Chart ICS 215A ICS 205A Weather Forecast/Tides/Currents ICS 206 7. Prepared by: Name: Position/Title: OPS PLN Unit Signature: Signature: Signature:	Tonight Partly cloudy, with a low around 25 East wind around	15 mph becoming calm in the evening		
Wednesday Night Partly cloudy, with a high near 57 West wind 5 to 10 mph Wednesday Night Partly cloudy, with a high near 49 Thursday Night Partly cloudy, with a low around 24. West wind a found 5 mph. 5. Site Safety Plan Required? Yes No Approved Site Safety Plan(s) Located at: USDA generated 6. Incident Action Plan (the items checked below are included in this Incident Action Plan): ICS 203 ICS 207 Other Attachments: ICS 204 ICS 208 ICS 230 ICS 205 Map/Chart ICS 205 Map/Chart ICS 205 Weather Forecast/Tides/Currents ICS 206 7. Prepared by: Name: Position/Title: OPS PLN Unit Signature: Signature: Signature:	Tuesday Partly sunny, with a high near 53. Southeast wind 5 li	o 10 mph becoming south 10 to 15 mph in the	afternoon.	
Wednesday Night Partly cloudy, with a low around 42. West wind around 5 mph. Thursday Night Partly cloudy, with a low around 24. 5. Site Safety Plan Required? Yes No Approved Site Safety Plan(s) Located at: USDA generated 6. Incident Action Plan (the items checked below are included in this Incident Action Plan): ICS 203 ICS 207 Other Attachments: ICS 204 ICS 208 ICS 230 ICS 230 ICS 205 Map/Chart ICS 205 Map/Chart ICS 205 Map/Chart ICS 205 Seather Forecast/Tides/Currents ICS 206 7. Prepared by: Name: Position/Title: OPS PLN Unit Signature: 8. Approved by Incident Commander: Name: Signature:	Tuesday Night Partly cloudy with a low around 39 South wind around	nd 5 mph becoming west after midrught		
Thursday Mostly sunny, with a high near 49 Thursday Night Partly coudy, with a low around 24. 5. Site Safety Plan Required? Yes No Approved Site Safety Plan(s) Located at: USDA generated 6. Incident Action Plan (the items checked below are included in this Incident Action Plan): I CS 203 ICS 207 Other Attachments: I CS 204 ICS 208 ICS 230 ICS 205 Map/Chart ICS 215A ICS 205A Weather Forecast/Tides/Currents ICS 206 7. Prepared by: Name: Position/Title: OPS PLN Unit Signature: 8. Approved by Incident Commander: Name: Signature:	Wednesday Mostly sunny, with a high near 57. West wind 5 to 10	mph		
Thursday Night Partly coudy, with a low around 24. 5. Site Safety Plan Required? Yes No Approved Site Safety Plan(s) Located at: USDA generated 6. Incident Action Plan (the items checked below are included in this Incident Action Plan): I CS 203 I CS 207 Other Attachments: I CS 204 I CS 208 I CS 230 I CS 205 Map/Chart I CS 215A I CS 205A Weather Forecast/Tides/Currents I CS 206 7. Prepared by: Name: Position/Title: OPS PLN Unit Signature: 8. Approved by Incident Commander: Name: Signature:	Wednesday Night Partly cloudy, with a low around 42. West wind around	d 5 mph,		
5. Site Safety Plan Required? Yes No	Thursday Mostly sunny, with a high near 49			
Approved Site Safety Plan(s) Located at: USDA generated 6. Incident Action Plan (the items checked below are included in this Incident Action Plan): ICS 203	Thursday Night Partly Goudy, with a low around 24.			
6. Incident Action Plan (the items checked below are included in this Incident Action Plan): ICS 203		_		20
ICS 203			is Incident Action Plan	//-
ICS 204	10-10	Delow are included in the		''·
□ ICS 205 Map/Chart □ ICS 215A □ ICS 205A Weather Forecast/Tides/Currents □ □ □ ICS 206 □ □ 7. Prepared by: Name: Position/Title: OPS PLN Unit Signature: Sign	_			
ICS 205A Weather Forecast/Tides/Currents				
7. Prepared by: Name: Position/Title: OPS PLN Unit Signature: 8. Approved by Incident Commander: Name: Signature:		ast/Tides/Currents		
8. Approved by Incident Commander: Name: Signature:				
	7. Prepared by: Name:	Position/Title: OPS	PLN Unit Signa	ature:
ICS 202 IAP Page Date/Time:	8. Approved by Incident Commander: Na	ame:	Signature	
	ICS 202 IAP Page	Date/Time:		

ORGANIZATION ASSIGNMENT LISTING (DE ICS 203)

. Incident Name: DE HPAI 2022	2. Operational Period: Date/Time From:	3/01/22 @ 0800	Date/Time to: 3/01/22 @ 1830
Incident Commander(s) & Command Staff:		4. Operations Section	
IC/UC	ommand Statt.	4. Operations section	Chief
UC	_		Deputy
UC	_	NCC EMA/Stagii	
Deputy		Nee Durvollagii	S Staff
Safety Officer			S Staff
Public Info Officer		Disease N	
Liaison Officer		Depopula	lion Co
		Берориа	воп ор
Liaison Officer			
Planning Section:			
Chief			
Deputy		Dispo	osal Gp
Situation Unit			
Operational Planning Unit			con Gp
Resource Unit		COR	(USDA)
Documentation Unit			
Mapping			
EMRS - Permitting			
EMRS			
Surveillance Br		Case M	lanager
Disease Reporting Officer		Biosecurity	Officer
Epidemiologist		Site M	lanager
Non-Commercial Surv.			curity Br
Lab Gr		Public Health Ope	
Lab Liason		DPH Ope	
Lab Liason		DPH OPS	
			PH EPI
Logistics Section:		Medical S	
Chief			Health
Deputy		Infect Disease	
Support Branch		Illied Disease	: Dalicity
Supply Unit			
On-Site Support			
Food Unit			
Ground Support Unit			
Ground Support Onit			
			nization Representatives:
		Agency/Organiza	
		USD	A Liason
		DCS Broik	er Liaison
		MD Pub	lic Heal h
		DE	DA Liason
Finance/Administrative Sect	ion	3	
Chief			
Deputy			
Field Reimbursement Spec.			
Field Reimbursement Spec.		-	
DDA Fiscal			
MDA Fiscal			
IVIDA FISCAL			
		Position/Title:	PLN DOC Unit
. Prepared By: Name:		Date/Time	2/28/22 @ 1800
Signatur	·e·		

1. Incident Name:		2. Operational Period		Page		
DE HPAI 2022		03/01/22 @ 0	1800 to 03/01/22 @ 1830	5. Prep	oared By:	Date
3. Section	4. Branch/	Jnit/Group/Sta	aging			2/28/2022
Operations	Bio Security	Branch		6. PSC	Review:	Date
8. Operations Personne	el					
Branch Leader:				7. OSC	Review:	Date
9. Resources Assigned						2
Strike Team/Task Force Resource Identifier/Leader	Contact Info #	# of Personnel	Work Assignment	Obj#	Reporting Info/	Notes/Remarks
Tactical Epi		2				
b:		#8			ži.	0
						9
Δ ×			2 S			
10. Special Instructions of			at numbers needed for this assi	gnment)		

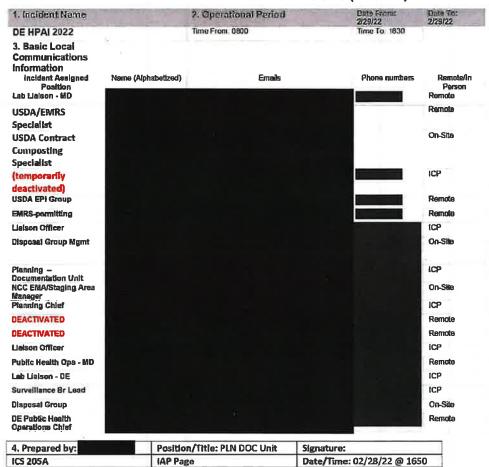
1. Incident Name:		2. Operational Period			Page			
DE HPAI 2022		03/01/22 @ 0800 to 03/01/22 @ 1830			pared By:	Date		
3. Section	4. Branch/Unit/Group/Staging							
Operations	Disease Mgmt Branch				Review:	Date		
8. Operations Personn Branch Leader:	el			7. OSC	Review:	Date		
9. Resources Assigned	1							
Strike Team/Task Force Resource Identifier/Leader Contact Info #		# of Personnel	Work Assignment	Obj#	Reporting I	nfo/Notes/Remarks		
Depopulation		88 Total	Coordinate and complete depopulation of chicken houses through VSD+ and CO2.					
Disposal Group		28-29	Prepare for disposal of depopulated chickens within 72 hours of depopulation being completed.	ia i				
Case Management		1	Supporting on-site operations of depopulation and disposal while ensuring C&D and decon are completed appropriately to enhance biosecurity. Maintaining operational communications with UC.					
Site Manager		1	Maintain operational coordination of on-site depopulation, disposal, case management, decon					
Biosecurity Officer/Decon Group		1	Maintain and enforce biosecurity on- site					
10. Special Instructions o	r Resource N	eeds:			×			
11. Communications (r	adio and/or	phone conta	ct numbers needed for this assign	iment):				
DE ICS 204 IAP Page								

1. Incident Name:		2. Operational Period			Page			
DE HPAI 2022		3/1/22 @ 0800 to 3/1/22 @ 1830			5. Prepared By:			
3. Section	4. Branch/L	Init/Group/St	laging			2/28/2022		
Logistics	Logistics			6. PSC	Review:	Date		
8. Operations Personne								
Section Supervisor:				7. OSC	Review:	Date		
				.1				
9. Resources Assigned								
Strike Team/Task	Contact	# of						
Force Resource	Info#	Personnel	Work Assignment	Obj #	Reporting I	nfo/Notes/Remarks		
ldentifier/Leader				_				
				1		- 1		
Logistics Section Chief		2						
*				1				
			4					
Ground Support Unit Leader		2						
Leader								
				-				
Food Unit Leader		1						
				•				
		3						
				1				
Support Branch		1 1			9			
Support Branch	8	'			. 1			
Supply Unit Leader								
						-		
		L			L			
10. Special Instructions o	r Resource N	eeds:		(4)				
11. Communications (ra	adio and/or	phone conta	ct numbers needed for this assi	ignment)				
l '				=				
DE ICS 204 IAP Page	5							

1. Incident Name: DE HPAI 2022		2. Operation	al Period	Page				
			0800 to 03/01/22 @ 1830	5. Prep	Date			
3. Section	4. Branch/l	Jnit/Group/St	aging			2/28/2022		
Operations		th Operations		6. PSC	Review:	Date		
8. Operations Personnel Branch Leader					7. OSC Review: Date			
9. Resources Assigned								
Strike Team/Task Force Resource Identifier/Leader	Contact Info #	# of Personnel	Work Assignment	Obj#	Reporting Int	o/Notes/Remarks		
DPH Operations		1						
SME		0						
MD Public Health		0		36				
EPI	-	1	20					
Infectious Disease Safety		1			FI .			
			G.	*				
10. Special Instructions o	r Resource No	eeds:	4:		±1	(4)		
11. Communications (ra	adio and/or	ohone contac	t numbers needed for this ass	ignment):				
DE ICS 204 IAP Page								

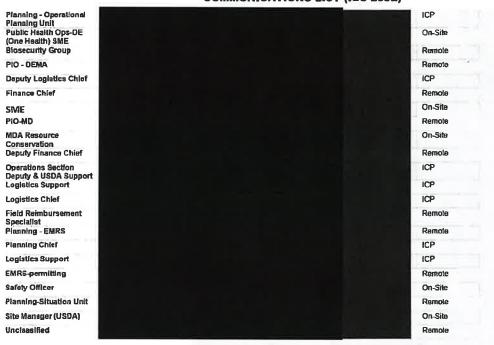
1. Incident Name:		2. Operational Period			Page			
DE HPAI 2022		03/01/22 @ 0800 to 03/01/22 @ 1830			oared By:	Date		
3. Section	4. Branch/L	nit/Group/S	taging			2/28/2022		
Operations Surveillance Branch					Review:	Date		
8. Operations Personne	1	3						
Branch Leader:				7. OSC	Review:	Date		
O December Assistant								
9. Resources Assigned								
Strike Team/Task Force Resource	Contact	# of	Work Assignment	Obi#	 Reporting Info/Note	s/Remarks		
Identifier/Leader	Info#	Personnel	Work Assignment	00, "	responding interrests	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
	- 10							
Non-Commercial	1							
Surveillance								
2			*					
			(2)					
Lab Testing and	3		**					
Reporting						0		
	-							
Data Mapping	1 %							
					70			
* =			X					
			10					
Ері	1							
				-				
			*					
Disease Reporting								
Officer	1 1		-					
	¥1							
			16					
			=					
					5			
10. Special Instructions of	r Resource No	eeds:						
11 Communications (re	adio and/or	nhone conto	ct numbers needed for this assign	menti.				
i i. Communications (re	auto alluloi	THORE COURS	or national a needed for this assign	mucily.				

COMMUNICATIONS LIST (ICS 205a)





COMMUNICATIONS LIST (ICS 205a)

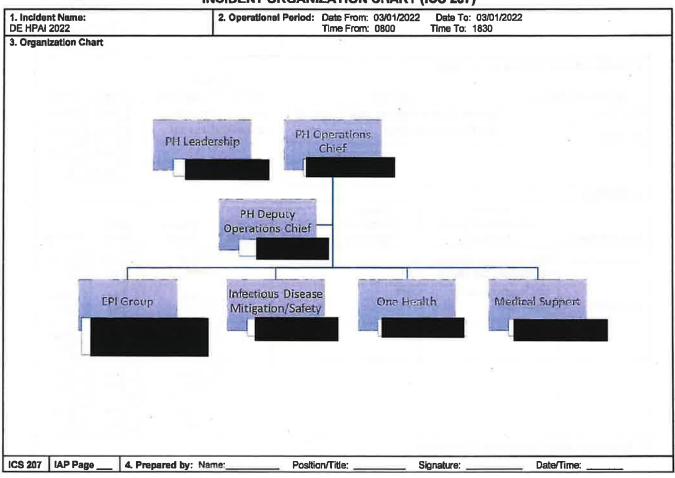


4. Prepared by:	Position/Title: PLN DOC Unit	Signature:
ICS 205A	IAP Page	Date/Time: 02/28/22 @ 1650

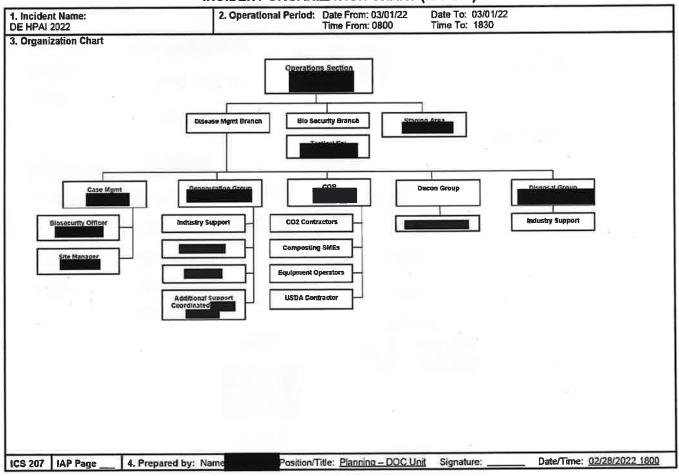
MEDICAL PLAN (ICS 206)

1. Incident Name: DE HPAI 2022 # 22DE0001			2. Operational	2. Operational Period: Date From: 2/28/2022 Date From: 0800 Time From: 0800				ate To: 2/28/2022 me To: 1830	
3. Medical Aid Stations:									
Name			Location			ontact s)/Frequency	Paramedics on Site?		
On-Site		0	National Property of the Control of		ا السا	☐ Yes ☒ No			
ICP		640 South Stat	te St, Dover		302-674-47	700 or 911	Yes No		
							Yes No		
							Yes No		
							Yes	s No	
							Yes No		
4. Transportation	on (indicate	air or ground):			1		v		
Ambulance S	Service		Location			ontact s)/Frequency	Level of Service		
NCC EMS		3601 N. Dupon	t Highway New Cas	tle, DE		8184 or 911	☐ALS XBLS		
KC EMS		911 Public Saf			302-735-2	200 or 991	ALS	BLS	
				7.			ALS BLS		
							ALS BLS		
5. Hospitals:		<u> </u>		_					
Hospital Name	Latitude	ddress, e & Longitude Helipad	Contact Number(s)/ Frequency	Tra:	vel Time Ground	Trauma Center	Burn Center	Helipad	
ChristianaCare	4755 Ogle	atown Stanton ork, DE 19718	911	7-11	Ground	Yes Level: 1	Yes No	Yes No	
Bay Health	640 South State St Dover, DE		911			Yes Level:	Yes	Yes No	
						Yes Level:	Yes	Yes No	
						Yes Level:	Yes No	Yes No	
						Yes Level:	☐Yes ☐No	Yes No	
6. Special Medic	al Emerge	ency Procedure	98:				-		
· · · · · · · · · · · · · · · · · · ·									
Check box if aviation assets are utilized for rescue. If assets are used, coordinate with Air Operations.									
7. Prepared by (Medical Unit Leader): Name:					Signature:				
8. Approved by	8. Approved by (Safety Officer): Name: Signature:								
ICS 206 LIAP Page Date/Time: 2-26-22 1830									

INCIDENT ORGANIZATION CHART (ICS 207)



INCIDENT ORGANIZATION CHART (ICS 207)



SAFETY MESSAGE/PLAN (ICS 208)

1. Incident Name: DE HPAI 2022		2. Operational Period:	Date From: 03012022 Time From: 0800	Date To: 03012022 Time To: 1830
	cpanded Safety Mess	age, Safety Plan, Site S	afety Plan:	
BUDDY SYSTEM know we HYDRATE: Stay hydrated of keep hydrated and watch Utilize the proper PPE alo Adhere to the 12-hour word Drive Defensively and obe Maintain Situational Awarevels of traffic in work area Maintain a 6 foot distance Report any illness, Accide to State and Contractor Emplificenza Like Illness Montre (1988).	where your team members and to avoid the risk of heat related illowing with proper donning/doff risk rule and get plenty of restey State Regulations. eness. Practice the buddy seems and practice defensive drie whenever possible due to Cent, injury or Near Miss to Subleyees follow procedures on toring. Reporting and follow	re at all times. Check in and che ated illness and take breaks in t ness in yourself and others. Wei ing procedures for safety and bi t in the evening, and attempt to ystem; know where your team n iving techniques. Covid guidance. Face coverings upervisor and Safety Officer immutined by management.	eck out. the shade or in a cool area as ght options of Tyvek versus Tosecurity. Watch for rips and maintain a regular schedule. The required for USDA personner are usual to condition to the cool agreement with CDC through	tears, compromises in biosecurity
	ic hazards related to Operat			
FOR EMERGENCIES: Ca	all 911 and report to Safety (Officer and Supervisor.		
			4	
<i>n</i>			¥	
		27		
				7
		*		
-	Required? Yes 🗸 No	_		
	fety Plan(s) Located		y Officer Signatu	ire.
5. Prepared by: Nar				AI 6.
ICS 208	IAP Page	Date/Time: _0228202	1200	

INCIDENT ACTION PLAN SAFETY ANALYSIS (ICS 215A)

DE HPAI 2022			2. Incide 22DE00	ont Number:
3. Date/Time Prep Date: 03-01-2022		4. Operationa	l Period:	Date From: 03/01/2022 Date To: 03/01/2022 Time From: 08:00 am Time To: 06:30 am
5. Incident Area	6. Hazards/Risks			7. Mitigations
ICP	-Dehydration -Exhaustion -Stress			-Hydrate with water -Adequate sleep-8 hours, rest breaks -Connect with home. Social Interaction, Be kind, laugh and relax,
	-Driving and Weather	Hazard		-Weather reports, Weather warning APP on Phone, defensive driving, NO cell phone calls/texts while driving
	-Slips Trips and Falls -Covid exposure and I	nfluenza monito	ring	-situational awareness, -Maintain 6 foot distance where possible, USDA personnel are Masked mandated in office space. Follow Influenza Like Illness monitoring/reporting. Report any symptoms to Safety Office
	-Security-Control conv Premise/ICP	ersations outsid	e the	-Avoid conversations in Public Areas. Some of the public does not approve of what we are doing, do not discuss name of the farm/location
81	Mental Health			-Watch coworkers and employees for signs of stress, utilize Employee Assistance programs. Positive feedback for importance of the work being done.
9	In addition to ICP Haz	ards:		-Leave the area if threatened or unsafe, Contact Safety
Depopulation	-Zoonosis (Covid, Sea Campylobacter)	sonal Influenza,		-Proper PPE and Proper Biosecurity Follow Influenza Like Illness monitoring Report any symptoms to Safety Officer Hand washing and proper Decon Adhere to 12 hour work.
	-Ammonia Levels			-report any houses with irritating levels, have fans running while in house (owner can assist with adjusting fans)
	-Heat			-Hydration with water prior to activity, rest breaks, evaluate need of Tychems versus Tyvek.
	-Disinfectants			-SDS, PPE, Proper mixing techniques, proper storage and handling
	-Machinery and farm o	perations		-Avoid areas of machinery travel, House feeders, egg belts, fans, safety vests, give wide berth, safety vests
	-Safety and Well Being lighting, visibility, unev		operation	-BUDDY SYSTEM Check ins. Situational awareness, Adhere to 12 hour shift if possible,
	,			Check in when arriving, leaving area / returning.

	In addition to ICP Hazards:	
	-Disgruntled Public	-Leave the area if threatened or unsafe, Contact Security
CO2 Depopulation	-Bird handling	-Practice proper bird restraint/humane euthanasia of birds.
9	-Zoonosis (Covid, Seasonal Influenza,	-Proper PPE, Proper biosecurity
	Campylobacter	Follow Influenza Like Illness monitoring/reporting
	18	Report any symptoms to Safety Officer
		Hand washing and proper Decon
		Adhere to 12 hour work cycle
(0)	-CO2	-Proper gloves, PPE, correct storage. Strictly follow SOP and CO2 Lead, stay clear of dispensing truck and area. Lookouts for monitoring area during house CO2 fill. Limit access to area
	-Ammonia Levels	report any houses with irritating levels, have fans running while in house, increased mortality will increase Ammonia levels. Use of FullFace Respirators/ Ammonia Cartidges
	-Heat	
	-Disinfectants	-Hydration with water prior to activity, rest breaks, Tyvek versus Tychems for heat. -SDS, PPE, Proper mixing techniques.
	-Safety and Well being, Early and late operations	
	lighting, visibility, uneven terrain	-BUDDY SYSTEM, Situational
	3	awareness, Adhere to 12 hour shift if
		possible, Mandatory Check in when
	5	arriving, leaving area /returning. Always
	(K	in parties of 2 working around and entering houses.

DISPOSAL/	In addition to ICP Hazards:	
COMPOSTING	-Inquisitive Public	-Leave the area if threatened or unsafe, Contact Safety
	-Zoonosis (Covid, Seasonal Influenza, Campylobacter)	-Proper PPE and Proper Biosecurity Follow Influenza Like Illness monitoring Report any symptoms to Safety Officer Hand washing and proper Decon Adhere to 12 hour work.
	-Ammonia Levels	-report any area with irritating levels, immediately add more cap to pile
	-Heat	-Hydration with water prior to activity, rest breaks, evaluate need of Tychems versus Tyvek.
	-Disinfectants -Machinery and farm operations	-SDS, PPE, Proper mixing techniques, proper storage and handling -Avoid areas of machinery travel, Safety vests, give wide berth,
	-Safety and Well Being, Early and late operations lighting, visibility, uneven terrain	-BUDDY SYSTEM Check ins. Situational awareness, Adhere to 12 hour shift if possible,
4	p.	Check in when arriving, leaving area/ returning.
CASE MANAGER/ SITE	In addition to ICP Hazards: -Inquisitive Public	-Leave the area if threatened or unsafe, Contact Safety
MANAGER	-Zoonosis (Covid, Seasonal Influenza, Campylobacter)	-Proper PPE and Proper Biosecurity Follow Influenza Like Illness monitoring Report any symptoms to Safety Officer Hand washing and proper Decon
	-Heat	Adhere to 12 hour workHydration with water prior to activity, rest breaks, evaluate need of Tychems versus Tyvek.
	-Disinfectants	-SDS, PPE, Proper mixing techniques, proper storage and handling
	-Machinery and farm operations	-Avoid areas of machinery travel, House feeders, safety vests, give wide berth,
	-Safety and Well Being, Early and late operations lighting, visibility, uneven terrain	-BUDDY SYSTEM Check ins. Situational awareness, Adhere to 12 hour shift if possible, Check in when arriving, leaving area/
	Mental Health Awareness (producer)	returningIn addition to ICP mitigations-Public Health/State/County hotlines and resources.

	In addition to ICP Hazards:	
DECON	-Inquisitive Public	-Leave the area if threatened or unsafe, Contact Safety
2	-Zoonosis (Covid, Seasonal Influenza, Campylobacter)	-Proper PPE and Proper Biosecurity Follow Influenza Like Illness monitoring
34		Report any symptoms to Safety Officer Hand washing and proper Decon
		Adhere to 12 hour work.
	-Heat	-Hydration with water prior to activity, rest breaks, evaluate need of Tychems versus Tyvek.
	-Disinfectants	-SDS, PPE, Proper mixing techniques, proper storage and handling,
	-Machinery and farm operations	
		-Avoid areas of machinery travel, safety vests/visibility colors, give wide berth, Face shields/eye protection for disinfecting vehicle, clear communications with operators,
	-Safety and Well Being, Early and late operations	-BUDDY SYSTEM Check ins.
	lighting, visibility, uneven terrain	Situational awareness, Adhere to 12 hour shift if possible,
		Check in when arriving, leaving area / returning
SURVEIL/	In addition to ICP Hazards:	
SICK BIRD CALLS	-Disgruntled Public	-Leave the area if threatened or unsafe, Contact Security
	-Bird handling	-Practice proper bird restraint/humane euthanasia of birds.
	-Zoonosis (Covid, Seasonal Influenza, Campylobacter	-Proper PPE, Proper biosecurity Follow Influenza Like Illness monitoring/reporting
		Report any symptoms to Safety Officer
		Hand washing and proper Decon
7)	,	Adhere to 12 hour work cycle
7)	-Ammonia Levels	
7)	-Ammonia Levels -Heat	Adhere to 12 hour work cycle -report any houses with irritating levels, have fans running while in house, increased mortality will increase Ammonia levels. Use of FullFace Respirators/ Ammonia Cartidges
7)	ā	Adhere to 12 hour work cycle -report any houses with irritating levels, have fans running while in house, increased mortality will increase Ammonia levels. Use of FullFace Respirators/ Ammonia Cartidges if warranted. -Hydration with water prior to activity, rest
2)	-Heat	Adhere to 12 hour work cycle -report any houses with irritating levels, have fans running while in house, increased mortality will increase Ammonia levels. Use of FullFace Respirators/ Ammonia Cartidges if warranted. -Hydration with water prior to activity, rest breaks, Tyvek versus Tychems for heatSDS, PPE, Proper mixing techniques. -BUDDY SYSTEM, Situational
	-Heat -Disinfectants -Safety and Well being, Early and late operations	Adhere to 12 hour work cycle -report any houses with irritating levels, have fans running while in house, increased mortality will increase Ammonia levels. Use of FullFace Respirators/ Ammonia Cartidges if warranted. -Hydration with water prior to activity, rest breaks, Tyvek versus Tychems for heatSDS, PPE, Proper mixing techniques.

2 **					
8. Prepared by (Sa	fety Officer): Name:		Signat	ure:	
Prepared by (Op	perations Section Chief): Na	ame:	•	Signature:	
ICS 215A		Date/Time:	2/28/22		

ICS 215A Incident Action Plan Safety Analysis

Purpose. The purpose of the Incident Action Plan Safety Analysis (ICS 215A) is to aid the Safety Officer in completing an operational risk assessment to prioritize hazards, safety, and health issues, and to develop appropriate controls. This worksheet addresses communications challenges between planning and operations, and is best utilized in the planning phase and for Operations Section briefings.

Preparation. The ICS 215A is typically prepared by the Safety Officer during the incident action planning cycle. When the Operations Section Chief is preparing for the tactics meeting, the Safety Officer collaborates with the Operations Section Chief to complete the Incident Action Plan Safety Analysis. This worksheet is closely linked to the Operational Planning Worksheet (ICS 215). Incident areas or regions are listed along with associated hazards and risks. For those assignments involving risks and hazards, mitigations or controls should be developed to safeguard responders, and appropriate incident personnel should be briefed on the hazards, mitigations, and related measures. Use additional sheets as needed.

Distribution. When the safety analysis is completed, the form is distributed to the Resources Unit to help prepare the Operations Section briefing. All completed original forms must be given to the Documentation Unit.

Notes:

- This worksheet can be made into a wall mount, and can be part of the IAP.
- If additional pages are needed, use a blank ICS 215A and repaginate as needed.

Block Number	Block Title	Instructions
1	Incident Name	Enter the name assigned to the incident.
2	Incident Number	Enter the number assigned to the incident.
3	Date/Time Prepared	Enter date (month/day/year) and time (using the 24-hour clock) prepared.
4	Operational Period Date and Time From Date and Time To	Enter the start date (month/day/year) and time (24-hour clock) and end date and time for the operational period to which the form applies.
5	Incident Area	Enter the incident areas where personnel or resources are likely to encounter risks. This may be specified as a Branch, Division, or Group.
6	Hazards/Risks	List the types of hazards and/or risks likely to be encountered by personnel or resources at the incident area relevant to the work assignment.
7	Mitigations	List actions taken to reduce risk for each hazard indicated (e.g., specify personal protective equipment or use of a buddy system or escape routes).
8	Prepared by (Safety Officer and Operations Section Chief) Name Signature Date/Time	Enter the name of both the Safety Officer and the Operations Section Chief, who should collaborate on form preparation. Enter date (month/day/year) and time (24-hour clock) reviewed.

1. Incident N	ame 2.	Operational Period (Date/Time	2)	DAILY MEETING SCHEDULE
DE HPAI 2022		rom: 2/28/22 0800 To .:	ICS 230-CG	
3. Meeting S	chedule (Commonly-hel	d meetings are Included)		
Date/ Time	Meeting Name	Purpose	Attendees	Location
0830	Unified Command Objectives Meeting	Review/ identify objectives for the next operational period.	Unified Command memi	
0930	Command & General Staff	IC/UC gives direction to Command & General staff Including incident objectives	IC/UC, Command & Ger Staff	neral
0930	Meeting Tactics Meeting	Develop/Review primary and alternate Strategies to meet incident Objectives for the next Operational Period	PSC, OSC, LSC, RESL & SITL	
200	USDA Policy Meeting	Review stalus and finalize		
1400	Planning Meeting	strategies and assignments to meet incident Objectives for the next Operational Period	Determined by the IC/UC	
700	Operations Briefing	Present IAP and assignments to the Supervisors / Leaders for the next Operational Penod	IC/UC, Command & Genera Staff, Branch Directors, Diwl Sups, Task Force/Slinke Fe Leaders and Unit Leaders	/Gru
	-			
. Prepared by			Date/T 2.26.23	ime 2 1800
2011 24 2455	TING SCHEDULE			ICS 230-CG (Rev 07/04)

Exemption 7 U.S.C.A. § 8791 Exemption 10002(o)(6)
Common law privacy interest

Incident Action Plan

DE HPAI 2022

Operational Period: Start: 3/2/22 07:00 End: 3/2/22 19:00

Approved By:

Prepared By

Date Prepared 3/2/22



Approved By Incident Commander(s)

Date/Time: 3/2/22 1700

Page 1

INCIDENT BRIEFING (ICS 201)

1. Incident Name:
DE HPAI 2022

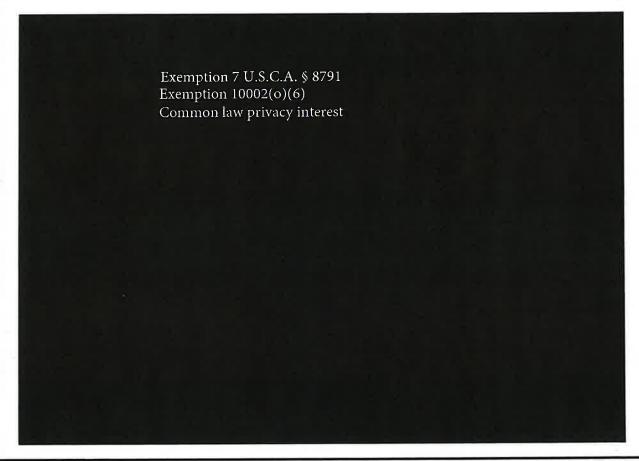
2. Incident Number: 22DE0001

3. Date/Time Initiated:

Date: 3/02/2022 Time: 0800

4. Map/Sketch (include sketch, showing the total area of operations, the incident site/area, impacted and threatened areas, overflight results, trajectories, impacted shorelines, or other graphics depicting situational status and resource assignment):

DE HPAI 2022



5. Situation Summary and Health and Safety Briefing (for briefings or transfer of command): Recognize potential incident Health and Safety Hazards and develop necessary measures (remove hazard, provide personal protective equipment, warn people of the hazard) to protect responders from those hazards.

Delaware confirmed 1 positive case of HPAI H5 at NVSL on 2/22/22. There are no additionally cases presented or confirmed. Due to the significant potential threat HPAI H5 poses to the DelMarVa poultry community and industry, Unified Command has been established with representatives from Delaware Department of Agriculture (DDA), Maryland Department of Agriculture (MDA), and USDA.

The DDA is engaged in management, coordination, and response to the presence of HPAI H5 in Delaware. Coordination with DPH regarding the human public health aspect of the incident is on-going, with no imminent threats or concerns. Public information is being coordinated through the DDA PIO and a Joint Information Center.

Hold orders are placed on all farms within the CA until CA is clear.

6. Prepared by: Name: Position	n/Title: PLN DOC Unit	Signature:	
ICS 201, Page	Date/Time: 3/01/22@	1800	

1. Incident Name:	2. Incident Number:	3. Date/Time Initiated:
DE HPAI 2022	22DE0001	Date: 3/02/2022 Time: 0800

All commercial farms & backyard flocks within the 10k Control Area (CA) and within the 10-20k Surveillance Zone (SZ) have been identified and mapped. All commercial farms in the 10k CA and 20k SZ have been tested at least once; all tests are negative for HPAI H5. Met BYF Surveillance goal in the 10k CA. Daily surveillance testing continues at Maryland commercial layer farms to permit movement and continuity of business. Samples continue to be run at Allen Lab. Eggs are permitted to move with negative testing and on-going enhanced biosecurity. Testing to continue in compliance with Secure Egg Supply Plan for movement of eggs. Plan for on-gong surveillance at commercial and backyard flocks located within the CA and SZ is under review.

On-premise cleaning and disinfection (C&D) and decontamination procedures are being enforced to maintain enhanced biosecurity. VSD+ and CO2 will be used to depopulated infected premise. Windrow method of composting to be utilized for disposal. VSD+ depopulation of House #2 completed 2/23/22. VSD+ depopulation of House #3 completed 2/24/22. VSD+ depopulation of House #5 completed 2/25/22. Depopulation of House #4 through VSD+ and House #1 through CO2 completed 2/26/22. Depopulation of House #7 (VSD+) and House #8 (CO2) completed on 2/28/22. Depopulation of House #9 (VSD+) initiated 2/28/22 with remaining birds depopulated 03/01/22 and 03/02/22. USDA support teams for depopulation, disposal and chicken removal are on-site. Composting operations began on 2/25/22 and anticipated to continue through 3/4/22.

Public Health contact tracing/EPI on-going for DE and MD. Developing an on-site medical plan established to address any human infection. Safety Officer from USDA developing ICS208 and supporting site safety.

7. Current and Planned Objectives:

- Ensure the safety security and well-being of all responders
- · Establish physical security protocols and procedures around the affected premises
- Contain and eradicate HPAI H5N1 from the infected premises
- Conduct surveillance for HPAI H5N1 within the control area and surveillance zones
- · Continue to work with partners and stakeholders to deliver public information and outreach
- Monitor social media and news outlets for information and misinformation regarding HPAI in Delaware.
- Coordinate Demobilization Planning Team

8. Current	and Planned Actions, Strategies, and Tactics:
Time:	Actions:
	Beginning to receive sign-in sheets from the field (Logistics is picking them up and bringing them back to the ICP when they go to the site)
	DDA and USDA have provided personnel to assist with signing in resources and personnel
	United Rental Lighting carts (x3) on scene for night operations
	Bird houses (1-8) depopulated
	Houses 1-8 pulled
	House 2 unloaded
	House 9 – 95% depopulated
	0% of houses debulked
	0% of houses deconned
	Build Demobilization Excel template and upload to Microsoft Teams
	Over the next operational period, continue composting operations and plan decontamination strategy.

6. Prepared by: Name:	Position/Title: PLN DOC Unit	Signature: _	
ICS 201, Page	Date/Time: 3/01/22@	1800	

INCIDENT OBJECTIVES (ICS 202)

3. Objective(s): • Ensure the safety security and well-being of all responders • Establish physical security protocols and procedures around the affected premises • Contain and eradicate HPAI H5N1 from the infected premises • Conduct surveillance for HPAI H5N1 within the control area and surveillance zones • Continue to work with partners and stakeholders to deliver public information and outreach • Monitor social media and news outlets for information and misinformation regarding HPAI in Delaware. • Coordinate Demobilization Planning Team 4. Operational Period Command Emphasis: Priority for all on-site personnel is to maintain enhanced biosecurity in the Control Area.
 Ensure the safety security and well-being of all responders Establish physical security protocols and procedures around the affected premises Contain and eradicate HPAI H5N1 from the infected premises Conduct surveillance for HPAI H5N1 within the control area and surveillance zones Continue to work with partners and stakeholders to deliver public information and outreach Monitor social media and news outlets for information and misinformation regarding HPAI in Delaware. Coordinate Demobilization Planning Team 4. Operational Period Command Emphasis: Priority for all on-site personnel is to maintain enhanced biosecurity in the Control Area.
Priority for all on-site personnel is to maintain enhanced biosecurity in the Control Area.
Priority for all on-site personnel is to maintain enhanced biosecurity in the Control Area.
Operational emphasis is on continued depopulation and disposal of the infected premises. DDA and partner agencies MDA and USDA, are working to contain the situation, including sampling and quarantining nearby poultry flocks. DPH EPI developed a sign-in sheet to assist with contact tracing based on state of residence.
General Situational Awareness
There is no public health concern, and avian influenza does not affect poultry meat or egg products, which remain safe to eat. Sudden drop in temperature has slowed the ability to complete VSD+. To continue operations additional heating units will be required as temperatures are expected to remain low.
Wed 02 58° /45°
Thu 03 50° /24°
Fri 04 43° /31° Partly Cloudy
5. Site Safety Plan Required? Yes Mo
Approved Site Safety Plan(s) Located at: USDA generated
6. Incident Action Plan (the items checked below are included in this Incident Action Plan):
ICS 203 Other Attachments:
ICS 204 ICS 208 ICS 230
☐ ICS 205
ICS 205A Weather Forecast/Tides/Currents
7. Prepared by: Name: Position/Title: PLN – DOC Unit Signature:
8. Approved by Incident Commander: Name: Signature:
ICS 202 IAP Page Date/Time:

ORGANIZATION ASSIGNMENT LISTING (DE ICS 203)

I. Incident Name:	2. Operational Period:	3/3/33 @ 0000	Date/Time to: 2/2/22 @ 4030
E HPAI 2022	Date/Time From:	3/2/22 @ 0800	Date/Time to: 3/2/22 @ 1830
Incident Commander(s) & C	ommand Staff:	4. Operations Section	
IC/UC			Chief
UC		NOC FMA/Charl	Deputy
UC		NCC EMA/Stagii	ng Area PS Staffi
Deputy Cofficer			PS Staff
Safety Officer			
Public Info Officer		Disease N	vigint Bi
Liaison Öfficer		Depopula	illon Gp
Liaison Officer			
Planning Section:	and the same of		t t
Chief		Disp	osal Gp
Deputy			
Situation Unit			
Operational Planning Unit			con Gp
Resource Unit		COR	(USDA)
Documentation Unit			
Mapping			
EMRS - Permitting			
EMRS			
Surveillance Br		Case M	
Disease Reporting Officer		Biosecurity	
Epidemiologist			lanager
Non-Commercial Surv.		Blosed	curity Br
Lab Gr			
Lab Liason			
Lab Liason			
Logistics Section:			
Chief			
Deputy			
Support Branch		1	
Supply Unit			
On-Site Support			
Food Unit			
Ground Support Unit			
*			
79 27		8 Other Agency/Org	anization Representatives:
		Agency/Organiza	
			DA Liason
		Poultry Indisul	
		DI	DA Liason
Finance/Administrative Sec	tion	Public Health Ope	
Chief		DPH Ope	erations
Deputy		DPH OPS	
Field Reimbursement Spec.			PH EPI
Field Reimbursement Spec.		Medical	
DDA Fiscal			e Health
MDA Fiscal		Infect. Disease	e Safety
		Position/Title:	PLN DOC Unit
Prepared By: Name:		Date/Time:	3/1/22 @ 1800
The second secon		Dates time.	57 1722 W 1000
Signatui	e:		
E ICS 203 IAP Pag			

ASSIGNMENT LISTING (DE ICS 204)

1. Incident Name	:	2. Operational Period P		Page		
DE HPAI 2022		03/02/22 @	0800 to 03/02/22 @ 1830	5. Prepared By: Date		
3. Section		Init/Group/S	taging			3/1/2022
Operations	Disease Mg	mt Branch		6. PSC Review: Dat		
8. Operations Pe Branch Leader	rsonnel			7. OSC	Review:	Date
9. Resources Ass	signed					
Strike Team/T Force Resoul Identifier/Lea	rce Contact	# of Personnel	Work Assignment	Obj #	Reporting Info/No	otes/Remarks
Depopulation	n 	63 Total	Coordinate and complete depopulation of chicken houses through VSD+ and CO2.			
Disposal Grou	ир	10-11	Prepare for disposal of depopulated chickens within 72 hours of depopulation being completed.			
Case Managem	nent Estate	1	Supporting on-site operations of depopulation and disposal while ensuring C&D and decon are completed appropriately to enhance biosecurity. Maintaining operational communications with UC.		± 2	
Site Manage	if	1	Maintain operational coordination of on-site depopulation, disposal, case management, decon		72	
Biosecurity Officer/Decon G		1	Maintain and enforce blosecurity on- site			
10. Special Instruc	tions or Resource N	eeds:		,		
11. Communicati	ions (radio and/or	phone conta	ct numbers needed for this assigr	nment):		
DE ICS 204 IAP	Page					

ASSIGNMENT LISTING (DE ICS 204)

Exemption 10002(o)(6) Common law privacy interest

1. Incident Name:		2. Operation	al Period	Page		je
DE HPAI 2022		3/2/22 @ 080	00 to 3/1/22 @ 1830	5. Pre	pared By:	Date
3. Section	4. Branch/l	Jnit/Group/St				3/1/2022
Logistics	Logistics			6. PSC	Review:	Date
8. Operations Pers <u>onne</u>						
Section Supervisor:				7. OS	C Review:	Date
9. Resources Assigned					NH.	
Strike Team/Task Force Resource Identifier/Leader	Contact Info #	# of Personnel	Work Assignment	Obj#	Reporting Inf	o/Notes/Remarks
Logistics Section Chief		2				
Ground Support Unit Leader	7	2				
*						
Food Unit Leader		1				
*						
Supply Unit Leader		2				
	×					
			182		,	
0. Special Instructions o	Resource N	eeds:				
11. Communications (ra	idio and/or	phone contac	ct numbers needed for this as	signment)		
an ion and live a	-					
DE ICS 204 IAP Page	5					

1. Incident Name		2. Operational Period	Date From: 03/02/22	Date To: 03/0
DE HPAI 2022		Time From: 0800	Time To:	1830
3. Basic Local Communications	Information			
Incident Assigned Position	Name (Alphabetized)	Emails		emote/In Pers
Lab Liaison - MD				Remote
USDA/EMRS Specialist				Remote
DPH Deputy Operations Chief				Remote
Temporarily deactivated				ICP
USDA Liason				Remote
USDA Contract Composting Specialist				On-Site
USDA EPI Group				Remote
EMRS-permitting				Remote
Liaison Officer				ICP
Disposal Group Mgmt				On-Site
Planning - Documentation Unit				ICP
NCC EMA/Staging Area Manager				On-Site
Planning Chief				ICP
Liaison Officer	N .			ICP
Epidemiologist				Remote
Public Health Ops - MD				Remote
Lab Liaison - DE				ICP
DPH ID Mitigation/Safety				Remote
Surveillance Br Lead				ICP
Disposal Group				On-Site
DE Epidemiologist				Remote
DE Public Health Operations Chief				Remote
DE Epidemiologist				Remote
VS Document Support				Remote
EMRS-permitting				Remote
IC/UC-DE				ICP
PIO-DE				ICP
DPH Leadership				Remote
Depop Group				On-Site
DCS Broiler Liaison				ICP
Planning - Operational Planning Un	it it			ICP
Planning - Arc/GIS & Mapping				Remote
EMRS Support				Remote
UC (USDA AVIC)				ICP
DDA Liason				ICP
MD Commercial Layers Testing				Remote
Lab Group				ICP
Epi/DRO				Remote
Operations Section Chief				ICP
Biosecurity Officer				Remote

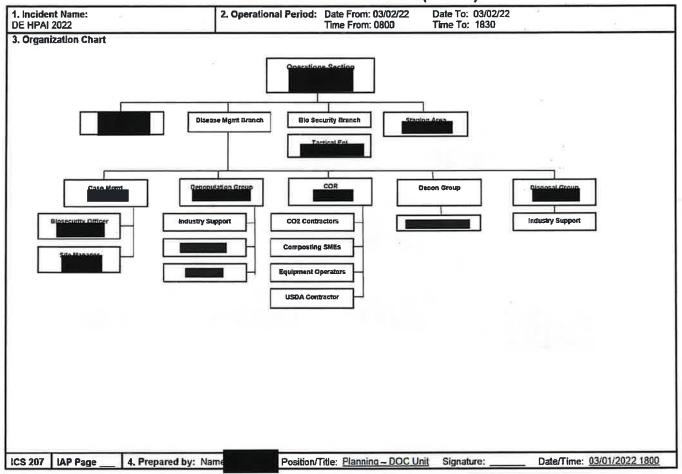
Contracting Officer	On-Site
Biosecurity Manager	ICP
DPH	Remote
Ground Support Unit	ICP/On-Site
Supply Unit	ICP
UC-MD	ICP
Field Reimbursement Specialist / Fed	Remote
Planning - Resource Unit	Remote
Supply Unit Lead	ICP
Case Manager	On-Site
Temporarily Deactivated	ICP
Public Health Ops-DE (One Health) S	On-Site
DPH Medical Support	Remote
Biosecurity Group	Remote
PIO - DEMA	Remote
Deputy Logistics Chief	ICP
Finance Chief	Remote
SME	On-Site
PIO-MD	Remote
MDA Resource Conservation	On-Site
Operations Section Deputy & USDA 9	ICP
Deputy Finance Chief	Remote
Logistics Support	ICP
Logistics Chief	ICP
Planning - EMRS	Remote
Field Reimbursement Specialist	Remote
CCI Contractor	On-Site
Composting SME	On-Site
Planning Chief	ICP
Logistics Support	ICP
EMRS-permitting	Remote
Safety Officer	On-Site
Planning-Situation Unit	Remote
Site Manager (USDA)	On-Site
USDA Poultry VMO	Remote

MEDICAL PLAN (ICS 206)

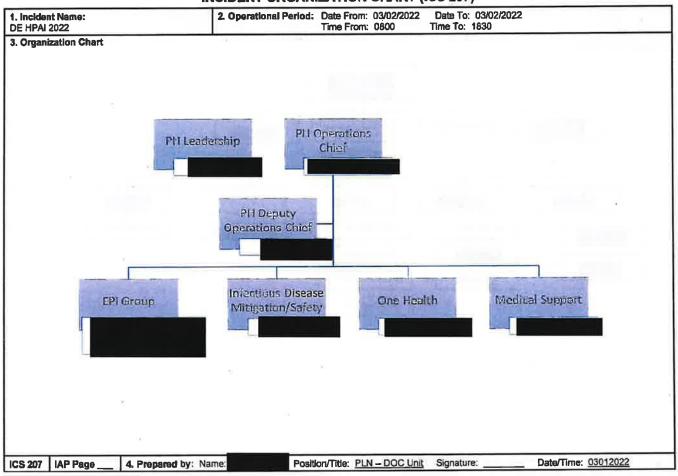
1. incident Nan DE HPAI 2022	ne: # 22DE00	2. Operational Period: Date From: 3/02/2022 Date To: 3/0. Time From: 0800 Time To: 183)2/2022 30			
3. Medical Aid	Stations:								
Name			Location	Location		Contact Number(s)/Frequency		Paramedics on Site?	
On-Site						☐ Yes	s 🛛 No		
ICP 640 South State St			te St, Dover		302-674-47	700 or 911	+=-	s 🗆 No	
							Yes	=-	
							Yes	s No	
							Yes	s No	
-							Yes	s No	
4. Transportation	on (indicate	air or ground):							
		1				ontact		(Conin	
Ambulance S	Service	2004 N. D.	Location	4- DE		s)/Frequency		f Service	
NCC EMS		911 Public Saf	t Highway New Cas	sie, DE		8184 or 911 200 or 991	☐ ALS		
KC EMS		911 Fublic Sal	— — — — — — — — — — — — — — — — — — —		002 100 2		∏ALS		
					-		ALS	=	
C Handinia							LIALO		
5. Hospitals:			Contact	Tra	vel Time		т —		
		e & Longitude	Number(s)/	110	1	Trauma	Burn		
Hospital Name	if	Helipad	Frequency	Air	Ground	Center	Center	Helipad	
ChristianaCare		etown Stanton ark, DE 19718	911			Yes Level:_1	☐Yes ☐No	Yes No	
Bay Health	640 Soul Dover, D	th State St E	911			Yes Level:	Yes No	Yes No	
4						Yes Level:	Yes	Yes No	
						Yes Level:	Yes	Yes	
		0				Yes Level;	☐Yes ☐No	☐ Yes ☐ No	
6. Special Medi	cal Emerge	ency Procedure	98:	-		/			
Check box if	aviation as	ssets are utilized	for rescue. If asset	s are use	ed, coordinat	e with Air Oper	ations.		
7. Prepared by (ature:			
8. Approved by	(Safety Off	icer): Name:	<u> </u>		Signal				
ICS 206 JAP Page Date/Time: 030122 1830									

INCIDENT ORGANIZATION CHART (ICS 207) 1. Incident Name: DE HPAI 2022 2. Operational Period: Date From: 03002/22 Time From: 0800 Time From: 0800 Time To: 1830 3. Organization Chart Incident Name: Disease Mgml Branch Bis Sucurity Branch Station Arts Station Arts

INCIDENT ORGANIZATION CHART (ICS 207)



INCIDENT ORGANIZATION CHART (ICS 207)



	SAFETY	MESSAGE/PLA	AN (ICS 208)			
1. Incident Name: DE HPAI 2022		2. Operational Period:	Date From: 3/1/22 Time From: 700	Date To: 3/1/22 Time To: 1900		
Safety Message/Expanded		ge, Safety Plan, Site Saf ty Plan. Site Safety Plan	ety Plan:			
BUDDY SYSTEM know where your team members are at all times. Check in and check out. HYDRATE: Stay hydrated to avoid the risk of heat related illness and take breaks in the shade or in a cool area as necessary. Drink plenty of water to keep hydrated and watch for signs of heat related illness in yourself and others. Weight options of Tyvek versus Tychem.						
 Utilize the proper PPE alo compromises in biosecurity 				ii ii		
• Drive Defensively and ob	ey State Regulations.	of rest in the evening, and a addy system; know where y				
supervisor. Be alert for high				eck in regularly with		
• Maintain a 6 foot distance	whenever possible du	ue to Covid guidance. Face	coverings required for U	SDA personnel in Office space.		
Report as soon as possible		ss to Supervisor and Safety ares outlined by managemen	30	DA required to complete First		
• Influenza Like Illness Moi Health and MD Dept of Hea				rith CDC through DE Dept of on to follow.		
Review the 215A for speci	fic hazards related to	Operations.and ICP				
		Safety Officer and Supervison sense and report		tions immediately		
Vehicle Safety				9		
Maintaining our vehicle following list contains				we can address. The ogistics Chief if there are		
any inconsistencies: W			Ę			
	es in good condition	on?				
 Tires have corre Does vehicle ha 	-			\$*		
	ioner work correct	tlv?				
Are gauges in s		al al	*)			
-	and blinkers work					
	ive correct amoun	t of oil?				
Does vehicle have first aid kits?						
Does vehicle ha	ive gas?		4			
:*	SAFETY	IS NO ACCI	DENT			
4. Site Safety Plan Red Approved Site Safety	·					
5. Prepared by: Name		Position/Title: Safet	y Officer Signate	ure:		
ICS 208	IAP Page	Date/Time: 3/1/22	4:38			

INCIDENT ACTION PLAN SAFETY ANALYSIS (ICS 215A)

DE HPAI 2022			2. Incide 22DE000	nt Number:		
3. Date/Time Prep Date: 03-01-2022		4. Operationa		Date From: 03/02/2022 Date To: 03/02/2022 Time From: 0800 Time To: 1830		
5. Incident Area	6. Hazards/Risks			7. Mitigations		
	-Dehydration			-Hydrate with water		
ICP	-Exhaustion -Stress -Driving and Weather	Hazard		-Adequate sleep-8 hours, rest breaks -Connect with home. Social Interaction, Be kind, laugh and relax, -Weather reports, Weather warning APP on		
				Phone, defensive driving, NO cell phone calls/texts while driving		
	-Slips Trips and Falls			-situational awareness,		
	-Covid exposure and	Influenza monitol	ring	-Maintain 6 foot distance where possible, USDA personnel are Masked mandated in office space. Follow Influenza Like Illness monitoring/reporting. Report any symptoms to Safety Office		
	-Security-Control conversations outside the Premise/ICP			-Avoid conversations in Public Areas. Some of the public does not approve of what we are doing, do not discuss name of the farm/location		
	Mental health			 -Watch coworkers and employees for signs of stress, utilize Employee Assistance programs. Positive feedback for importance of the work being done. 		
	In addition	to ICP Hazards:				
-	-Inqui	sitive Public	æ	-Leave the area if threatened or unsafe, Contact Safety		
Diamond	-Zoonosis (Covid, Sea	isonal influenza,		-Proper PPE and Proper Biosecurity		
Disposal	Campylobacter)			Follow Influenza Like Illness monitoring		
(pulling birds)				Report any symptoms to Safety Officer		
				Hand washing and proper Decon Adhere to 12 hour work.		
	-cage wires and conveyor scratches, ripped coveralls and gloves, compromised biosecurity		-reenforced sleeve protectors, extra gloves and tape in hot zone, maintain biosecurity through spot and buddy checks.			
	-Ammonia Levels			-report any houses with irritating levels, have fans running while in house (owner can assist with adjusting fans)		
	-Heat			-Hydration with water prior to activity, rest breaks, evaluate need of Tychems versus Tyvek.		
	-Disinfectants			-SDS, PPE, Proper mixing techniques, proper storage and handling		
	-Machinery and farm operations		-Avoid areas of machinery travel, House feeders, egg belts, fans, safety vests, give wide berth, safety vests			
	-Safety and Well Being	g. Early and late	operations	I municipal discountry of the		
	lighting, visibility, unev		_po.auoti	Situational awareness, Adhere to 12 hour shift if possible,		
- ,.				Check in when arriving, leaving area / returning.		

DISPOSAL/ COMPOSTING	In addition to ICP Hazards: -Inquisitive Public	-Leave the area if threatened or unsafe, Contact Safety
	-Zoonosis (Covid, Seasonal Influenza, Campylobacter)	-Proper PPE and Proper Biosecurity Follow Influenza Like Illness monitoring Report any symptoms to Safety Officer Hand washing and proper Decon Adhere to 12 hour work.
	-Ammonia Levels -Fatigue, -Heat	-report any area with irritating levels, immediately add more cap to pile -frequent breaks, switch off physical jobsHydration with water prior to activity, rest breaks, evaluate need of Tychems versus
	-Disinfectants Machinery and farm operations, loaders, dump trucks, work in pits.	TyvekSDS, PPE, Proper mixing techniques, proper storage and handling -Avoid areas of machinery travel, Safety vests, give wide berth, make eye contact with operatorBUDDY SYSTEM Check ins.
	-Safety and Well Being, Early and late operations lighting, visibility, uneven terrain	Situational awareness, Adhere to 12 hour shift if possible, Check in when arriving, leaving area/ returning.
CASE MANAGER/	In addition to ICP Hazards: -Inquisitive Public	-Leave the area if threatened or unsafe, Contact Safety
SITE MANAGER	-Zoonosis (Covid, Seasonal Influenza, Campylobacter)	-Proper PPE and Proper Biosecurity Follow Influenza Like Illness monitoring Report any symptoms to Safety Officer Hand washing and proper Decon
,	-Heat	Adhere to 12 hour workHydration with water prior to activity, rest breaks, evaluate need of Tychems versus Tyvek.
	-Disinfectants	-SDS, PPE, Proper mixing techniques, proper storage and handling -Avoid areas of machinery travel, House
21	-Machinery and farm operations	feeders, safety vests, give wide berth,
		-BUDDY SYSTEM Check ins.
	-Safety and Well Being, Early and late operations lighting, visibility, uneven terrain	Situational awareness, Adhere to 12 hour shift if possible, Check in when arriving, leaving area/
. "		returningIn addition to ICP mitigations-Public Health/State/County hotlines and

DECON	In addition to ICP Hazards: -Inquisitive Public	-Leave the area if threatened or unsafe, Contact Safety
	-Zoonosis (Covid, Seasonal Influenza, Campylobacter)	-Proper PPE and Proper Biosecurity Follow Influenza Like Illness monitoring Report any symptoms to Safety Officer Hand washing and proper Decon
		Adhere to 12 hour work. -Hydration with water prior to activity, rest
	-Heat	breaks, evaluate need of Tychems versus Tyvek.
	-Disinfectants	-SDS, PPE, Proper mixing techniques, proper storage and handling,
	-Machinery and farm operations	-Avoid areas of machinery travel, safety vests/visibility colors, give wide berth, Face shields/eye protection for disinfecting vehicle, clear communications with operators,
		-BUDDY SYSTEM Check ins.
. 4	-Safety and Well Being, Early and late operations lighting, visibility, uneven terrain	Situational awareness, Adhere to 12 hour shift if possible,
		Check in when arriving, leaving area / returning.
SURVEIL/ SICK BIRD	In addition to ICP Hazards: -Disgruntled Public	-Leave the area if threatened or unsafe, Contact Security
CALLS	-Bird handling	-Practice proper bird restrain and handling. Watch for compromised PPE -Proper PPE, Proper biosecurity
	Zeononia (Could Secondal Influenza	Follow Influenza Like Illness monitoring/reporting
	-Zoonosis (Covid, Seasonal Influenza, Campylobacter	Report any symptoms to Safety Officer Hand washing and proper Decon Adhere to 12 hour work cycle
	-Ammonia Levels	-report any houses with irritating levels, have fans running while in house, increased mortality will increase Ammonia levels. Use of FullFace Respirators/ Ammonia Cartidges if warranted.
	-Heat	-Hydration with water prior to activity, rest breaks, Tyvek versus Tychems for heatSDS, PPE, Proper mixing techniques.
	-Disinfectants	-505, 11 L, 110per Inixing Continues.
	C. C. C. LAND B. C. C. Fado and late an autima	-BUDDY SYSTEM, Situational
	-Safety and Well being, Early and late operations lighting, visibility, uneven terrain	awareness, Adhere to 12 hour shift if possible, <i>Mandatory Check in</i> when arriving, leaving area /returning. Always in parties of 2 working around and entering houses.
		• No
8 Prepared by (S:	afety Officer): Name: Signa	ature:
	perations Section Chief): Name:	
ICS 215A	Date/Time: 3-1-22	

Meeting Name Meeting Name fied Command jectives Meeting mmand & neral Staff jeting	Review identify objectives for the next operational period. IC/UC gives direction to Command & General staff including incident objectives and priorities	Attendees Unified Command member IC/IUC, Command & Gener Staff	
fied Command ectives Meeting mmand & meral Staff eting	Review identify objectives for the next operational period. IC/UC gives direction to Command & General staff including incident objectives	Unified Command member	2
mmand & neral Staff eting	for the next operational period. IC/UC gives direction to Command & General staff including incident objectives	IC/UC, Command & Gener	
neral Staff eting	Command & General staff including incident objectives		al
neral Staff eting	Command & General staff including incident objectives		al
DA Policy Meeting	5		
DA Policy Meeting			-
		-	
nning Meeting	Review status and finalize strategies and assignments to meet Incident Objectives for the next Operational Period	Determined by the IC/UC	
×			
		12)	
erations Briefing	Present IAP and assignments to the Supervisors / Leaders for the next Operational Penod	IC/UC Command & General Staff Branch Directors, Div/Cn Sups Task Force/Stake Team Leaders and Unit Leaders	
			8
			-
		Date/Tim 3.01.22	
	*	strategies and assignments to meet incident Objectives for the next Operational Period Present IAP and assignments to the Supervisors / Leaders for the next Operational Period	strategies and assignments to meet Incident Objectives for the next Operational Period Present IAP and assignments to the Supervisors / Leaders for the next Operational Period Present IAP and assignments to the Supervisors / Leaders for the next Operational Period Determined by the IC/UC Command & General Staff Branch Directors, Div/Cn Sups Task Force/Sinke Feam Leaders and Unit Leaders Date/Tim 3.01.22

Exemption 7 U.S.C.A. § 8791 Exemption 10002(o)(6) Common law privacy interest

Incident Action Plan DE HPAI 2022

Operational Period: Start: 3/3/22 12:01 End: 3/3/22 11:59

Approved By

Prepared By:

Date Prepared 03/02/22



Approved By Incident Commander(s)

Date/Time: 03/02/22 1745



Page 1

INCIDENT BRIEFING (ICS 201)

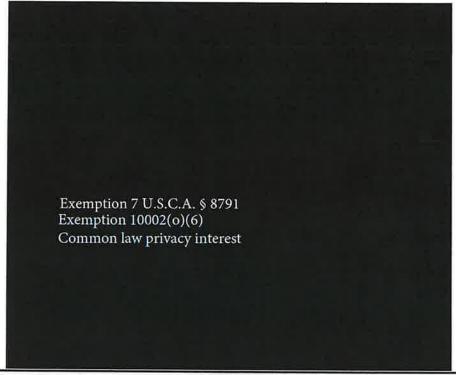
1.	Incident Name	:
	E HEAT SOSS	

2. Incident Number: 22DE0001

3. Date/Time Initiated:

Date: 3/03/2022 Time: 0500

4. Map/Sketch (include sketch, showing the total area of operations, the incident site/area, impacted and threatened areas, overflight results, trajectories, impacted shorelines, or other graphics depicting situational status and resource assignment):



5. Situation Summary and Health and Safety Briefing (for briefings or transfer of command): Recognize potential incident Health and Safety Hazards and develop necessary measures (remove hazard, provide personal protective equipment, warn people of the hazard) to protect responders from those hazards.

Delaware confirmed 1 positive case of HPAI H5 at NVSL on 2/22/22. There are no additional cases presented or confirmed. Due to the significant potential threat HPAI H5 poses to the DelMarVa poultry community and industry, Unified Command has been established with representatives from Delaware Department of Agriculture (DDA), Maryland Department of Agriculture (MDA), and USDA.

The DDA is engaged in management, coordination, and response to the presence of HPAI H5 in Delaware. Coordination with DPH regarding the human public health aspect of the incident is on-going, with no imminent threats or concerns. Public information is being coordinated through the DDA PIO and a Joint Information Center.

Hold orders are placed on all farms within the CA until CA is clear.

All commercial farms & backyard flocks within the 10k Control Area (CA) and within the 10-20k Surveillance Zone (SZ) have been identified and mapped. All commercial farms in the 10k CA and 20k SZ have been tested at least once; all tests are negative for HPAI H5. Met BYF Surveillance goal in the 10k CA. Daily surveillance testing continues at Maryland commercial layer farms to permit movement and continuity of business. Samples continue to be run at Allen Lab. Eggs are permitted to move with negative testing and on-going enhanced biosecurity. Testing to continue in compliance with Secure Egg Supply Plan for movement of eggs. Plan for on-gong surveillance at commercial and backyard flocks located within the CA and SZ is under review.

6. Prepared by: Name:	Position/Title: Doc Plan	Signature:
ICS 201, Page	Date/Time: 3/02/22	<u>1@</u> 1800

1. Incident Name:	2. Incident Number:	3. Date/Time Initiated:		
DE HPAI 2022	22DE0001	Date: 3/03/2022		

On-premise cleaning and disinfection (C&D) and decontamination procedures are being enforced to maintain enhanced biosecurity. VSD+ and CO2 will be used to depopulated infected premise. Windrow method of composting to be utilized for disposal. VSD+ depopulation of House #2 completed 2/23/22. VSD+ depopulation of House #3 completed 2/24/22. VSD+ depopulation of House #5 completed 2/25/22. Depopulation of House #4 through VSD+ and House #1 through CO2 completed 2/26/22. Depopulation of House #7 (VSD+) and House #8 (CO2) completed on 2/28/22. Depopulation of House #9 (VSD+) initiated 2/28/22 with remaining birds depopulated 03/01/22, completed at 1900. USDA support teams for depopulation, disposal on-site. Composting operations began on 2/25/22 and anticipated to continue through 3/20/22. All houses are pulled.

CO2 team demobilized as of 2/28/2022. De-Pop Lead changed to disease management branch lead.

Public Health contact tracing/EPI on-going for DE and MD. Developing an on-site medical plan established to address any human infection. Safety Officer from USDA developing ICS208 and supporting site safety.

7. Current and Planned Objectives:

- Ensure the safety security and well-being of all responders
- Establish physical security protocols and procedures around the affected premises
- Contain and eradicate HPAI H5N1 from the infected premises
- Conduct surveillance for HPAI H5N1 within the control area and surveillance zones
- Continue to work with partners and stakeholders to deliver public information and outreach
- Monitor social media and news outlets for information and misinformation regarding HPAI in Delaware.
- Coordinate Demobilization Planning Team

Time:	Actions:
	Continue sign-in sheets from the field (Logistics is picking them up and bringing them back to the ICP when they go to the site)
	DDA and USDA have provided personnel to assist with signing in resources and personal
	Continue focus on safety including United Rental lights pre-staged
	Bird houses (1-9) depopulated & pulled
	House 2 unloaded, continue removing manure & birds from under houses
	Continue composting operations and receiving carbon
	Maintain Biosecurity through C&D line
	0% of houses debulked
	0% of houses deconned
	Continue developing Demobilization Excel template and upload to Microsoft Teams
	Over the next operational period, continue composting operations and plan decontamination strategy
	Communicate response staff personnel information to DPH for surveillance

6. Prepared by: Name:	Position/Title: Doc Plan	Signature:	
ICS 201, Page	Date/Time: 3/02/22	2 @ 1800	

INCIDENT OBJECTIVES (ICS 202)

1. Incident Name: DE HPAI 2022	2. Operational Period: Date From: 3/03/22 Date To: 3/03/22 Time From: 1201 Time To: 2359
	Time From: 1201 Time To: 2359
 Contain and eradicate HPAI H5N1 Conduct surveillance for HPAI H5N Continue to work with partners and 	s and procedures around the affected premises from the infected premises 1 within the control area and surveillance zones stakeholders to deliver public information and outreach ets for information and misinformation regarding HPAI in Delaware
4. Operational Period Command Emphas	is:
MDA and USDA, are working to contain the	n enhanced biosecurity in the Control Area. pulation and disposal of the infected premises. DDA and partner agencies situation, including sampling, and quarantining nearby poultry flocks. t with contact tracing based on state of residence.
General Situational Awareness	
to eat. Temperatures are expected to climb reaching 70 degrees. Hydration and breaks ensure biosecurity risks are mitigated.	influenza does not affect poultry meat or egg products, which remain safe into the 50s and 60s over the next several days, with Sunday potentially are recommended. Continue to ensure PPE measures are monitored and
Thu 03 48°/23° Partl	y Cloudy
Fri 04 42 °/28°	tly Sunny / 0% ⇒ ₩ 8 mph
Sat 05 56° /47° Clou	dy
5. Site Safety Plan Required? Yes No	
Approved Site Safety Plan(s) Located a	below are included in this Incident Action Plan):
ICS 203 ICS 207	Other Attachments:
ICS 204 ICS 208	JCS 230
☐ ICS 205 ■ Map/Chart	ICS 215A
	ast/Tides/Currents
■ ICS 206	
7. Prepared by: Name:	Position/Title: PLN - DOC Unit Signature:
8. Approved by Incident Commander: Na	me: Signature:
ICS 202 IAP Page	Date/Time:

ORGANIZATION ASSIGNMENT LISTING (DE ICS 203)

l. Incident Name:	2. Operational Period:		
E HPAI 2022	Date/Time From:	3/3/22 @ 1201	Date/Time to: 3/3/22 @ 1159
Incident Commander(s) & C	ommand Staff:	4. Operations Section:	
IC/UC			Chief
UC		De	eputy
UC			
NCC EMA Contact			Staff
Safety Officer			Staff
Public Info Officer		Disease Mg	mt Br
Liaison Officer		Dispos	al Gp
Liaison Officer			
. Planning Section:	A STATE OF THE STA	Deco	on Gp
Chief		COR (U	SDA)
Deputy			
Situation Unit			
Operational Planning Unit			
Resource Unit		i i	
Documentation Unit			
Mapping		Case Mar	nager
EMRS - Permitting		Biosecurity O	fficer
EMRS		Site Man	
Surveillance Br			
Disease Reporting Officer			
Epidemiologist			
Biosecurity & BYF Surv.		ESC TEMPERATURE	
Lab Gr		Public Health Opera	ations III
Lab Liason		DPH Opera	
Lab Liason		DPH OPS D	eputy
Lab Liasuri		The second secon	HEPI
. Logistics Section:		Medical Su	
Chief		One H	
Deputy		Infect. Disease S	
Support Branch	_	illiect. Disease c	Jaion
Supply Unit	_		
On-Site Support	-		
Food Unit	-		
Ground Support Unit	-		
Glound Support Office			
		8 Other Agency/Organ	nization Representatives:
4-		Agency/Organization	
			Liason
		DCS Broiler	
		MD Public	
*		DDA	Liason
. Finance/Administrative Sec	tion		
Chief			
Deputy			
Field Reimbursement Spec.			
Field Reimbursement Spec.			
DDA Fiscal			
MDA Fiscal			
		Position/Title:	OPS PLN Unit
). Prepared By: Name:		Date/Time:	3/2/22 @ 1800
		IDate/ fille.	
Signatu	re:		

Exemption 7 U.S.C.A. § 8791 Exemption 10002(o)(6) Common law privacy interest

ASSIGNMENT LISTING (DE ICS 204)

1. Incident Name:		2. Operational Period			Page	
DE HPAI 2022		03/03/22 @	1201 to 03/03/22 @ 2359	5. Pre	pared By:	Date
3. Section		Jnit/Group/S	taging			3/2/2022
Operations	Disease Mg	mt Branch		6. PSC	Review:	Date
8. Operations Personn	el					
Branch Leader:				7. OSC	Review:	Date
9. Resources Assigned	d					
Strike Team/Task Force Resource Identifier/Leader	Contact Info #	# of Personnel	Work Assignment	Obj#	Reporting Inf	o/Notes/Remarks
Decon Group		1	Maintain and enforce blosecurity on- site		2	
Disposal Group		10-11	Prepare for disposal of depopulated chickens within 72 hours of depopulation being completed.	i a		
Case Management		1	Supporting on-site operations of depopulation and disposal while ensuring C&D and decon are completed appropriately to enhance blosecurity. Maintaining operational communications with UC.	1-		
Site Manager		1	Maintain operational coordination of on-site depopulation, disposal, case management, decon		41	
Bìosecurity Officer		1	Maintain and enforce biosecurity on- site			
10. Special Instructions o	I Pr Resource No	eeds:				
11. Communications (r	adio and/or p	phone conta	ct numbers needed for this assign	ment):		
DE ICS 204 IAP Page						
DE ICS 204 IAF Fage						

ASSIGNMENT LISTING (DE ICS 204) Exemption 10002(o)(6) Common law privacy interest

1. Incident Name:		2. Operational Period		Page			
DE HPAI 2022		3/3/22 @ 120	02 to 3/3/22 @ 2359	5 Pret	pared By:	Date	
3. Section		Jnit/Group/St	aging			3/2/2022	
Logistics	Logistics			6. PSC	Review:	Date	
8. Operations Personne	d					0.4	
Section Supervisor				/. osc	Review:	Date	
O Departures Assistant				_			
9. Resources Assigned Strike Team/Task				T			
Force Resource	Contact	# of	Work Assignment	Obi#	Reporting	Info/Notes/Remarks	
Identifier/Leader	Info#	Personnel		0.0,			
Identificinguati				1			
		4	7				
Logistics Section Chief		2					
Logistics Section Cities							
	-			+			
					4		
Ground Support Unit				1			
Leader	2	2					
		1		-			
				-			
Food Unit Leader		1 1					
, 505 0 2020							
					1		
			4	+			
					l	21	
				1			
Supply Unit Leader	-	1 1					
				-			
					2		
10. Special Instructions o	r Resource N	leeds:	E.				
11. Communications (r	adio and/or	phone conta	ct numbers needed for this ass	ignment)	:		
commanications (0					
DE ICS 204 IAP Page	5						

1. Incident Name		2. Operational Period	Date From: 03/03/2	Date To: 03
DE HPAI 2022		Time From: 1201	Time To:	2359
3. Basic Local Communications Info	rmation		***	
Incident Assigned Position	Name (Alphabetized)	Emails	Phone numbers	Location
Lab Liaison - MD				Remote
USDA/EMRS Specialist				Remote
DPH Deputy Operations Chief				Remote
Operational Planning Unit				ICP
Maryland State Epi	9			Remote
USDA Contract Composting Specialist				On-Site
USDA EPI Group				Remote
EMRS-permitting				Remote
Liaison Officer				ICP
Disposal Group Mgmt				On-Site
Temporarily Deactivated				ICP
NCC EMA/Staging Area Manager				On-Site
Planning Chief				ICP
Liaison Officer				ICP
Public Health Ops - MD				Remote
Lab Liaison - DE				ICP
DPH ID Mitigation/Safety				Remote
Surveillance Br Lead				ICP
Disposal Group				On-Site
DE Public Health Operations Chief				Remote
DE Epidemiologist				Remote
VS Document Support				Remote
EMRS-permitting				Remote
C/UC-DE				ICP
PIO-DE				ICP
OPH Leadership				Remote
Depop Group				On-Site
DCS Broiler Liaison				ICP
Temporarily Deactivated				ICP
Planning - Arc/GIS & Mapping				Remote
EMRS Support				Remote
UC (USDA AVIC)				ICP
DDA Líason				ICP
MD Commercial Layers Testing				Remote
ab Group				ICP
Epi/DRO				Remote
Operations Section Chief				ICP
Biosecurity Officer				Remote
DDA				
Contracting Officer				On-Site
Biosecurity Manager				ICP

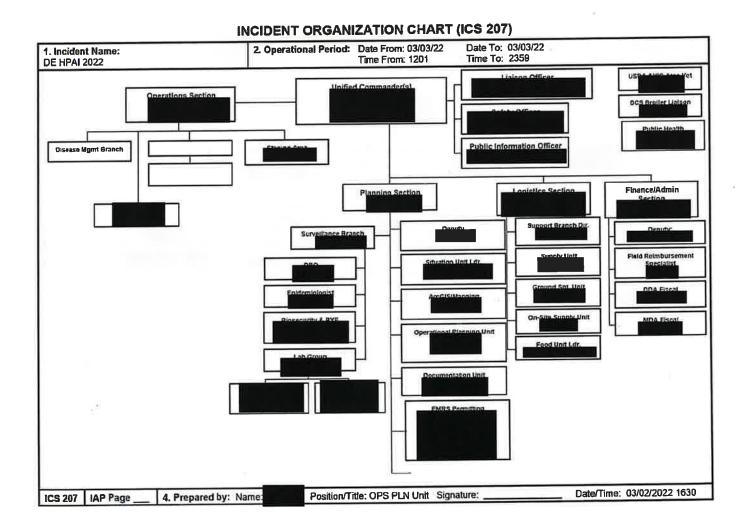
DPH	Remote
Planning Documentation Unit	CP
Ground Support Unit	CP/On-
Supply Unit	CP
UC-MD	ICP
Field Reimbursement Specialist / Federal	Remote
Planning - Resource Unit	Remote
Supply Unit Lead	ICP ICP
Case Manager	On-Site
Temporarily Deactivated	CP
Public Health Ops-DE (One Health) SME	On-Site
DPH Medical Support	Remote
Biosecurity Group	Remote
PIO - DEMA	Remote
Deputy Logistics Chief	CP
DDA	
Finance Chief	Remote
SME	On-Site
PIO-MD	Remote
MDA Resource Conservation	On-Site
Operations Section Deputy & USDA Suppo	СР
Deputy Finance Chief	Remote
Logistics Support	CP
Logistics Chief	СР
Planning - EMRS	Remote
Fleid Reimbursement Specialist	Remote
CCI Contractor	On-Site
SME	On-Site
Planning Chief	ICP -
Logistics Support	ICP ICP
EMRS-permitting	Remote
USDA Contract Health Monitoring	Remote
Safety Officer	On-Site
Planning-Situation Unit	Remote
Site Manager (USDA)	On-Site
Unclassified	Remote

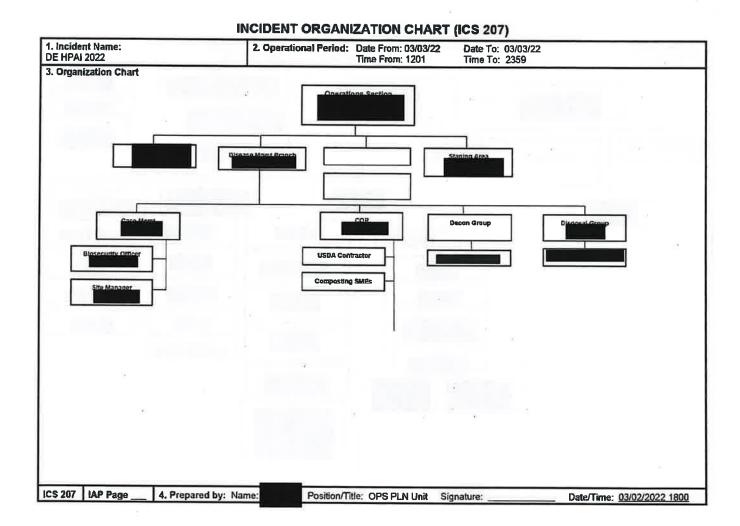
Exemption 7 U.S.C.A. § 8791 Exemption 10002(o)(6)

MEDICAL PLAN (ICS 206)

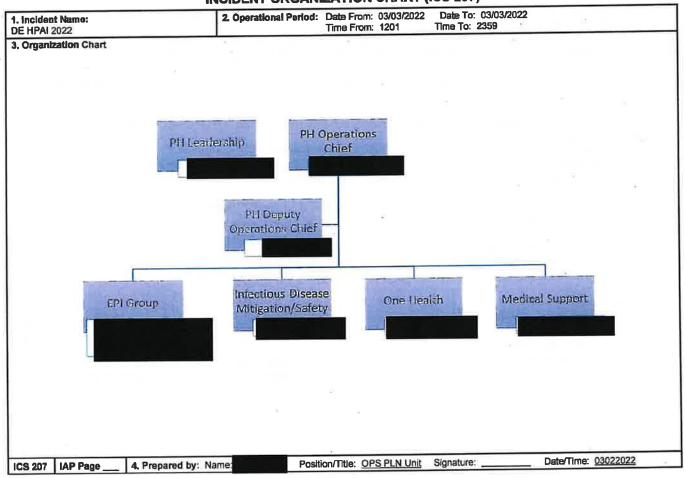
Common law privacy interest

1. Incident Name: HPAI 2022		2. Operational	2. Operational Period: Date From: Time From:			Date To: 0 Time To: 2			
3. Medical Aid	Stations:								
Name			Location			ontact s)/Frequency	on	medics Site?	
LOD/Day Harakt		T040.0 # 01						s XNo	
ICP/Bay Health		640 South Star	te Street, Dover	-	302-674-4700 or 911			☐ Yes 🔀 No	
8 4		-					Ye		
		+		_			☐ Ye:		
		4		-			∏Ye		
4 Transportation	on (indicat	te air or ground):		_			Ye	s No	
4. Hansportati	on (marcar	le all of glound).	. 8		C	ontact	T		
Ambulance S	Service		Location			s)/Frequency	Level o	f Service	
NCC EMS			nt Highway New Cas	tle, DE	302-395-81			BLS	
KC EMS		911 Public Saf	ety Blvd		302-735-22	200 or 911		BLS	
							ALS	=	
E 11a i 24 - 1 - 1	-	4					ALS	BLS	
5. Hospitals:		Address,	Contact	T	und Time a		1		
	Latitud	de & Longitude	Number(s)/	vel Time Trauma		Burn			
Hospital Name	ļi	if Helipad	Frequency	Air	Ground	Center	Center	Helipad	
Christiana Care		letown Stanton ark, DE 19718	911			Yes Level: 1	Yes No	XYes No	
Bay Health	640 Sou Dover, D	th State Street, E	911			Yes Level: 3	Yes No	X Yes	
-1		3				Yes Level:	Yes	Yes	
		\$1				Yes Level:	Yes	Yes No	
,		*1				Yes Level:	Yes	Yes No	
6. Special Medical Emergency Procedures:									
			for rescue. If asset	s are us					
		Init Leader): Nam	ne:			ature:			
8. Approved by						re:			
ICS 206	IA	P Page	Date/Time: 0	3/02/202	22				





INCIDENT ORGANIZATION CHART (ICS 207)



SAFETY MESSAGE/PLAN (ICS 208)

1. Incident Name: HPAI 2022	2. Operational Period: Date From: 03/03/2022 Date To: 03/03/2022 Time From: 1201 Time To: 2359					
2.0-6-4-14- /5- 1.10-1						
Safety Message/Expanded Safety Message, Safety Plan, Site Safety Plan: Safety Message/Expanded Safety Message, Safety Plan, Site Safety Plan						
- BUDDY SYSTEM know where your team members are at all times. Check in and check out. • HYDRATE: Stay hydrated to avoid the risk of heat related illness and take breaks in the shade or in a cool area as necessary. Drink plenty of water to keep hydrated and watch for signs of heat related illness in yourself and others. Weight options of Tyvek versus Tychem. • Utilize the proper PPE along with proper donning/doffing procedures for safety and biosecurity. Watch for rips and tears, compromises in biosecurity. • Adhere to the 12-hour work rule and get plenty of rest in the evening, and attempt to maintain a regular schedule. • Drive Defensively and obey State Regulations. • Maintain Situational Awareness. Practice the buddy system; know where your team members are, check in regularly with supervisor. Be alert for high levels of traffic in work areas and practice defensive driving techniques.						
Maintain a 6 foot distance whenever Office space.	possible due to Covid guidance. Face coverings required for USDA personnel in					
 State and Contractor Employees foll Influenza Like Illness Monitoring. Re Dept of Health and MD Dept of Health 	ow procedures outlined by management. porting and follow up is being conducted with agreement with CDC through DE Contacts are listed in the Communications List in IAP. More information to follow.					
Review the 215A for specific hazards Safety Officer and Supervisor.	related to Operations and ICP FOR EMERGENCIES: Call 911 and report to					
Above all, use common sense and rep	ort any unsafe conditions immediately					
"Every day may not be good, but there	is something good in every day." — Unknown					
State Government Mobile Crisis Intervention Services 27/7 Morthem DE 1-800-652-2929 Southem DE 1-800-345-6785 USDA APHIS Employee Assistance For immediate assistance call 1-800-222-0364 (1-888-262-7848 TTY). https://my.aphis.usda.gov/myportal/myaphis/employeeresources/humanresources/workplace_resolutions/eap/						
	e e					
4. Site Safety Plan Required? Yes No Approved Site Safety Plan(s) Located At:						
5. Prepared by: Name: Position/Title: Safety Officer Signature:						
ICS 208 IAP Page	Date/Time: 03/02/2022 1404					

INCIDENT ACTION PLAN SAFETY ANALYSIS (ICS 215A)

DE HPAI 2022			2. Incident 22DE0001	Number:		
3. Date/Time Prepared: 4. Operational Period: Date: 03-02-2022 Time: 1745				ate From: 03/03/2022 Date To: 03/03/2022 me From: 12:01 am Time To: 11:59 pm		
5. Incident Area	6. Hazards/Risks			7. Mitigations		
-Dehydration -Exhaustion -Stress				-Hydrate with water -Adequate sleep-8 hours, rest breaks -Connect with home. Social Interaction, Be kind, laugh and relax,		
	-Driving and Weather	Hazard		-Weather reports, Weather warning APP on Phone, defensive driving, NO cell phone calls/texts while driving -situational awareness,		
.e.	Slips Trips and Falls -Covid exposure and	influenza monitol	ing	-Maintain 6 foot distance where possible, USDA personnel are Masked mandated in office space. Follow Influenza Like Illness monitoring/reporting. Report any symptoms to Safety Officer.		
8	-Security-Control conv Premise/ICP	ersations outside	e the	 Some of the public does not approve of what we are doing, Do not discuss name of the farm/location Avoid conversations in Public Areas. 		
	Mental health			-Watch coworkers and employees for signs of stress, utilize Employee Assistance programs. Positive feedback for importance of the work being done. See Safety Message for Employee Assistance		
COMPOSTING	In addition to ICP Haz -Inquisitive Public	ards:		-Leave the area if threatened or unsafe, Contact Safety. -Proper PPE and Proper Biosecurity		
	-Zoonosis (Covid, Seasonal Influenza, Campylobacter)			Follow Influenza Like Illness monitoring Report any symptoms to Safety Officer Hand washing and proper Decon Adhere to 12 hour work.		
	-Ammonia Levels			-report any area with irritating levels, immediately add more cap to pile -frequent breaks, switch off physical jobs.		
	-Fatigue, -Heat			-Hydration with water prior to activity, rest breaks, evaluate need of Tychems versus Tyvek.		
	-Disinfectants	× ×		-SDS, PPE, Proper mixing techniques, proper storage and handling -Avoid areas of machinery travel, Safety		
	Machinery and farm of trucks, work in pits.	perations, loade	rs, dump	vests, give wide berth, make eye contact with operator. -BUDDY SYSTEM Check ins.		
-Safety and Well Beir lighting, visibility, une			operations	Situational awareness, Adhere to 12 hour shift if possible, Check in when arriving, leaving area/		
€				returning.		

CASE	In addition to ICP Hazards:	-Leave the area if threatened or unsafe,
MANAGER/	-Inquisitive Public	Contact Safety
SITE		-Proper PPE and Proper Biosecurity
MANAGER	-Zoonosis (Covid, Seasonal Influenza,	Follow Influenza Like Illness monitoring
	Campylobacter)	Report any symptoms to Safety Officer
		Hand washing and proper Decon
		Adhere to 12 hour work.
41	-Heat	-Hydration with water prior to activity, rest breaks, evaluate need of Tychems versus Tyvek.
		-SDS, PPE, Proper mixing techniques,
	-Disinfectants	proper storage and handling
		-Avoid areas of machinery travel, House
	-Machinery and farm operations	feeders, safety vests, give wide berth,
	, , , , , , , , , , , , , , , , , , , ,	BURDY OVETEN OUT 1
	5	-BUDDY SYSTEM Check ins.
	-Safety and Well Being, Early and late operations lighting, visibility, uneven terrain	Situational awareness, Adhere to 12 hour shift if possible,
		Check in when arriving, leaving areal returning.
		-In addition to ICP mitigations-Public
		Health/State/County hotlines and
	Mental Health Awareness (producer)	resources. See Safety Message for
	Worker Fredit / Awareness (producer)	numbers.
DECON	In addition to ICP Hazards: -Inquisitive Public	-Leave the area if threatened or unsafe, Contact Safety
		Draner DDE and Draner Biogeography
	7	-Proper PPE and Proper Biosecurity
	-Zoonosis (Covid, Seasonal Influenza,	Follow Influenza Like Illness monitoring
	Campylobacter)	Report any symptoms to Safety Officer
		Hand washing and proper Decon
		Adhere to 12 hour work.
		-Hydration with water prior to activity, rest
	-Heat	breaks, evaluate need of Tychems versus
		Tyvek.
	×	-SDS, PPE, Proper mixing techniques,
	-Disinfectants	proper storage and handling,
	-Machinery and farm operations	-Avoid areas of machinery travel, safety
		vests/visibility colors, give wide berth, Face shields/eye protection for disinfecting vehicl
		clear communications with operators,
		-BUDDY SYSTEM Check ins.
	-Safety and Well Being, Early and late operations	Situational awareness, Adhere to 12
	lighting, visibility, uneven terrain	
		hour shift if possible, Check in when arriving, leaving area /

SURVEIL/	In addition to ICP Hazards:	-Leave the area if threatened or unsafe, Contact Security		
SICK BIRD	-Disgruntled Public	-Practice proper bird restrain and handling.		
CALLS		Watch for compromised PPE		
	-Bird handling	-Proper PPE, Proper biosecurity		
		Follow Influenza Like Illness		
		monitoring/reporting		
	-Zoonosis (Covid, Seasonal Influenza,	Report any symptoms to Safety Officer		
	Campylobacter	Hand washing and proper Decon		
- 1		Adhere to 12 hour work cycle		
	-Ammonia Levels	-report any houses with irritating levels, have fans running while in house, increased mortality will increase Ammonia levels. Use of FullFace Respirators/ Ammonia Cartidges		
		if warranted.		
	l	-Hydration with water prior to activity, rest breaks, Tyvek versus Tychems for heat.		
	-Heat	-SDS, PPE, Proper mixing techniques.		
	Disinfratanta	-ODO, 11 E, 1 10por mixing tooming		
	-Disinfectants	-BUDDY SYSTEM, Situational		
	-Safety and Well being, Early and late operations	awareness, Adhere to 12 hour shift if		
	lighting, visibility, uneven terrain	possible, Mandatory Check in when		
i i	ingriting, violating, error or terror	arriving, leaving area /returning. Always		
		in parties of 2 working around and		
		entering houses.		
8. Prepared by (Sa	8: Prepared by (Safety Officer): Name: Signature:			
Prepared by (Operations Section Chief): Name: Signature:				
ICS 215A	Date/Time: 3-3-22	1430		

		Operational Period (Date/Time orn: 03/03/0800 1201 To:	03/03/2022 2359	DAILY MEETING SCHEDULE ICS 230-CG
3. Meeting S	chedule (Commonly-hel	d meetings are included)		
Date/ Time	Meeting Name	Purpose	Attendees	Location
0830	Unified Command Meeting	Review for the next operational period.	Unified Command membe	rs UC Meeting Room
-				
0930	Command and General Staff meeting	UC Presents direction to Command and General Staff	UC, Command & General Staff, Public Health	ICP Meeting Room
1200	USDA Policy Meeting			
1400	Surveillance Meeting	Review commercial and non-commercial	Planning Section Surveillance Branch	Planning Meeting Room
1600	Planning Meeting	Review status and finalize strategies/tactics and assignments to meet Incident Objectives for the next Operational Period and get tacit approval of IAP.	UC, Command Staff, General Staff, SITL, DOCI THSP	ICP Meeting Room
	12			
1700	Operations Briefing	Present IAP and assignments to the Supervisors / Leaders for the next Operational Period.	IC/UC, Command Staff, General Staff, Branch Directors, Div./Grp Sups., Task Force/ Str ke Team Leaders and Unit Leaders	ICP Meeting Room
			6	
4. Prepared b	y: (Situation Unit Leader)	Date/Tim 03/02/20	ne 122 1800 hrs
DAILY MEE	TING SCHEDULE			ICS 230-CG(Rev.09/05)

Exemption 7 U.S.C.A. § 8791 Exemption 10002(o)(6) Common law privacy interest

Incident Action Plan

DE HPAI 2022

Operational Period: Start: 3/4/22 00:01 End: 3/4/22 23:59

Approved By

Prepared By:

Date Prepared 03/03/2022



Approved By Incident Commander(s):

Date/Time: 03/03/22 1845

Page 1

INCIDENT BRIEFING (ICS 201)

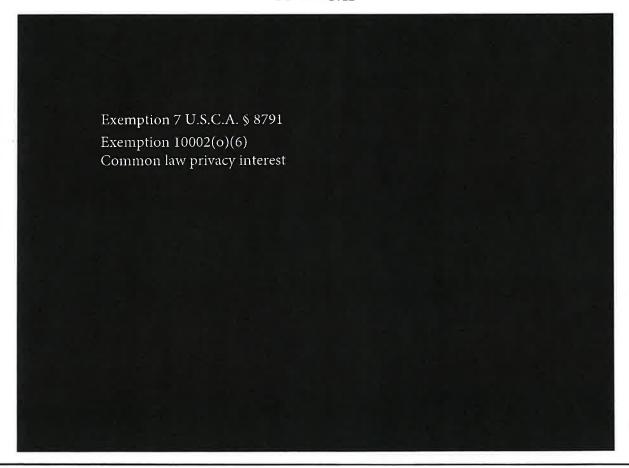
1. Incident Name: DE HPAI 2022 2. Incident Number: 22DE0001

3. Date/Time Initiated:

Date: 3/04/2022 Time: 0600

4. Map/Sketch (include sketch, showing the total area of operations, the incident site/area, impacted and threatened areas, overflight results, trajectories, impacted shorelines, or other graphics depicting situational status and resource assignment):

DE HPAI 2022



5. Situation Summary and Health and Safety Briefing (for briefings or transfer of command): Recognize potential incident Health and Safety Hazards and develop necessary measures (remove hazard, provide personal protective equipment, warn people of the hazard) to protect responders from those hazards.

Delaware confirmed 1 positive case of HPAI H5 at NVSL on 2/22/22. There are no additional cases presented or confirmed. Due to the significant potential threat HPAI H5 poses to the DelMarVa poultry community and industry, Unified Command has been established with representatives from Delaware Department of Agriculture (DDA), Maryland Department of Agriculture (MDA), and USDA.

The DDA is engaged in management, coordination, and response to the presence of HPAI H5 in Delaware. Coordination with DPH regarding the human public health aspect of the incident is on-going, with no imminent threats or concerns. Public information is being coordinated through the DDA PIO and a Joint Information Center.

Hold orders are placed on all farms within the CA until CA is clear.

6. Prepared by: Name:	Position/Title: Op. Plan Unit Signature:	_
ICS 201, Page 2	Date/Time: 3/04/22 @ 1700	
		,

1. Incident Name:	2. Incident Number:	3. Date/Time Initiated:
DE HPAI 2022	22DE0001	Date: 3/04/2022 - Time: 0600

All commercial farms & backyard flocks within the 10k Control Area (CA) and within the 10-20k Surveillance Zone (SZ) have been identified and mapped. All commercial farms in the 10k CA and 20k SZ have been tested at least once; all tests are negative for HPAI H5. Met BYF Surveillance goal in the 10k CA. Daily surveillance testing continues at Maryland commercial layer farms to permit movement and continuity of business. Samples continue to be run at Allen Lab. Eggs are permitted to move with negative testing and on-going enhanced biosecurity. Testing to continue in compliance with Secure Egg Supply Plan for movement of eggs. Plan for on-gong surveillance at commercial and backyard flocks located within the CA and SZ is under review.

On-premise cleaning and disinfection (C&D) and decontamination procedures are being enforced to maintain enhanced biosecurity. VSD+ and CO2 were used to depopulate infected premise, depopulation operations occurred from 2/23/22 through 3/1/22. All houses have been pulled. Windrow method of composting utilized for disposal. USDA Subject Matter Experts on-site to assist with composting/disposal. Composting operations began on 2/25/22 and anticipated to continue through 3/20/22.

Public Health contact tracing/EPI on-going for DE and MD. Safety Officer from USDA assisting with the development of biosecurity plans and conducting site safety inspections.

7. Current and Planned Objectives:

- Ensure the safety security and well-being of all responders
- Establish physical security protocols and procedures around the affected premises
- Contain and eradicate HPAI H5N1 from the infected premises
- Conduct surveillance for HPAI H5N1 within the control area and surveillance zones
- · Continue to work with partners and stakeholders to deliver public information and outreach
- Monitor social media and news outlets for information and misinformation regarding HPAI in Delaware.
- Coordinate Demobilization Planning Team

8. Current	and Planned Actions, Strategies, and Tactics:
Time	Actions:
	Daily Safety Briefings for all on-site personnel
	Continue sign-in sheets from the field (Logistics is picking them up and bringing them back to the ICP when they go to the site)
	DDA and USDA have provided personnel to assist with signing in resources and personal
	Continue focus on safety including United Rental lights pre-staged
	Continue composting operations, receiving carbon, and monitoring vermin re: compost
	House 2 unloaded, continue removing manure & birds from under houses. House #1 anticipated to be completely cleaned out of birds/litter
	Need to improve access to composting field ('pads' for House #9)
	Develop draft plan for the start of dry cleaning
	Maintain Biosecurity through C&D line. Orienting new biosecurity person on-ground
	0% of houses debulked
	0% of houses deconned
	Continue developing Demobilization Excel template and upload to Microsoft Teams
	Over the next operational period, plan decontamination strategy
7/	Communicate response staff personnel information to DPH for surveillance

6. Prepared by: Name: Posi	on/Title: Op. Plan Unit Signature:
ICS 201, Page 3	Date/Time: 3/04/22 @ 1700

INCIDENT OBJECTIVES (ICS 202)

1. Incident Name:	2	. Operational Period:		Date To: 3/04/22 Time To: 2359		
DE HPAI 2022			Time From: 1201	Time 10: 2359		
 3. Objective(s): Ensure the safety security and well-being of all responders Establish physical security protocols and procedures around the affected premises Contain and eradicate HPAI H5N1 from the infected premises Conduct surveillance for HPAI H5N1 within the control area and surveillance zones Continue to work with partners and stakeholders to deliver public information and outreach Monitor social media and news outlets for information and misinformation regarding HPAI in Delaware. Coordinate Demobilization Planning Team 						
4. Operational Period	Command Emphasis:					
Priority for all on-site per Operational emphasis in MDA and USDA, are well DPH EPI developed a second	s on continued depopul orking to contain the sit	lation and disposal of the	he infected premises. ling, and quarantining			
General Situational Awa	areness			Tr.		
to eat. Temperatures ar reaching 70 degrees. H	There is no public health concern, and avian influenza does not affect poultry meat or egg products, which remain safe to eat. Temperatures are expected to climb into the 50s and 60s over the next several days, with Sunday potentially reaching 70 degrees. Hydration and breaks are recommended. Continue to ensure PPE measures are monitored and ensure biosecurity risks are mitigated. Additional safety and biosecurity precautions to be taken for potential heavy rainfall Sunday.					
Fri 03/04: Sunny. Highs cloudy in the evening, the						
Sat 03/05: Mostly cloudy. Not as cool with highs in the mid 50s. Southeast winds 5 to 10 mph. Evening will be mostly cloudy. Not as cool with lows in the lower 40s. Temperature rising to around 50 after midnight.						
Sunday 03/06: Mostly of warmer with highs around mid 50s.				the afternoon. Much It as cool with lows in the		
5. Site Safety Plan Rec						
	y Plan(s) Located at:					
6. Incident Action Plan			92197 DOMES GUI GA):		
ICS 203	ICS 207		Other Attachments:			
ICS 204	ICS 208		ICS 230			
☐ ICS 205 ☐ ICS 205A	Map/ChartWeather Forecast	/Tidea/Cumente	ICS 215A			
ICS 206	weather Forecast	/ rides/Currents	Site Map			
7. Prepared by:		_Position/Title: PLN -	DOC Unit Signa	iture:		
8. Approved by Incident Commander: Name: Signature:						
ICS 202						
CATA-144/C-C		1				

ORGANIZATION ASSIGNMENT LISTING (DE ICS 203)

1. Incident Name:	2. Operational Period:	014000 0 000:	B 4 50 4 1 2000 0 2000
DE HPAI 2022	Date/Time From:	3/4/22 @ 0001	Date/Time to: 3/4/22 @ 2359
3. Incident Commander(s) & Co	ommand Staff:	4. Operations Section	
IC/UC			Chief
UC			Deputy
nc			
Selely Offices			
Safety Officer Public Info Officer		Discour. N	toma Dal
Liaison Officer		Disease M Case M	
		Biosecurity	
Liaison Officer			
5. Planning Section:			anager
Chiel		Dispo	osal Gp
Deputy			
Situation Unit		Virus Elim	ination
Operational Planning Unit			con Gp
Resource Unit			USDA)
Documentation Unit		Composting	
		Equipment Op	erators
Mapping			
EMRS - Permitting			
EMBS Des 11-2			
EMRS - Doc. Unit		16	
Surveillance Br			
Disease Reporting Officer			
Epidemiclogist			
Biosecurity / BYF Surv.			
			74
Lab Gr			
Lab Liason			
Lab Liason			
Logistics Section:		 	
Chief		 	
Deputy		 	
Support Branch		 	
Supply Unit		1	
On-Site Support			
Ground Support Unit			
Ground Support Unit			
Food Unit		 	
Fodd dill		 	
		2 21 4 12	
		8. Other Agency/Orga	nization Representatives:
			AVIC
		Poultry industry	Liaison
		N	CC EMA
		00.	A Liason
Finance/Administrative Section	on	Public Health Ope	rations
Chief		DPH Ope	
Deputy		DPH OPS	
Field Reimbursement Spec.			PH EPI
Field Reimbursement Spec.		Medical S	
DDA Fiscal			Health
MDA Fiscal		Infect, Disease	
WUA FISCAL			
		MD Public	nealth
2		0- 1/	000 000 0
Prepared By; Name: Signature		Position/Title:	OPS PLN Unit
		Date/Time:	3/3/22 @ 1300

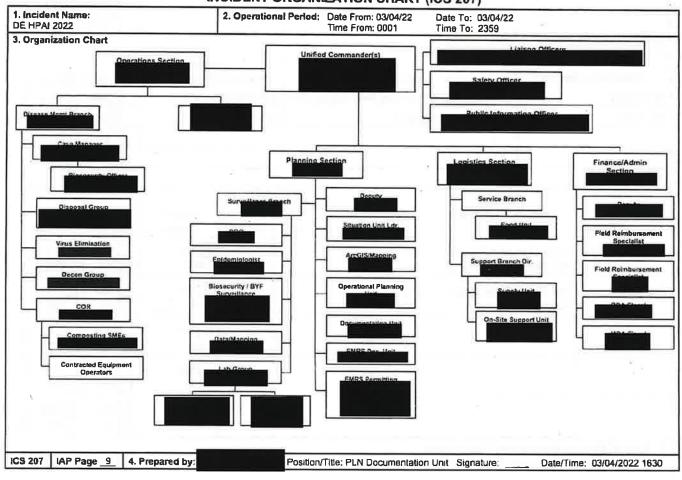
1. Incident Name:		2. Operatio	erational Period Pa		age	
DE HPAI 2022		03/04/22 @ 1201 to 03/04/22 @ 2359			pared By:	Date
3. Section	4. Branch/	4. Branch/Unit/Group/Staging				3/3/2022
Operations	Disease Mg	mt Branch		6. PSC	Review:	Date
8. Operations Personn	el					
Branch Leader:				7. OSC	C Review:	Date
9. Resources Assigned	j					
Strike Team/Task Force Resource Identifier/Leader	Contact Info #	# of Personnel	Work Assignment	Obj #	Reporting I	nfo/Notes/Remarks
Decon Group		8	Maintain and enforce biosecurity on- site	<i>1</i> 2		
Disposal Group		16-18	Prepare for disposal of depopulated chickens within 72 hours of depopulation being completed.			
Case Management		1	Supporting on-site operations of depopulation and disposal while ensuring C&D and decon are completed appropriately to enhance biosecurity. Maintaining operational communications with UC.	(HC		32 -
Site Manager		1	Maintain operational coordination of on-site depopulation, disposal, case management, decon		8	F)
Biosecurity Officer		2	Maintain and enforce biosecurity on- site			
10. Special Instructions o			ct numbers needed for this assign			
TI. Communications (r	auto and/or p	mone conta	ct numbers needed for this assign	irient):		

ASSIGNMENT LISTING (DE ICS 204) Common law privacy interest

1. Incident Name:	2. Operational Period		Page				
DE HPAI 2022		3/4/22 @ 1202 to 3/4/22 @ 2359			pared By:	9	Date
3. Section	4. Branch/Unit/Group/Staging					3/3/2022	
Logistics	Logistics				Review:		Date
8. Operations Personne	el						
Section Supervisor:				7. OSC	Review:	(A)	Date
9. Resources Assigned							
Strike Team/Task Force Resource Identifier/Leader	Contact Info #	# of Personnel	Work Assignment	Obj #	Reporting	Info/Note	s/Remarks
Logistics Section Chief		2	Oversees the provision of incident support needs. Such as ordering resources & providing facilities, transportation, supplies, equipment for incident personnel.				
Support Branch		5	Supports underlying needs of incident, such as supplies, facilities, and ground support.				
Service Branch		1	Provides direct services to the incident.				,
		e e		8			
						ži.	Ş.
10. Special Instructions or	Resource Ne	eds:		2			
11. Communications (ra		hone conta	ct numbers needed for this assign	ment):		21	

1. Incident Nan HPAI 2022		2. Operational	2. Operational Period:			Date To: 03/04/2022 Time To: 2359		
3. Medical Aid	Stations:							
Name		Location		Contact Number(s)/Frequency			Paramedics on Site?	
							Ye	s 🛛 No
ICP/Bay Health		640 South Stat	e Street, Dover		302-674-47	700 or 911	Ye	s 🔀 No
							Ye	s No
							Ye	s No
							☐Ye	s No
			•				Ye	s No
4. Transportation	on (indicate	e air or ground):						
5			,		100000000	ontact	N Section	4.O
Ambulance S	Service	2004 N. D.	Location	4. DE		s)/Frequency	-	of Service
NCC EMS			t Highway New Cas	sile, DE	302-395-81			
KC EMS		911 Public Safe	ety Biva		302-735-22	200 or 911		S⊠BLS S∏BLS
								=
E Managhalas							L ALS	PLP
5. Hospitals:	Γ,	Addroop	Contant	Ten	vel Time		T	
		Address, e & Longitude	Contact Number(s)/		Verrine	Trauma	Burn	
Hospital Name	if	Helipad	Frequency	Air	Ground	Center	Center	Helipad
Christiana Care		etown Stanton ark, DE 19718	911			XYes Level: 1	☐ Yes ⊠No	∑Yes □No
Bay Health	640 Sout Dover, DI	h State Street,	911	14		Yes Level: 3	☐ Yes ⊠No	⊠Yes □No
						Yes Level:	Yes	Yes No
						Yes Level:	Yes	Yes
						Yes Level:	Yes	Yes
6. Special Medic	_	-	95:					
Seek medical att Report any illnes complete First Re	s, Acciden	t, injury or Near I	Miss to Supervisor	and Safe	ty Officer im	mediately. US	DA required	d to
State and Contra	ictor Emplo	yees follow prod	edures outlined by	manage	menl.			
Check box if	aviation as	sets are utilized	for rescue. If asset	s are us	ed, coordina	te with Air Ope	erations.	
7. Prepared by	Medical U	nit Leader): Nan	ne;		Sign	ature:		
8. Approved by	(Safety Of	ficer): Name:			Signatu	re:		
ICS 206		Page <u>8</u>	Date/Time: 0	3/03/202				





SAFETY MESSAGE/PLAN (ICS 208)

	• -	
1. Incident Name:	2. Operational Period: Date From: 03/04/2022	Date To: 03/04/2022
HPAI 2022	Time From: 0001	Time To: 2359

3. Safety Message/Expanded Safety Message, Safety Plan, Site Safety Plan:

Safety Message/Expanded Safety Message, Safety Plan, Site Safety Plan

- BUDDY SYSTEM know where your team members are at all times. Check in and check out.
- HYDRATE: Stay hydrated to avoid the risk of heat related illness and take breaks in the shade or in a cool area as necessary. Drink plenty of water to keep hydrated and watch for signs of heat related illness in yourself and others. Weight options of Tyvek versus Tychem.
- Utilize the proper PPE along with proper donning/doffing procedures for safety and biosecurity. Watch for rips and tears, compromises in biosecurity.
- · Adhere to the 12-hour work rule and get plenty of rest in the evening, and attempt to maintain a regular schedule.
- · Drive Defensively and obey State Regulations.
- Maintain Situational Awareness. Practice the buddy system; know where your team members are, check in regularly
 with supervisor. Be alert for high levels of traffic in work areas and practice defensive driving techniques.
- Maintain a 6 foot distance whenever possible due to Covid guidance. Face coverings required for USDA personnel in Office space.
- Report any illness, Accident, injury or Near Miss to Supervisor and Safety Officer immediately. USDA required to complete First Report as soon as possible.
- State and Contractor Employees follow procedures outlined by management.
- Influenza Like Illness Monitoring. Reporting and follow up is being conducted with agreement with CDC through DE Dept of Health and MD Dept of Health. Contacts are listed in the Communications List in IAP. More information to follow.

Review the 215A for specific hazards related to Operations and ICP FOR EMERGENCIES: Call 911 and report to Safety Officer and Supervisor.

Above all, use common sense and report any unsafe conditions immediately

State Government:

Mobile Crisis Intervention Services 27/7 Northern DE 1-800-652-2929

Southern DE 1-800-652-2929

LISDA APHIS Employee Assistance For immediate assistance call 1,800,222,0364 (1,888,262,7848 TTV)



4. Site Safety Pla	ın Required? Yes⊠ No		
Approved Site	Safety Plan(s) Located	At:	
5. Prepared by:	Name:	Position/Title: Safety Officer	Signature:
ICS 208	IAP Page 10	Date/Time: 03/03/2022 1133	

INCIDENT ACTION PLAN SAFETY ANALYSIS (ICS 215A)

DE HPAI 2022			ncident Number: DE0001
3. Date/Time Prep Date: 02-27-2022		4. Operational Per	iod: Date From: 03/04/2022 Date To: 03/04/2022 Time From: 08:00 am Time To: 1900pm
5. Incident Area	6. Hazards/Risks		7. Mitigations
ICP	-Dehydration -Exhaustion -Stress		-Hydrate with water -Adequate sleep-8 hours, rest breaks -Connect with home. Social Interaction, Be kind, laugh and relax,
	-Driving and Weather	Hazard	-Weather reports, Weather warning APP on Phone, defensive driving, NO cell phone calls/texts while driving. Rain gear.
	Slips Trips and Falls		-situational awareness,
	-Covid exposure and	Influenza monitoring	 -Maintain 6 foot distance where possible, USDA personnel are Masked mandated in office space. Follow Influenza Like Illness monitoring/reporting. Report any symptoms to Safety Officer.
	-Security-Control com Premise/ICP	versations outside the	 Some of the public does not approve of what we are doing, Do not discuss name of the farm/location Avoid conversations in Public Areas.
	Mental health		-Watch coworkers and employees for signs of stress, utilize Employee Assistance programs. Positive feedback for importance of the work being done. See Safety Message for Employee Assistance
	In addition to ICP Haz	ards:	
COMPOSTING	-Inquisitive Public		-Leave the area if threatened or unsafe, Contact Safety.
	-Zoonosis (Covid, Sea Campylobacter)	isonal Influenza,	 -Proper PPE (Face shield/ goggles, Tyvek, gloves, boots, head covering) and Proper Biosecurity
			Follow Influenza Like Illness monitoring
			Report any symptoms to Safety Officer
	-Ammonia Levels		Hand washing and proper Decon
			Adhere to 12 hour work.
	-Fatigue, -Heat		-report any area with irritating levels, immediately add more cap to pile
		7	-frequent breaks, switch off physical jobs.
	-Disinfectants	£	 -Hydration with water prior to activity, rest breaks, evaluate need of Tychems versus Tyvek.
	Machinery and farm of	perations, loaders, du	- SDS, PPE, Proper mixing techniques, proper storage and handling
	trucks, work in pitsSafety and Well Being lighting, visibility, unev		-Avoid areas of machinery travel, Safety vests, give wide berth, make eye contact wit operatorBUDDY SYSTEM Check ins.
			Situational awareness, Adhere to 12 hour shift if possible.
			Check in when arriving, leaving areal returning.

CASE	In addition to ICP Hazards:	
MANAGER/	-Inquisitive Public	-Leave the area if threatened or unsafe,
SITE		Contact Safety
MANAGER	7	Proper BOE and Proper Biogeousity
MANAGEN	-Zoonosis (Covid, Seasonal Influenza, Campylobacter)	-Proper PPE and Proper Biosecurity Follow Influenza Like Illness monitoring
	Campyiobacter)	Report any symptoms to Safety Officer
	2	Hand washing and proper Decon
		Adhere to 12 hour work.
	-Heat	-Hydration with water prior to activity, rest
	-rieat	breaks, evaluate need of Tychems versus Tyvek.
	-Disinfectants	-SDS, PPE, Proper mixing techniques, proper storage and handling
		-Avoid areas of machinery travel, House
	-Machinery and farm operations	feeders, safety vests, give wide berth,
	-Safety and Well Being, Early and late operations	-BUDDY SYSTEM Check ins.
	lighting, visibility, uneven terrain	Situational awareness, Adhere to 12 hour shift if possible,
		Check in when arriving, leaving area/ returning.
		-In addition to ICP mitigations-Public
	Mental Health Awareness (producer)	Health/State/County hotlines and
	(F ==== ,	resources. See Safety Message for
		numbers.
DECON	In addition to ICP Hazards;	
	-Inquisitive Public	-Leave the area if threatened or unsafe, Contact Safety
	-Zoonosis (Covid, Seasonal Influenza,	-Proper PPE and Proper Biosecurity
	Campylobacter)	Follow Influenza Like Illness monitoring
		Report any symptoms to Safety Officer
		Hand washing and proper Decon
		Adhere to 12 hour work.
	-Heat	-Hydration with water prior to activity, rest breaks, evaluate need of Tychems versus
	-Disinfectants	TyvekSDS, PPE, Proper mixing techniques, proper storage and handling,
		proper contage and name and
-	-Machinery and farm operations	-Avoid areas of machinery travel, safety vests/visibility colors, give wide berth, Face shields/eye protection for disinfecting vehicle,
		clear communications with operators,
I	-Safety and Well Being, Early and late operations	-BUDDY SYSTEM Check ins.
	lighting, visibility, uneven terrain	Situational awareness, Adhere to 12 hour shift if possible.

SURVEIL/	In addition to ICP Hazards:			
SICK BIRD CALLS	-Disgruntled Public	-Leave the area if threatened or unsafe, Contact Security		
, , , , ,	-Bird handling	-Practice proper bird restrain and handling. Watch for compromised PPE		
		-Proper PPE, Proper biosecurity		
	-Zoonosis (Covid, Seasonal Influenza, Campylobacter	Follow Influenza Like Illness monitoring/reporting		
	, samp, sadds	Report any symptoms to Safety Officer Hand washing and proper Decon		
		Adhere to 12 hour work cycle		
	-Ammonia Levels	-report any houses with irritating levels		
	-Heat	-Hydration with water prior to activity, rest breaks, Tyvek versus Tychems for heatSDS, PPE, Proper mixing techniques.		
	-Disinfectants			
	-Safety and Well being, Early and late operations	-BUDDY SYSTEM, Situational		
	lighting, visibility, uneven terrain	awareness, Adhere to 12 hour shift if possible, Mandatory Check in when		
		arriving, leaving area /returning. Always in parties of 2 working around and entering houses.		
		5		
		11		
2				
	afety Officer): Name: Signa Signa perations Section Chief): Name:	ture:Signature:		
CS 215A		2:00 pm		

3. Meeting S	chedule (Commonly-held	meetings are included)		
Date/ Time	Meeting Name	Purpose	Attendees	Location
0600/0630	Safety Briefing		On Site Crews	
0830	Unified Command Objectives Meeting	Review/ identify objectives for the next operational period.	Unified Command members	UC Meeting Room
			7	
0930	All Staff / Gov. Call (only on 03/04) Command and General Staff meeting	UC Presents direction to Command and General Staff	UC, Command Staff, General Staff, DOCL, SITL	ICP Meeting Room
1200	USDA Policy Meeting			
1400	Documentation (EMRS) Meeting	Planning staff coordinate doc. for local + EMRS	Planning Section	Planning Meeting Room
1600	Planning Meeting	Review status and finalize strategies/tactics and assignments to meet incident Objectives for the next Operational Period and get tacit approval of IAP.	UC, Command Staff, General Staff, SITL, DOCL, THSP	ICP Meeting Room
		**		
1700	Operations Briefing	Present IAP and assignments to the Supervisors / Leaders for the next Operational Period	IC/UC, Command Staff, General Staff, Branch Directors, Div./Grp Sups Task Force/ Strike Team Leaders and Unit Leaders	ICP Meeting Room
1800	IAP Briefing			
	,			
4. Prepared l	ov: (Situation Unit Leader)	Date/Time 03/03/2022	2 1800 hrs

Exemption 7 U.S.C.A. § 8791 Exemption 10002(o)(6) Common law privacy interest